



AGENDA

FOR BUDGET AND FINANCE COMMITTEE MEETING TO BE HELD ON

6 JUNE 2016 AT 6:30 PM

IN THE COUNCIL CHAMBER, 12 JAMES STREET, SALISBURY

MEMBERS

Cr D Pilkington (Chairman)
Mayor G Aldridge
Cr D Balaza
Cr S Bedford (Deputy Chairman)
Cr D Bryant
Cr C Buchanan
Cr G Caruso
Cr L Caruso
Cr R Cook
Cr E Gill
Cr D Proleta
Cr S Reardon
Cr G Reynolds
Cr B Vermeer
Cr S White
Cr J Woodman
Cr R Zahra

REQUIRED STAFF

Chief Executive Officer, Mr J Harry
General Manager Business Excellence, Mr C Mansueto
General Manager City Development, Mr T Sutcliffe
General Manager Community Development, Ms J Trotter
General Manager City Infrastructure, Mr M van der Pennen
Manager Governance, Ms T Norman
Manager Communications and Customer Relations, Mr M Bennington
Team Leader Corporate Communications, Mr C Treloar
Governance Coordinator, Ms J Rowett
Governance Support Officer, Ms K Boyd

APOLOGIES

An apology has been received from Cr S White.

LEAVE OF ABSENCE

PRESENTATION OF MINUTES

Presentation of the Minutes of the Budget and Finance Committee Meeting held on 16 May 2016.

Presentation of the Minutes of the Confidential Budget and Finance Committee Meeting held on 16 May 2016.

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OTHER BUSINESS

CLOSE



**MINUTES OF BUDGET AND FINANCE COMMITTEE MEETING HELD IN THE
COUNCIL CHAMBER, 12 JAMES STREET, SALISBURY ON**

16 MAY 2016

MEMBERS PRESENT

Cr D Pilkington (Chairman)
Mayor G Aldridge
Cr D Balaza
Cr D Bryant
Cr G Caruso
Cr L Caruso
Cr R Cook
Cr D Proleta
Cr S Reardon
Cr G Reynolds
Cr B Vermeer
Cr S White
Cr J Woodman
Cr R Zahra

STAFF

Chief Executive Officer, Mr J Harry
General Manager Business Excellence, Mr C Mansueto
General Manager City Development, Mr T Sutcliffe
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General Manager City Infrastructure, Mr M van der Pennen
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Team Leader Corporate Communications, Mr C Treloar
Governance Coordinator, Ms J Rowett
Governance Support Officer, Ms K Boyd

The meeting commenced at 8.15 pm.

The Chairman welcomed the members, staff and the gallery to the meeting.

APOLOGIES

Apologies were received from Cr S Bedford, Cr C Buchanan and Cr E Gill.

LEAVE OF ABSENCE

Nil.

PRESENTATION OF MINUTES

Moved Cr R Zahra
Seconded Cr L Caruso

The Minutes of the Budget and Finance Committee Meeting held on 18 April 2016, be taken and read as confirmed.

CARRIED

Moved Cr R Zahra
Seconded Cr L Caruso

The Minutes of the Confidential Budget and Finance Committee Meeting held on 18 April 2016, be taken and read as confirmed.

CARRIED

REPORTS

Administration

6.0.1 Future Reports for the Budget and Finance Committee

Moved Cr G Caruso
Seconded Cr L Caruso

1. The information be received.

CARRIED

6.0.2 Minutes of the Program Review Sub Committee meeting held on Monday 9 May 2016

Mayor G Aldridge entered the meeting at 8.18 pm.

Cr D Balaza entered the meeting at 8.18 pm.

6.0.2-PRSC1 Library Branches Christmas Opening Hours 2016

Moved Cr R Zahra

Seconded Cr J Woodman

1. Option 4, recommending that:
 - all Library staff defer the ½ day of leave on Friday 23rd December 2016;
 - Len Beadell Library only be open on Saturday 24th December 2016, Wednesday 28th, Thursday 29th, Friday 30th and Saturday 31st December 2016
 be adopted for Christmas 2016.

CARRIED

6.0.2-PRSC2 Property and Buildings Division Program Review Update

Moved Cr R Zahra

Seconded Cr J Woodman

1. The information be received.

CARRIED

6.0.2-PRSC3 Business Support Division Program Review Update

Moved Cr R Zahra

Seconded Cr J Woodman

1. That the information be received.

CARRIED

Finance

6.1.1 Council Finance Report - April 2016

Moved Cr G Caruso

Seconded Cr R Zahra

1. The information be received.

CARRIED

6.1.2 Loan Borrowings

Moved Cr R Zahra
 Seconded Cr R Cook

1. The information be received.

CARRIED

Annual Plan and Budget

6.4.1 Draft Fees and Charges 2016/17

Cr R Cook declared a conflict of interest as she collects the boat ramp fees on Council's behalf. Cr R Cook left the meeting at 08:20 pm.

Cr G Reynolds left the meeting at 08:24 pm.

Cr G Reynolds returned to the meeting at 08:27 pm.

Cr G Reynolds declared a conflict of interest due to being a candidate in the Federal election. Cr G Reynolds left the meeting at 08:30 pm.

Moved Cr G Caruso
 Seconded Mayor G Aldridge

1. The Fees and Charges (excluding fees and charges relating to the Waste Transfer Station on page 40 & 41 of the 2016/17 Fees and Charges Booklet) as set out in Attachment 1 to this report (Item No. 6.4.1, Budget and Finance Committee, 16/05/2016) be endorsed. Where fees and charges are set by regulation, gazettal notice or other government agency those fees will be applied by Council, with staff authorised to update the 2016/2017 Fees and Charges Booklet accordingly.
2. The Manager Community Health & Wellbeing be delegated authority to determine fees for Positive Ageing Services with special regard to not for profit organisations.
3. The Manager Community Capacity and Learning be delegated authority to vary fees for regular bookings at Twelve25 and authority to vary Library fees for the purpose of introducing new programs and / or allowing for increases in supply costs.
4. The General Manager City Infrastructure be delegated authority to vary fees by up to \$300 for Salisbury Memorial Park and vary Road Reinstatement on the basis of contractor's cost plus overheads.
5. The Manager Governance be delegated authority to waive fees for the provision of copies of documents as set out in Access to Information.
6. The Manager Property and Buildings be delegated authority to vary casual hire of park facilities fees and bonds.

7. The Chief Executive Officer be delegated authority to negotiate fees consistent with those endorsed in the Fees and Charges Booklet to facilitate access to services/facilities in circumstances not specified within the Fees and Charges Booklet (for example, extended booking of a Council facility) and to waive or vary the requirement for payment of a fee, charge or bond where Council is providing 'in kind' support to an event or activity.
8. For ease of administration staff are authorised to round fees to the nearest 5 cents, where applicable.

CARRIED

Cr G Reynolds returned to the meeting at 08:33 pm.

Cr R Cook returned to the meeting at 08:33 pm.

Budget Review

6.5.1 Third Quarter Budget Review 2015/16

Cr D Balaza declared a perceived conflict of interest due to being employed by the company associated with the initial construction of the slide at St Kilda playground. Cr Balaza left the meeting at 08:34 pm.

Cr R Cook declared a perceived conflict of interest due to owning an ice cream van at the playground. Cr Cook chose to remain in the meeting and act in the best interests of the public.

Cr L Caruso declared a conflict of interest due to owning a par 3 golf course. Cr L Caruso left the meeting at 08:35 pm.

Cr G Caruso declared a perceived conflict of interest due to members of the public believing that he had a close relationship with Cr L Caruso.

Cr G Caruso left the meeting at 08:35 pm.

Moved Cr G Caruso

Seconded Mayor G Aldridge

1. The budget variances identified in this review and contained in the Budget Variation Summary (Appendix 1) be endorsed and net operating \$641,900 and net capital \$1,074,000 be debited to the Sundry Project Fund. This will bring the balance to \$1,715,900.
2. Funds be allocated for the following **non-discretionary** net bids:

OPERATING

▪ OPAL Program	\$ 25,000
▪ Little Para Par 3 Golf Course Interim Management	\$ 45,000
▪ Parks and Landscapes External Water	\$ 80,000

CAPITAL

▪ Sunburnt Street Ingle Farm – Local Flooding	\$ 170,000
▪ Little Para Par 3 Golf Course Interim Management	\$ 43,000
▪ St Kilda Playground Tube Slide	\$ 100,000
▪ Outdoor Crèche Perimeter Protections - Bagster and Pooraka Farm Community Centres	\$ 47,000
▪ TOTAL\$	\$ 510,000

Funds be allocated for the following **discretionary** net bids:

A **DIVISION** was requested by Cr Vermeer and the following members responded to the Chairman's call as having voted in favour of the **MOTION**:

Mayor G Aldridge, Crs D Pilkington, G Caruso, L Caruso, R Cook, S Reardon, G Reynolds, J Woodman and R Zahra

The following members responded to the Chairman's call as having voted against the **MOTION**:

Crs D Balaza, D Bryant, D Proleta, B Vermeer and S White

The Chairman declared the **MOTION** was **CARRIED**

OTHER BUSINESS

OB1 NRM Levy Information for Ratepayers

Cr B Vermeer declared a conflict of interest due to being employed to assist a member of the South Australian Parliament who is a member of the Natural Resources Standing Committee of Parliament. Cr Vermeer chose to remain in the meeting and make his decision in the public interest.

Cr D Balaza sought leave of the meeting to speak for a second time and leave was granted.

Cr L Caruso sought leave of the meeting to speak for a second time and leave was granted.

Moved Cr B Vermeer
Seconded Cr D Balaza

1. Staff bring back a report next month providing options for Council to include information with the rates notices that indicates the mandatory collection of NRM levies, the expense of collection of the levy to ratepayers, and Council's objection to its collection.

CARRIED

The majority of members present voted **IN FAVOUR** of the **MOTION**.
Cr B Vermeer voted **FOR** the **MOTION**.

CONFIDENTIAL ITEMS

6.9.1 Update on Action on Rates Assessments Outstanding under Section 184 of the Local Government Act 1999

Moved Cr S Reardon
Seconded Cr R Cook

1. *Pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:
 - it relates to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).*
2. *In weighing up the factors related to disclosure,
 - disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations
 - proposed action by Council where the rates for a property have been outstanding for a period of not less than three years.

*On that basis the public's interest is best served by not disclosing the **Update on Action on Rates Assessments Outstanding under Section 184 of the Local Government Act 1999** item and discussion at this point in time.**
3. *Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.*

CARRIED

The meeting moved into confidence at 9.14 pm.

The meeting moved out of confidence and closed at 9.15 pm.

CHAIRMAN.....

DATE.....

ITEM	6.1.1
	BUDGET AND FINANCE COMMITTEE
DATE	06 June 2016
HEADING	Adelaide and Mount Lofty Ranges Natural Resources Management Board (NRM) Rate Notice Information
AUTHOR	Kate George, Manager Financial Services, Business Excellence
CITY PLAN LINKS	4.1 Strengthen partnerships that enable us to better address our community's priorities. 4.2 Develop strong capability and commitment to continually improve Council's performance.
SUMMARY	At the Budget and Finance Committee Meeting 16 May 2016, it was resolved that "Staff bring back a report next month providing options for Council to include information with the rates notices that indicates the mandatory collection of NRM levies, the expense of collection of the levy to ratepayers, and Council's objection to its collection" (resolution 1100/2016). This report provides Council with the options available.

RECOMMENDATION

- Option _____ be adopted for the provision of information to rate payers with respect to the mandatory collection of the Natural Resources Management Levy.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

- Important Information Section of Rates Notice
- Rate Notice BPay View Banner Example
- Extract from Rates Brochure

1. BACKGROUND

- At the Budget and Finance Committee Meeting 16 May 2016, it was resolved that options for Council to include information with the rates notices that indicates the mandatory collection of NRM levies, the expense of collection of the levy to ratepayers, and Council's objection to its collection be provided to Council for consideration (Resolution 1100/2016).

2. CONSULTATION / COMMUNICATION

- Internal
 - Staff from Communications and Customer Relations

2.2 External

2.2.1 N/A

3. REPORT

- 3.1 At the Budget and Finance Meeting 16 May 2016, Council resolved that “Staff bring back a report next month providing options for Council to include information with the rates notices that indicates the mandatory collection of NRM levies, the expense of collection of the levy to ratepayers, and Council’s objection to its collection” (Resolution 1100/2016).
- 3.2 The following wording is proposed to be utilised to convey relevant information to ratepayers:

Natural Resources Management (NRM) Levy is a State Government imposed tax, which councils are required to collect on behalf of the State Government under the Natural Resources Management Act 2004, with all funds going to the State Government and not the City of Salisbury.

The City of Salisbury objects to the method of collection of the levy, and we support the Local Government Association of South Australia’s efforts to lobby the State Government for the cessation of the current collection method.

For the 2016/17 rates notice the NRM Levy is increasing by 7.9% which is more than two and a half times the City of Salisbury’s rate increase.

All enquiries or concerns about the NRM Levy should be directed to the Adelaide and Mount Lofty Ranges NRM Board on 08 8273 9100 or www.nrm.sa.gov.au.

- 3.3 Options available to include this message with first quarter rates notices include:
- 3.3.1 Option A - Additional Wording on the Rates Notice. The current wording reads as follows and a copy of the back of an existing rates notice is attached to this report:
- “Council collects a regional Natural Resource Management (NRM) levy which is a State tax on all rateable properties. The NRM board invests this levy in managing and protecting water, land, marine and biodiversity assets. Councils are required to collect the levy under the NRM Act. All enquiries should be directed to the Adelaide and Mount Lofty Ranges NRM Board on 08 8273 9100 or www.nrm.sa.gov.au.”*
- 3.3.2 This could be replaced with the wording in paragraph 3.2.
- 3.3.3 It should be noted that this information appears on the back of the rates notice, and the font and position of the wording can be moved to be more prominent. Also this option has longevity in that customers are likely to retain their rates notice, and if paying quarterly they will receive this information each quarter. It should be noted that the requirements for the front of the rates notice do not allow for a large message to be displayed.

- 3.3.4 There is no cost associated with this option.
- 3.3.5 Option B – Banner at the bottom of the Rates Notice. On the rear of the rates notice there is space at the bottom that could be utilized to display this information more graphically. We have previously been using this space for promotion of Bpay View, and this example is included for member’s reference (please disregard the wording of the notice as it is out of date).
- 3.3.6 This could be replaced with a key message from paragraph 3.2, and graphically designed.
- 3.3.7 This would be a more prominent way of providing the information to the community, and has longevity in that customers are likely to retain their rates notice, and if paying quarterly they will receive this information each quarter.
- 3.3.8 There is no cost associated with this option.
- 3.3.9 Option C – Modification to Wording in the Rate Brochure. The rates brochure already provides detail on rates (attached) as is required by the Local Government Act, with current wording being
“Adelaide and Mount Lofty Natural Resources Management Board which uses funds to manage and protect priority water, land, marine and biodiversity”.
- 3.3.10 This wording could be amended to reflect Councils position with respect to the levy as captured in paragraph 3.2.
- 3.3.11 The rates brochure is also available on Councils website and consequently remains available all year.
- 3.3.12 There is no cost associated with this option.
- 3.3.13 Option D – Flyer inserted with the First Quarter Rates Notice. A flyer could be prepared that explains Council’s position with wording per para 3.2.
- 3.3.14 This is more prominent than wording on the rates notice or in the rates brochure, however, as Council already has other inserts that are sent with the rates notice, the effectiveness may be lessened as a result. If this option was endorsed additional flyers could also be printed and placed in the customer centre, and other council buildings.
- 3.3.15 There would be an additional cost of approximately \$2,500 for printing and insertion which we expect can be absorbed within the existing budget. Design costs can be absorbed within the existing Communications Budget.
- 3.3.16 Option E – Back of Rates Notice Envelope. Information could be printed on the back of the rates notice envelope explaining Council’s position on the NRM Levy, with the proposed wording in para 3.2 being utilized to determine a shorter message that could fit within this space.
- 3.3.17 Printing on the back of the rates notice envelope, would be a highly visible option and may gain more attention when the ratepayers open

their rates notices. However this option would not be effective for the ratepayers who receive their rates notices electronically via BPAY view.

- 3.3.18 There would be an additional cost of approximately \$400, which we expect would be covered within our current rates printing budget.
- 3.3.19 Option F – Website. On the website there is a section about the NRM Levy which could be updated with wording reflecting Councils position. Further the banner on the website could be utilised to display a brief message about this issue.
- 3.3.20 There is no additional cost for this option.
- 3.4 All of the above options would provide an appropriate mechanism for Council to provide information to ratepayers concerning the mandatory collection of the NRM Levy and Council's objection to its collection method.

4. CONCLUSION / PROPOSAL

- 4.1 The options presented as part of this report for the provision of information with respect to the mandatory collection of the NRM Levy, be considered and Council decide which of the options it would like to proceed with:
 - 4.1.1 Option A - Additional Wording on the Rates Notice (as set out in paragraphs 3.3.1 – 3.3.4 of Item No. 6.1.16.1.1, Budget and Finance Committee, 06/06/2016); and/or
 - 4.1.2 Option B – Banner at the Bottom of the Rates Notice (as set out in paragraphs 3.3.5 – 3.3.8 of Item No. 6.1.16.1.1, Budget and Finance Committee, 06/06/2016); and/or
 - 4.1.3 Option C – Modification to Wording in the Rate Brochure (as set out in paragraphs 3.3.9 – 3.3.12 of Item No. 6.1.16.1.1, Budget and Finance Committee, 06/06/2016); and/or
 - 4.1.4 Option D – Flyer inserted with First Quarter Rates Notice (as set out in paragraphs 3.3.13 – 3.3.15 of Item No. 6.1.16.1.1, Budget and Finance Committee, 06/06/2016); and/or
 - 4.1.5 Option E – Back of Rates Notice Envelope (as set out in paragraphs 3.3.16 – 3.3.18 of Item No. 6.1.16.1.1, Budget and Finance Committee, 06/06/2016); and/or
 - 4.1.6 Option F – Website (as set out in paragraphs 3.3.19. – 3.3.20 of Item No. 6.1.16.1.1, Budget and Finance Committee, 06/06/2016).

CO-ORDINATION

Officer: Executive Group
Date: 31/05/2016

IMPORTANT INFORMATION



Payment Options



Pay Online

Pay your rates with ease. Simply visit www.salisbury.sa.gov.au for Online Payments (min \$20).



Pay by Phone

Phone payments 1300 401 578
Follow the prompts



Payment in Person

Present this account in person with your payment to **Salisbury Council Offices** 12 James Street, Salisbury (8.30am-5pm weekdays). Payment minimum of \$20.

Payment at any Australia Post Office must be a minimum of \$30.

Cash, cheque, credit card accepted.



Pay by Mail

Post your remittance slip and a cheque marked "not negotiable" and made payable to City of Salisbury, PO Box 8, Salisbury SA 5108.

Note: Post dated cheques not accepted.



BPay

Contact your bank, credit union or building society to make your payment. More information can be found at www.bpay.com.au Quote Bpay Code 8649 and the assessment number found on the front of this notice.

Note: AMEX and Diners Club cards are not accepted by the City of Salisbury.

Having difficulty paying your rates?

If you are experiencing difficulties paying your rates, please contact our Customer Centre on 8406 8222 to discuss payment options. These enquiries are treated confidentially.

Annual Business Plan

A summary of the Annual Business Plan was included with your first rates notice. The full version is available at www.salisbury.sa.gov.au

Objection to Valuation

The capital value shown on the front of the rates notice is derived from a Government assessment calculated by the Valuer-General and adopted by council. You may object to the valuation and/or land use referred to in this notice in writing served personally, by post or email within 60 days after the date of service of the first notice and it must set out the grounds for the objection. The 60 day objection period may be extended by the Valuer-General where it can be shown there is reasonable cause.

You may not object to the valuation if the Valuer-General has already considered an objection by you to that valuation. Please refer to the front of the Rates Notice for contact information and phone numbers. **Rates are still due and payable by the due date even if an objection has been lodged.**

Voters Roll

Persons on the State House of Assembly Roll are automatically included on the Council Voters Roll and entitled to vote in Council elections. Persons who are not Australian citizens and reside or occupy a business in the Council area must nominate to vote at Council elections.

For further information please phone 8406 8222.

Change of Address or Ownership

If your details change, please advise Council in writing immediately. You continue to be liable for all rates until you have notified Council.

Simply visit www.salisbury.sa.gov.au to change your details.

Consequences of Default in Payment

Fines

If an instalment of rates is not paid on or before the due date, a fine of 2% of the amount of the instalment will be added. On the expiration of each full month from that date, interest at the prescribed percentage will be added on any balance in arrears.

Recovery

In any case where default in payment of Rates occurs, Council may without further notice commence proceedings for recovery of all amounts due.

Recovery proceedings available to Council include:

- Proceedings in any court of competent jurisdiction.
- Such other legal processes as deemed appropriate by Council.
- Compulsory sale of property to recover outstanding rates and costs.

Natural Resources Management Levy

Council collects a regional Natural Resource Management (NRM) levy which is a State tax on all rateable properties. The NRM board invests this levy in managing and protecting water, land, marine and biodiversity assets. Councils are required to collect the levy under the NRM Act. All enquiries should be directed to the Adelaide and Mount Lofty Ranges NRM Board on 08 8273 9100 or www.nrm.sa.gov.au

IMPORTANT INFORMATION



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Payment at any Australia Post Office must be a minimum of \$50.
Cash, cheque, credit card accepted.



Pay by Mail

Post your remittance slip and a cheque marked "not negotiable" and made payable to City of Salisbury, PO Box 8, Salisbury SA 5108.
Note: Post dated cheques not accepted.



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Recovery

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Recovery proceedings available to Council include:

- Proceedings in any court of competent jurisdiction.
- Such other legal processes as deemed appropriate by Council.
- Compulsory sale of property to recover outstanding rates and costs.

State Government Concessions

Until this year, the State Government funded concessions on Council rates. These concessions were formerly available for eligible ratepayer pensioners, low-income earner and self-funded retirees holding a Commonwealth Seniors Card. These concessions were all abolished by the State Government with effect from 30 June 2015.

From 1 July 2015, the State Government has elected to replace the rate concession with a single "cost-of-living payment" provided directly to those entitled. This payment may be used to offset Council rates. Note that not all former recipients of rates concessions will be entitled to the new payment. To check eligibility, contact the Department for Communities and Social Inclusion (DCSI) Concessions Hotline 1800 307 758 or at www.sa.gov.au.

Natural Resources Management Levy

Council collects a regional Natural Resource Management (NRM) levy which is a State tax on all rateable properties. The NRM board invests this levy in managing and protecting water, land, marine and biodiversity assets. Councils are required to collect the levy under the NRM Act. All enquiries should be directed to the Adelaide and Mount Lofty Ranges NRM Board on 08 8273 9100 or www.nrm.sa.gov.au

Your letterbox may never see another rates notice.

BPAY View® sends your rates notices straight to the same online bank you use to pay them. While this is great news for you, your letterbox may not take it so well.

BPAY VIEW
It just makes sense

City of Salisbury Rating Policy

WHAT ARE RATES?

Rates are the principal source of funding for councils.

The Local Government Act 1999 establishes the basis for rating, and along with most other metropolitan Councils we levy rates based on capital value – in simple terms this is the value of the house and land for a residential rate payer.

The values of properties are set independently of Councils by the State Valuation Office.

As rates are a tax based on property values, those in higher valued properties pay more than those in lower value properties. However, there is a remission for higher value properties.

HOW DO WE SET RATES?

Setting rates is a balance between needing to fund Council operations, and maintain our financial sustainability with the need to contain increases to minimise the impact on ratepayers. Council is mindful of the impact and affordability of rates.

The first step we take in setting rates is to remove the impact of the average market increase/decrease in property values for the year. What this means is that if property values go up 15 per cent in a year, we adjust our calculations down to remove this impact. Then we apply the increase we need to fund our activities for the coming year.

For 2015/16 Council has determined an average increase of 3 per cent.

Significant factors placing pressure on the budget include:

- Declining Federal Assistance Grant and grants generally
- Mandatory rates for Community Housing Associations.

RATE CATEGORIES

Minimum Rates – apply to all properties where the value falls below a certain level so that all ratepayers make a fair contribution. The minimum rate will increase from \$903 to \$930 for 2015/16.

Differential Rating – different rates may be applied to different categories of property called 'land uses' as determined by the Valuer General. A loading is applied to commercial and industrial properties and to vacant land. Residential and other properties pay the base rate.

The differential for vacant land will be 30 per cent higher which reflects Councils' desire to promote the development of large land holdings in the city.

Separate Rates – Council collects rates for four distinct purposes:

- Salisbury City Centre Association to enable it to market and promote the centre
- Globe Derby Community Club to maintain an area of common land belonging to 63 allotments
- Mawson Centre car parking to maintain and develop car parking in Mawson Central, due to the greater reliance on street parking in that area
- Adelaide and Mount Lofty Ranges Natural Resources Management Board which uses funds to manage and protect priority water, land, marine and biodiversity assets.

These separate rates are paid to respective entities, with the Mawson Centre Car Parking separate rate retained by Council and held in a reserve account.

PAYMENT OF RATES

Rates are billed quarterly – September, December, March and June.

Payment options are detailed on the quarterly installment notice, and include online at www.salisbury.sa.gov.au Regular instalments (fortnightly or monthly) can be made in advance.

Please contact us on 8406 8222 to discuss.

Senior Postponement of Rates – Residential property owners with a senior's card may apply to postpone payment of rates. These rates will accrue interest at a statutory rate, and will be paid on disposal of the property.

REMISSION AND REBATES

High Value Property Remission – due to the lower average value of property in Salisbury, higher value properties are charged unreasonably high rates, which has been addressed by Council providing a remission for residential properties of:

- 15 per cent of the normal rate on the value between \$467,000 and \$570,000
- 35 per cent of the normal rate on the value over \$570,000.

DISCRETIONARY REBATES

Council has the power to grant discretionary rebates for land used to provide community benefit.

For more information please visit the City of Salisbury website.

ITEM	6.4.1
	BUDGET AND FINANCE COMMITTEE
DATE	06 June 2016
HEADING	Annual Plan 2016/17 Public Consultation Report
AUTHOR	Kate George, Manager Financial Services, Business Excellence
CITY PLAN LINKS	4.1 Strengthen partnerships that enable us to better address our community's priorities. 4.2 Develop strong capability and commitment to continually improve Council's performance. 4.3 Have robust processes that support consistent service delivery and informed decision making.
SUMMARY	The 2016/17 Annual Plan and Budget has been out for Public Consultation and this report contains details of all submissions made, both verbal and written, for information and consideration of any amendments to the Annual Plan and Budget

RECOMMENDATION

1. Information be received.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Verbal Representation - Mr Proctor
2. Draft Reply to verbal representation by Mr Proctor
3. Written submission by Mr Lacey
4. Draft Reply to written submission by Mr Lacey

1. BACKGROUND

- 1.1 At the April 26 Meeting Council endorsed the 2016/17 Draft Annual Plan and Budget for public consultation. This report details the consultation process and its results, including any submissions received and draft replies.

2. CONSULTATION / COMMUNICATION

2.1 Internal

- 2.1.1 N/A

2.2 External

- 2.2.1 The Annual Plan and Budget 2016/17 has been out for public consultation with the closing date for submissions being Friday 27 May 2016.

2.2.2 Advertising was placed in the Messenger (Northern and Leader) on Wednesday 4 May 2016, and copies of the Annual Plan were made available on the City of Salisbury Web site, Council Office, at Recreation Centre's, Libraries and Neighbourhood houses. Public comment was invited either by letter, email, phone or attendance at public meeting. Additionally the Web site provided the option to make a submission or to ask a question in relation to the Annual Plan by utilization of an electronic form.

2.2.3 Council provided an opportunity at the commencement of the Council meeting on Monday 23 May 2016 for verbal representations.

3. REPORT

3.1 Verbal representations

3.1.1 There was one verbal representation made at the Council Meeting on Monday 23 May 2016, by Mr Proctor, with details contained in attachment 1. A draft response is provided in attachment 2.

3.2 Written submissions

3.2.1 There has been one written submission received during the consultation period, with a copy of that correspondence provided in attachment 3 for members' information along with the draft reply provided as attachment 4.

4. CONCLUSION / PROPOSAL

4.1 The submissions from the public consultation are provided for information and consideration of any amendments to the Annual Plan and Budget.

CO-ORDINATION

Officer: Executive Group
Date: 31/5/2016

Verbal Representation Made by Mr Robert Proctor of [REDACTED] at the Council Meeting on Monday 23 May 2016

Mr Proctor has occasionally attended the Para Hills Community House (PHCH), and was asked to sign a petition to keep the Para Hills Community House operating, in his view it needs to be re-roofed, it could be extended, and the car parking under the trees could be improved, but it should not be knocked-down. Mr Proctor wants to understand why the Library is going to be upgraded at a cost of \$2.9M, and where are people going to park at the new facility.

Mr Proctor wanted to know what will happen with the PHCH, it was purchased by a grant for the people of Para Hills and should not be sold. Mr Proctor also wants to understand what will happen to the monthly markets held at PHCH.

Mr Proctor also stated that Council should spend within its means, and selling land should be used to pay off debt, and then Council would be in surplus. Spending while you are in debt makes no sense. Council could pay off its \$7M debt if it took this approach.

Mr Proctor also wanted to understand why there are no seats under the shade sail in the Civic Square, there should be removable seating.

Mr Proctor's final point was about the St Kilda Art Work – the metal Boomerang that cost \$15k, is now not visible due to the trees in front of it, and that this is a waste of money.



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Mr Robert Proctor

Dear Mr Proctor

Thank you for your recent feedback on the Draft Annual Plan and Budget, and making the time to make a verbal representation to Council on 23 May. Further to your verbal representation and the discussion with Charles Mansueto, General Manager Business Excellence and Pippa Webb, Manager Community Capacity and Learning on 31 May, I wanted to formally respond to your feedback.

There are a number of issues that you raised at the Council meeting, with the main focus being the future of the Para Hills Community Centre which we refer to as the Paddocks Community Centre, and the rational for the development of a Community Hub. Para Hills has been identified by Council as an ideal place for a community hub., through consultations which have been taking place across the community since 2008. The location (corner of Kesters Road and Wilkinson Road at the Para Hills Shopping Centre) already includes the Para Hills Library and Positive Ageing Centre. Adjacent to these facilities are the Para Hills Schools and Shopping Centre. The extension to the existing facilities will ensure that the whole building forms the 'heart' of the Para Hills community. The combination of the old and new buildings will form a modern multi-purpose community facility. The new facility offers an additional 100m2 of community space compared with what is on offer at the existing Paddocks Community Centre. Moreover because the design will be more flexible the space will accommodate a range of different groups. Also, to clarify, the Para Hills Library is not being upgraded, there may be minor works such as painting to assist the two areas visually blend together.

Council did consider a number of options to upgrade the Paddocks Community Centre which has served the community well in the past. In recent years the needs and expectations of community have changed and at the same time the physical building has deteriorated despite regular maintenance by Council and support of the Management Committee. The Paddocks Centre is important for our sporting clubs and a Master Plan will soon take place to look at how the whole precinct can be enhanced. This master plan will look at community needs and the needs of the community, following that a plan will be created to guide future development of the precinct. The Paddocks Community Centre (excluding the Netball club rooms) will ultimately be decommissioned and removed once Para Hills Community Hub has been completed.

The Paddocks Community Centre Markets are a popular event for the local community. The Markets will continue at the Community Centre. Soon we will start working on ideas for markets and other programs which will be held in the Para Hills Community Hub. These discussions will take place with the Paddocks Management Committee, over the next few weeks as the next phase of consultation takes place.

There were also some comments made with respect to Council's debt levels, and your views of using the proceeds of the sale of land to reduce debt is in fact Council's policy. Whilst Council wants to maintain low debt levels there is also the desire to continue to provide high quality services and also to meet the changing needs of the community, so Council are balancing both of these priorities when considering which new projects to fund. There is also recognition that Local Government is the most asset intensive layer of Government as it has the role of direct service provision to the community. City of Salisbury has assets valued at more than \$1.7b, and there is

spending required to keep these assets at an appropriate standard, this results in a significant proportion of the capital works budget being spent on renewal of existing assets.

In relation to your comment about wanting to seek clarification as to why there are no seats under the shade sail in the Civic Square and also your comment that there should be removable seating I can provide the following information. The large shade sail in the Civic Square was developed primarily as a performance space to be used during events such as the 'Salisbury Secret Garden', and also throughout the rest of the year for various performances, therefore providing an opportunity for space activation within the City Centre. Permanent Seating conflicts with this intended usage and removable seating was not considered as a suitable option because of the high risk of vandalism and theft. Further the logistics involved with the set out and storage of removable seating is complicated and as such was not catered for in the recent Civic Square upgrade.

Finally, queries were raised in respect of the boomerang artwork, and that it is obscured by trees. The artwork, called Together Woven, is a Kurna Heritage marker to formally recognise the Kurna People as the original inhabitants of the Adelaide Plains. It is located on the Greenfields wetlands, and was commissioned by Council in 2013. The artwork is nearly 12 metres in height and also comprises a performance space at the base of the sculpture.

The work was developed in consultation with the local Kurna people and represents their traditional hunting practises – nets were hung between trees and then boomerangs were used to scare birds into the nets. The trees located in proximity to the art work are important and they support this artwork's meaning.

Again, we appreciate your time in providing feedback on the Annual Plan and Budget which was formally considered by Council in June 2016.

Yours sincerely

John Harry
Chief Executive Officer
Phone: 08 8406 8212
Email: jharry@salisbury.sa.gov.au

Submitted Date	10 May 2016
Reference Number	
Have Your Say on the 2016/17 Draft Annual Plan	
Your Name:	Brian Lacey
Your Address:	[REDACTED]
Your Phone Number:	[REDACTED]
Your Email Address:	[REDACTED]
Your Comments:	I wish to strongly object to council raising rates every year well above cost of living movements. This is a damaging treadmill that must stop. Residents especially those on fixed incomes are going backwards and council should be ashamed . They are gathering more in revenue every year without rate rises, you need to live within your means as everyone else has to.
I would like to make a verbal representation at the meeting on 23rd May:	No



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Mr Brian Lacey



Dear Mr Lacey

Thank you for your feedback during the recent public consultation of the Draft Annual Plan 2016/17, in which you expressed your concern about Council raising rates above CPI.

We understand that households consider increases in rates by comparing the increase to CPI, however, the challenge for Local Government is that the mix of goods and services we buy is quite different to the "basket of goods" used as the basis for CPI.

In preparing Councils Budget, Council considers the needs of the community, together with the need to be financially sustainable, provide capacity to continue to respond to the future, and maintain affordable rates. Local Government is asset intensive as they provide services directly to the community, and a large portion of the budget is directed to maintaining and renewing these assets, which need to be funded to ensure a sustainable outcome.

When considering new projects Council is mindful of the impact on rates and balance this against the desire to improve services to the community. Our community is facing some challenges with the pending closure of Holdens, and a number of initiatives are aimed at supporting the development and expansion of new industries in the region.

As detailed in the Draft Annual Plan 2016/17, Council is proposing an average residential rate increase of 3.0%. This rate increase is the same as last year, and it is the intention of Council to provide smooth increases in rates. Our debt levels are low, which has been achieved through careful consideration of new projects, and also the rationalisation of our land holdings. Overall the City of Salisbury is in good shape financially, meaning that the community's assets can be appropriately maintained, and we are able to continue to build and strengthen our community. Without rate increases that support maintaining services and assets for the community there will be deterioration and potential rationalisation of community assets, which is not in line with our communities expectations.

Thank you again for your feedback and raising your concern which was considered by Council at its June 2016 meeting.

Yours sincerely

John Harry
Chief Executive Officer
Phone: 08 8406 8212
Email: jharry@salisbury.sa.gov.au

ITEM	6.4.2
	BUDGET AND FINANCE COMMITTEE
DATE	06 June 2016
HEADING	New Initiative Bid - Adapting Northern Adelaide Coordinator
AUTHOR	Tim Kelly, Coordinator - Northern Adelaide Adaption Strategy, City Development
CITY PLAN LINKS	1.3 Have a thriving business sector that supports community wellbeing, is globally oriented and creates job opportunities. 2.4 Have urban and natural spaces that are adaptive to future changes in climate. 3.1 Be an adaptive community that embraces change and opportunities.
SUMMARY	At the Budget and Finance Committee meeting on 18 April 2016 further information was requested in relation to the Adapting Northern Adelaide Plan New Initiative Bid. The Adapting Northern Adelaide Project commenced in January 2015 with the aim to develop a Climate Adaptation Plan for the Northern Region. This plan has been developed in collaboration with the State Government, Salisbury and Playford Councils. The Action Plan is nearing completion and is to be presented to Council in June 2016 for endorsement. This report provides further detail as requested by Council on the New Initiative Bid relating to the proposed 50% funding of a coordinator for one year to implement priority actions in that plan.

RECOMMENDATION

1. That the report be received, and the information in the report be considered in the context of the proposed 2016/2017 budget.

ATTACHMENTS

There are no attachments to this report.

BACKGROUND

- 1.1 This report addresses Part 5 of Council resolution 1032/2016, as resolved at the Council Meeting on the 26 April 2016:

Budget and Finance Committee

6.4.2 New Initiative Bids 2016/17

5. A further report be brought back on Items NAM23444 on the development process for the multicultural strategy and NAM23466 incorporating further information on

the priority actions in adapting the Northern Adelaide Plans and Green Industries Program, prior to formal adoption of the budget.

- 1.2 The City of Salisbury in collaboration with the City of Playford and the South Australian Government has developed, and is close to finalising, a climate change adaptation plan for northern Adelaide. The Project is one of twelve regional climate change adaptation plans being prepared across South Australia.
- 1.3 The plan, due to be presented to Council in June 2016, has been funded through grants totaling \$165,000 from the State and Federal Governments and a \$50,000 contribution from each of the two Councils (spread over the current and previous financial years).
- 1.4 As part of the 2016-17 budget process a new initiative bid was developed that sought \$60k to fund a twelve month position to implement the strategy, specifically to embed a consistent approach to adaptation within Council processes, develop the foundations for a green industries sector and to seek external funding for specific initiatives. A duplicate proposal is being concurrently considered as part of the City of Playford's 2016-17 process.

2. CONSULTATION / COMMUNICATION

2.1 Internal

- 2.1.1 The Executive Group and Elected Members were briefed on the process to develop the plan at Informal Strategy on 7 September 2015. An additional briefing was provided to Elected Members at Informal Strategy on 30 May 2016. Council staff have been engaged through workshops and individual discussions on specific elements of the plan.

2.2 External

- 2.2.1 External engagement with community, government agencies and businesses was conducted through workshops and individual meetings as part of the plan's development. The priority actions identified in the plan have been shaped, in part, by external input.

3. REPORT

- 3.1 This position is proposed to be jointly funded by Playford and Salisbury Councils and as such the City of Playford has included a matching bid in their 2016/17 budget. Indications at the time of writing this report are that this will likely proceed, subject to final endorsement by Council.
- 3.2 Although the Adapting Northern Adelaide report is not yet finalised, the priority actions have been identified. These have been determined through a thorough vulnerability assessment of the ways in which a changing climate will affect our community. The priorities are:
 - Building natural buffers to sea level rise
 - Creating liveable communities through climate ready developments
 - Reducing the risk of climate hazards, particularly extreme heat events, to community health and well being
 - Assisting to transition the economy by building on the existing green industries sector, horticulture improvements and improving business energy efficiency

- Investing in urban green space and natural environments that underpin community and economic prosperity
 - Supporting resilient natural landscapes
- 3.3 While the implementation of the plan is shared among stakeholders, of which local government is but one partner, there are specific actions proposed to be implemented by Council. The main areas for Council in delivering the Adaptation Plan and as such the foci for the proposed role of the Coordinator are:

- Creating livable communities through climate ready development and environments: Key actions include developing practical strategies for implementation in the design of urban spaces and housing to ensure improved resilience to climate impacts as well as reducing energy and water use; heat mapping to identify areas that could benefit from more tree plantings to reduce urban heat islands effects upon our communities and properties. This work will inform council documents and actions such as the City Landscaping Plan, master planning for strategic development projects, Growth Action Plan and open space planning.

- Reducing the risk of climate hazards to community health and wellbeing.

This will focus on enhancing our current emergency management planning so it better considers extreme weather events such as heatwaves, flooding and bushfires to ensure our responses are coordinated and reduce the risks to our community, in particular vulnerable members of the community. This will consider how our community assets are designed and deployed to provide refuges for vulnerable members of our community in extreme weather and emergency events.

The role would also actively contribute to and shape our longer term asset management and development planning so these processes better consider the increased likelihood of less but more intense rainfall events, storm surge, sea level rise and flooding.

- Building on existing activity in the region to investigate and build a green industries sector in the region.

This will include identifying and mapping current green business activity, working with researchers in the sector to link with business in the region (particularly through Uni SA), seek to attract green industry and low carbon businesses to the area, work with businesses to reduce water and energy use (and therefore their cost of inputs), and support the networking of businesses working in this space. The approach to this initiative is locally based, and will be integrated with the business attraction and economic development teams at the Polaris Business and Innovation Centre and Stretton Centre. This will lay the foundation for integrating this work into the Department of the Premier and Cabinet's Low Carbon Economy Unit and Northern Economic Plan.

At the end of 2016-17, an objective is that the region is in a stronger position to attract businesses, investment and job opportunities created by an economy that is transitioning towards efficiency, renewable energy and low carbon solutions. The outcomes in terms of new businesses in this sector,

and new business intenders, will be monitored and reported at the end of the 12 month period.

- Other actions will include:
 - Gaining a better understanding of ways to deal with salinity issues in primary production zones;
 - Better quantifying the risk of bushfire in the eastern part of Council to inform future planning and infrastructure investments;
 - Working with business units and external bodies to ensure the risks identified through the Adapting Northern Adelaide process are considered and addressed in their processes, strategies and service delivery; and
 - Seeking funding from State and Commonwealth Governments to accelerate the progression of identified initiatives.

3.4 This work is best achieved locally with a ground up approach designed to support green industry opportunities and jobs growth in Northern Adelaide. The State Government is not as well placed to provide this role however; there is strong interest for the Northern Adelaide Green Industries project to be implemented as a Northern Economic Plan project partnership.

3.5 The proposed coordinator will also work with other stakeholders to help ensure that the actions for which they have been identified as a lead agency are incorporated in their relevant strategic plans and work processes.

4. CONCLUSION / PROPOSAL

4.1 The development of Adapting Northern Adelaide Plan has highlighted some risks and opportunities for the region. The intent of the proposed Coordinator's role that is the subject of new initiative bid NAM23466 is to work on priority actions identified in the plan, particularly those actions that will structurally embed consideration of a changing climate into Council's practices and strategies.

4.2 The Plan incorporates both new actions, and enhancement of actions and activities that we already undertake, such as asset management, emergency management and tree planting. The proposed position provides resources to implement new actions, such as the Green Industries Program, and to review existing policies, plans and programs to ensure that they reflect current standards and available information relating to adaptation. An expected outcome of the position is that the revised policies, plans and programs become embedded in the organisation as part of normal business.

4.3 Resourcing of the implementation of the Plan is consistent with two critical actions contained in the City Plan 2030 adopted by Council in April 2016:

Enhance the Polaris Centre's ability to support industry development (including food processing and green industries), international trade, entrepreneurship and engage meaningfully with business

Planning for adaptation to future changes in climate through the resourcing and implementation of the Adapting Northern Adelaide Plan.

- 4.4 Adapting Northern Adelaide will be presented to Council for consideration at Policy and Planning Committee on 20 June 2016. Unfortunately the final plan was not available at the time of writing this report; however the priority actions for Council have been outlined. The final plan will be considered at the Policy and Planning Committee meeting in June, ahead of formal adoption of the 2016/17 budget at the June Council meeting
- 4.5 Funding the proposed coordinator's role for a twelve month period also positions us better to attract funding from other sources, including assisting businesses to access grant funding related to adaptation.
- 4.6 It is proposed that the position of Coordinator – Adapting Northern Adelaide be approved for a twelve month position during 2016-17 to support the implementation of the Adapting Northern Adelaide Plan.

CO-ORDINATION

Officer: EXECUTIVE GROUP
Date: 31.05.2016

ITEM	6.4.3
	BUDGET AND FINANCE COMMITTEE
DATE	06 June 2016
HEADING	Multicultural Strategy Methodology
AUTHORS	Vesna Haracic, Social Participation & Diversity Team Leader, Community Development Joanne Menadue, Health & Inclusion Senior Coordinator, Community Development
CITY PLAN LINKS	3.3 Be a connected city where all people have opportunities to participate. 3.4 Be a proud, accessible and welcoming community. 1.1 Have a community with the skills, knowledge and agility to participate in a rapidly changing economy.
SUMMARY	This report provides a detailed process proposed to be undertaken for the development of the Multicultural strategy as requested by Council at its April 18th Budget and Finance Subcommittee meeting.

RECOMMENDATION

1. The information be received.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 This report addresses Part 5 of Council resolution 1032/2016, as resolved at the Council Meeting on the 26 April 2016:

Budget and Finance Committee

6.4.2 New Initiative Bids 2016/17

5. *A further report be brought bring back on Items NAM23444 on the development process for the multicultural strategy and NAM23466 incorporating further information on the priority actions in adapting the Northern Adelaide Plans and Green Industries Program, prior to formal adoption of the budget.*

- 1.2 This new initiative bid was submitted to request funding to contract a consultant to develop with staff a Multicultural Strategy. A strategy will;
- capture information and statistics about the diversity of the Salisbury community and identify emerging trends;
 - outline future strategic directions;
 - identify specific needs of the community to ensure full participation in the economic and community environments;
 - provide a platform to develop strategic partnerships to advocate to the State and Federal Governments;
 - provide a framework that outlines Council's commitment to developing an inclusive community, where all cultures are respected and valued; and
 - reflect Council's commitment to working with the community to strengthen engagement, build relationships and maintain community harmony.

2. REPORT

2.1 Strategic context

The development of a multicultural strategy aligns and contributes to the delivery of the recently endorsed City Plan 2030. In particular the:

Vision: *“Salisbury – A flourishing City with opportunity for all”*; and

The Liveable City Key Direction: *A welcoming community that celebrates its diversity embraces change and where people are able to participate in community life. It is a City with interesting places and experiences.*

2.2 Multicultural inclusion across all planning

The multicultural strategy development will have four components:

1. The development of a multicultural framework to enable integration of multicultural initiatives and strategies into council planning and reporting processes in the long term.
2. The development of amendments to existing strategies and action plans where it is identified that there is a gap in multicultural principles and initiatives.
3. Inclusion of multicultural principles and initiatives in all new action plan and strategy developments. For example in the development of the Learning Strategy, Youth Action Plan and the Wellbeing strategy.
4. It is envisaged that in this first iteration of a City of Salisbury Multicultural Strategy there will be a need to develop a multicultural action plan to be operational over the next 3 years to fill in any priorities identified that sit outside existing or planned plans.

2.3 Strategy Development

The development of the four components outlined above will consist of the following key phases:

2.4 Phase 1: Project Establishment and Start Up

Phase one involves the development of a cross council project team, the project management documentation, tender documentation development and contractor acquisition.

2.5 Phase 2: Data Analysis

Phase two is to determine the current number, demographics, living circumstances and health of people living in the City of Salisbury from a multicultural background a comprehensive data analysis will be undertaken. This will form a baseline from which strategic decision making can be determined for the strategies development.

2.6 Phase 3: Background literature review

Phase three involves a review of the key documentation related to multicultural communities to provide background information on state and federal government directions, other local government strategic responses and the identifications of emerging trends, issues and opportunities. This information will provide background information to support the strategies development. A background paper will be developed as a part of this phase.

2.7 Phase 4: Current Situation in Salisbury

Phase four identifies and analyses the type, effectiveness and level of policy directions, existing action plans and current service and program provision in the City of Salisbury targeting multicultural communities. This information will contribute to identifying gaps in service delivery in the City, the opportunities for partnerships and enable created information provision to the community. Gaps identified will be addressed through advocacy, enhancement of existing service provision facilitation of partnerships and program development if identified as council's role.

2.8 Phase 5: Community and Stakeholder Engagement

Phase 5 is focused on consultations with community members, elected members and key internal and external stakeholders. The consultation will be undertaken to identify the need, concerns and aspirations of Salisbury multicultural communities and to identify short, medium and long term opportunities and challenges. A consultation findings report will be developed as a part of this phase.

2.9 Phase 6: Future Directions

Phase 6 will pull together information gathered from previous phases to develop directions for the future. This will include a vision, key strategic directions and an implementation plan.

2.10 Phase 7: Finalisation of the Multicultural Strategy

Phase 7 involves the writing up of the strategy based on all the background work undertaken and project team, project manager and sponsor sign off. It will be based on the four steps outlined above.

2.11 Phase 8: Multicultural Strategy Endorsement.

Phase 8 will be presenting the draft strategy to council for feedback and endorsement.

3. CONCLUSION / PROPOSAL

3.1 The development of a Multicultural Strategy will provide a comprehensive Strategic platform to guide council's future directions to developing an inclusive community that provides opportunities for all.

3.2 Council are requested to consider the information set out in this report to inform its decision making as part of the budget process.

CO-ORDINATION

Officer: EXECUTIVE GROUP

Date: 30/05/2016

ITEM	6.4.4
	BUDGET AND FINANCE COMMITTEE
DATE	06 June 2016
HEADING	Budget Update
AUTHOR	Kate George, Manager Financial Services, Business Excellence
CITY PLAN LINKS	4.3 Have robust processes that support consistent service delivery and informed decision making.
SUMMARY	This report provides an update on the changes to the financial status of the budget following the Budget and Finance Committee on 18 April 2016.

RECOMMENDATION

1. Information be received.
2. Additional funding be allocated in the 2016/17 Budget for NIB NAN23482 – Youth At Risk Programs to enable the delivery of a program of youth services, \$33,000
3. Additional funding be allocated in the 2016/17 Budget for NIB PSR20018 - Play Space / Playground Program to incorporate for the planning and design of one Autism Friendly Play Space, \$50,000.
4. Changes to reduce bid TRR12000 Road Reseal Reconstruction Program by \$1,140,000 for the Diment Road renewal which had already been incorporated in bid TRN13948 Diment Rd Bid be approved.
5. Waste Transfer Station staff be provided delegated authority to vary fees due to the nature of the load or the size of the load compared to the vehicle capacity.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Consolidated Budget Summary 2016/17
2. Proposed Budget Adjustment to Consolidated Summary 2016/17
3. PBR23480 - Management of the Little Para Golf Par 3 Course
4. STN23481 - Burton Park Community Centre Precinct
5. NAN23482 - Youth At Risk Programs
6. PSR20018 - Play Space/Playground Program
7. TRN13948 - Diment Road Burton Direk Upgrade
8. TRR12000 - Road Reseal Reconstruction Program

1. BACKGROUND

- 1.1 At each stage of the budget process Members are provided with an updated Consolidated Budget Summary which gives details of the overall financial position of the budget including the Operating Surplus/Deficit and borrowings. The changes between the latest Consolidated Summary, and that immediately prior are detailed on the second page of the attached consolidated summary to ensure that all changes are disclosed.

2. CONSULTATION / COMMUNICATION

2.1 Internal

- 2.1.1 There has been extensive activity within the organisation to provide members with well-formed information for consideration prior to the formal adoption of the budget in June.

2.2 External

- 2.2.1 The Consolidated Summary provides a snapshot of the budget, which was available for Public Consultation in May 2016.

3. REPORT

- 3.1 Members will find attached the updated Consolidated Summary reflecting changes resolved by Council prior to public consultation, including the Operating New Initiative Bid for the Management of the Little Para Golf Par 3 Course (Resolution 1018/2016).
- 3.2 In addition there have been a number of adjustments to the recurrent budget (Refer to Attachment 2) with the more significant items being:
 - 3.2.1 Salisbury Water delay in the commencement of new supply arrangements, with reduced income and associated expenditure,
 - 3.2.2 OPAL has been included in the 16/17 budget to reflect correct the funding agreement variation,
 - 3.2.3 Program Review savings within Parks & Landscapes of \$30k,
 - 3.2.4 St Kilda Boat Ramp Fees with the fee being reduced and volumes refined.

Operating Surplus

- 3.3 The financials for 2016/17 are based on a proposed rate increase of 3.0% which is consistent with that used for public consultation, together with growth of 1.0%, which is consistent with latest State Valuation Office data, and is discussed further in item 6.4.5 Rating Strategy 2016/17. The current forecast rate revenue is lower than anticipated at public consultation by \$12k with further details contained in this agenda.
- 3.4 The changes to the recurrent budget (Refer to Attachment 2) have together resulted in a decrease in the operating surplus from \$4.3M per public consultation to \$4M, which still includes the one-off Roads to Recovery funding of \$2.5M from the Federal Government. Removing the one off road funding and the returns from Business units the surplus is \$877k, and is consistent with public consultation.

Consolidated Budget Summary 2016/17 as at 6th June 2016							
	2015/16	2016/17		2016/17		2016/17	
	Budget	Option 1 2.90%		Option 2 3.00%		Option 3 3.30%	
	\$	\$	%	\$	%	\$	%
OPERATING BUDGET SUMMARY							
Base Operating Budget (excluding rates)							
Expenditure as at 4th May 2016 (Public Consultation)		111,299,667	3.3%	111,299,667	3.3%	111,299,667	3.3%
Further Expenditure Adjustments		25,310		25,310		25,310	
Expenditure	107,774,755	111,324,977	3.3%	111,324,977	3.3%	111,324,977	3.3%
Income as at 4th May 2016 (Public Consultation)		25,155,696	10.2%	25,155,696	10.2%	25,155,696	10.2%
Further Income Adjustments		(201,040)		(201,040)		(201,040)	
Income	22,821,221	24,954,656	9.3%	24,954,656	9.3%	24,954,656	9.3%
Operating Net Bid (excluding Rate Revenue)	84,953,534	86,370,321	1.7%	86,370,321	1.7%	86,370,321	1.7%
Rate Revenue							
Proposed Rate Increase	3.00%	2.90%		3.00%		3.30%	
Growth	1.60%	1.00%		1.00%		1.00%	
Total Increase	4.60%	3.90%		4.00%		4.30%	
Rate Revenue - Base 2015/16 \$	86,940,000	90,331,000		90,418,000		90,678,000	
Operating Surplus/(Deficit) including Business Units	1,986,466	3,960,679		4,047,679		4,307,679	
Business Unit Surplus							
Water Business Unit Surplus - Transfer to Reserves		545,920		545,920		545,920	
Cemetery Business Unit Surplus - Transfer to Reserves	50,100	81,200		81,200		81,200	
Surplus/(Deficit) Removing Business Unit Surpluses	1,936,366	3,333,559		3,420,559		3,680,559	
One-Off Impacts							
Additional Roads to Recovery Funding	1,105,000	2,543,700		2,543,700		2,543,700	
Surplus/(Deficit) Removing BU Surpluses & One-Off Impacts	831,366	789,859		876,859		1,136,859	

New Bids

- 3.5 Bid PBR23480 – Management of the Little Para Golf Par 3 Course, \$206,000 operating and \$20,000 capital has been included in the 2016/17 budget to provide funding for the ongoing management and capital works required to upgrade the buildings and structure, Resolution 1018/2016. The bid is attached for Member's information, and the cost impact was included in the Annual Plan and Budget for public consultation.
- 3.6 Bid STN23481 – Burton Park Community Centre Precinct, \$302,775 capital has been included in the 2016/17 budget to demolish the Preschool building, increase car parking and improve landscaping, Resolution 1013/2016. The bid is attached for Member's information, and the cost impact was included in the Annual Plan and Budget for public consultation.
- 3.7 Bid NAN23482 – Youth At Risk Programs, \$33,000 operating has been included to enable the delivery of a program of youth services, including sports based activities and Local Area Network (LAN) Club, which was subject to a report in May 2016 to the Policy and Planning Committee Item 1.1.4, and funding resolved (1076/2016).

Bid Changes

- 3.8 Bid PSR20018 Play Space / Playground Program has been increased by \$50,000 to incorporate an Autism Friendly Play Space, which was subject to a report in February 2016 to the Policy and Planning Committee Item 1.1.1, and funding resolved (0880/2016).
- 3.9 The Diment Road Upgrade is classified as a “new” project, however it has both “new” and “renewal” components and these had been funded in the original bid. On further investigation it was identified that the Asset Management Plan had identified these works, and consequently they have been included in the Road Reseal / Reconstruction bid as well. The TRR12000 Road Reseal Reconstruction bid has now been reduced from \$8,265k to \$7,125k in recognition of the renewal component being included in the TRN13948 Diment Road Upgrade bid, with wording included to reflect this.

Nil Effects

- 3.10 PSR21433 Parks & Streetscape Program Area - Planning Program, Playspace Audit and Renewal Program Year 1, \$40,000 is now being undertaken in 2015/16 in lieu of Irrigation Network and System Audit which will now be undertaken in 2016/17, Resolution 1016/2016

Capital

- 3.11 The Capital Program totals \$35M (excluding capital income on Strategic Property Projects), which is broadly in line with previous years’ capital works programs. The capital program comprises Business Unit Capital Bids of \$1.8M and Infrastructure Bids of \$33M, with Plant, Plant Furniture & Equipment and IT bids totaling \$2.5M.

Borrowings

- 3.12 At a 3.0% rate increase we are not requiring any new borrowings with our capital program largely funded from our depreciation and the operating surplus and with the balance of \$5.7M offset by property development proceeds.

ITEM 6.4.4

Consolidated Budget Summary 2016/17 as at 6th June 2016						
	2015/16	2016/17	2016/17	2016/17		
	Budget	Option 1 2.90%	Option 2 3.00%	Option 3 3.30%		
CAPITAL FUNDING SUMMARY						
Other - Non Operating Items						
Add Back Depreciation - non cash item	24,516,970	25,454,846	25,454,846	25,454,846		
Transfer to Mawson Central Car Parking Reserve	(18,600)					
Transfer from Reserves - Footpath & Street Tree Reserve		82,000	82,000	82,000		
Transfer from Reserves - Open Space Reserve		810,000	810,000	810,000		
Loan Principal Repayments	(2,399,029)	(2,560,099)	(2,560,099)	(2,560,099)		
Total Other	22,099,341	23,786,747	23,786,747	23,786,747		
Funding Available for Capital	24,085,807	27,747,426	27,834,426	28,094,426		
Indicative Borrowing Requirements						
General Purpose Borrowings / (Investments)	(1,061,942)	4,001,642	3,914,642	3,654,642		
Business Unit Borrowings	1,986,000	1,772,000	1,772,000	1,772,000		
Total Indicative Borrowings	924,058	5,773,642	5,686,642	5,426,642		
Application of Property Development Reserve	924,058	5,686,642	5,686,642	5,686,642		
Net Borrowings/(Investment)	-	87,000		(260,000)		
Total Available for Capital	25,009,865	33,521,068	33,521,068	33,521,068		
Capital New Initiative Bids (Net)						
Business Units Capital Investment	1,986,000	1,772,000	1,772,000	1,772,000		
Plant Furniture & Equipment	2,240,865	1,864,200	1,864,200	1,864,200		
Information Technology	145,000	672,000	672,000	672,000		
Capital Income on Strategic Property Projects	(13,836,000)	(5,509,928)	(5,509,928)	(5,509,928)		
Capital Works, including Project Support Team	32,210,100	34,722,796	34,722,796	34,722,796		
Total	22,745,965	33,521,068	33,521,068	33,521,068		
Funding Surplus/(Deficit)	2,263,900					

Fees and Charges

3.13 Members may recall that at the Budget Meeting 23 May 2016 the resolution for the Fees and Charges was modified, to vary fees for the St Kilda Boat Ramp, but also to include Waste Transfer Station Fees. Missing from the resolution was the delegation for Waste Transfer Station staff to vary the fees. This is addressed in the recommendations for this report, in recommendation 6.

4. CONCLUSION / PROPOSAL

4.1 There have been a number of changes included in the budget to reflect the decisions that Council have made, and to reflect updated business information, these changes have been detailed above and the recommendations enable the provision of funding in the budget.

CO-ORDINATION

Officer: Executive Group
Date: 31/05/2016

Proposed Budget Adjustments to Consolidated Summary as at 6th June 2016	
Changes from Base Operating Budget as at 4th May 2016 (Public Consultation)	
Expenditure	\$
Expenditure as at 4th May 2016 (Public Consultation)	109,175,415
Adjustments:-	
• Balance of internal charges for IT Leasing	(400)
• Balance of internal charges for Internal Water Supply	5,940
• OPAL Council Contribution to grant funding concludes June 2017	(25,000)
• OPAL Expenditure as per funding agreement variation	(12,000)
• OPAL In Kind contribution as per funding agreement variation	(10,000)
• Program Review savings - Parks & Landscapes	30,000
• Separate Rates	(4,700)
• Security Charges - Para Hills Centre banking	(550)
• Distribution Electricity costs - Salisbury Water	46,000
• St Kilda Boat Ramp - Administration Service Fees	(21,600)
Total Adjustments	7,690
Expenditure as at 6th June 2016	109,167,725
Income	
Income as at 4th May 2016 (Public Consultation)	24,871,196
Adjustments:-	
• Fees and Charges - Salisbury Memorial Park	200
• Fees and Charges - Environmental Health	400
• Fees and Charges - Inspectorate	100
• Fees and Charges - St Kilda Boat Ramp, Resolution 1097/2016 Reduction in Fee	(5,700)
• Fees and Charges - St Kilda Boat Ramp, Quantity Increase	10,200
• Fees and Charges - St Kilda Boat Ramp, Offset by Expenditure	21,600
• Fees and Charges - Property & Buildings Casual Permits	(6,300)
• Separate Rates	(15,600)
• Energy Efficiency Program	(8,000)
• OPAL Income as per funding agreement variation	12,000
• Salisbury Water - External Income Decrease due to timing of new connections	(210,000)
• Other miscellaneous adjustments	60
Total Adjustments	(201,040)
Income as at 6th June 2016	24,670,156
Changes from Operating New Initiatives as at 6th June 2016	
Operating New Initiatives	\$
Operating New Initiatives (Expenditure) - as at 4th May 2016 (Public Consultation)	2,124,252
Adjustments:-	
• NAN23482 Youth At Risk Programs	(33,000)
Total Adjustments	(33,000)
Operating New Initiatives (Expenditure) as at 6th June 2016	2,157,252
Operating New Initiatives (Income) - as at 4th May 2016 (Public Consultation)	284,500
Adjustments:-	
• NA	
Total Adjustments	
Operating New Initiatives (Income) as at 6th June 2016	284,500
Changes from Capital Works New Initiatives as at 6th June 2016	
Net Capital Works	\$
Net Capital Works New Initiatives as at 4th May 2016 (Public Consultation)	35,812,796
Adjustments:-	
• PSR20018 Play Space / Playground Program - Autism Friendly Play Space	(50,000)
• TRR12000 Road Reseal/Renewal - Diment Rd	1,140,000
Total Adjustments	1,090,000
Capital Works New Initiatives as at 6th June 2016	34,722,796

6. Consolidated Summary 2016-17 - Annual Plan 16 May 2016 Current.xlsx

Changes from PF&E New Initiatives as at 6th June 2016	
PF&E New Initiatives	\$
PF&E New Initiatives as at 4th May 2016 (Public Consultation)	1,864,200
Adjustments:-	
▪ NA	
Total Adjustments	
PF&E New Initiatives as at 6th June 2016	1,864,200
Changes from IT New Initiatives as at 6th June 2016	
IT New Initiatives	\$
IT New Initiatives as at 4th May 2016 (Public Consultation)	672,000
Adjustments:-	
▪ NA	
Total Adjustments	
IT New Initiatives as at 6th June 2016	672,000

Proposed Budget Adjustments to Consolidated Summary as at 6th June 2016	
Changes from Base Operating Budget as at 4th May 2016 (Public Consultation)	
Expenditure	\$
Expenditure as at 4th May 2016 (Public Consultation)	109,175,415
Adjustments:-	
• Balance of internal charges for IT Leasing	(400)
• Balance of internal charges for Internal Water Supply	5,940
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• OPAL In Kind contribution as per funding agreement variation	(10,000)
• Program Review savings - Parks & Landscapes	30,000
• Separate Rates	(4,700)
• Security Charges - Para Hills Centre banking	(550)
• Distribution Electricity costs - Salisbury Water	46,000
• St Kilda Boat Ramp - Administration Service Fees	(21,600)
Total Adjustments	7,690
Expenditure as at 6th June 2016	109,167,725
Income	
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Adjustments:-	
• Fees and Charges - Salisbury Memorial Park	200
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• Fees and Charges - Inspectorate	100
• Fees and Charges - St Kilda Boat Ramp, Resolution xxxx/2016 Reduction in Fee	(5,700)
• Fees and Charges - St Kilda Boat Ramp, Quantity Increase	10,200
• Fees and Charges - St Kilda Boat Ramp, Offset by Expenditure	21,600
• Fees and Charges - Property & Buildings Casual Permits	(6,300)
• Separate Rates	(15,600)
• Energy Efficiency Program	(8,000)
• OPAL Income as per funding agreement variation	12,000
• Salisbury Water - External Income Decrease due to timing of new connections	(210,000)
• Other miscellaneous adjustments	60
Total Adjustments	(201,040)
Income as at 6th June 2016	24,670,156
Changes from Operating New Initiatives as at 6th June 2016	
Operating New Initiatives	\$
Operating New Initiatives (Expenditure) - as at 4th May 2016 (Public Consultation)	2,124,252
Adjustments:-	
• NAN23482 Youth At Risk Programs	(33,000)
Total Adjustments	(33,000)
Operating New Initiatives (Expenditure) as at 6th June 2016	2,157,252
Operating New Initiatives (Income) - as at 4th May 2016 (Public Consultation)	284,500
Adjustments:-	
• NA	
Total Adjustments	
Operating New Initiatives (Income) as at 6th June 2016	284,500
Changes from Capital Works New Initiatives as at 6th June 2016	
Net Capital Works	\$
Net Capital Works New Initiatives as at 4th May 2016 (Public Consultation)	35,812,796
Adjustments:-	
• PSR20018 Play Space / Playground Program - Autism Friendly Play Space	(50,000)
• TRR12000 Road Reseal/Renewal - Diment Rd	1,140,000
Total Adjustments	1,090,000
Capital Works New Initiatives as at 6th June 2016	34,722,796

6. Consolidated Summary 2016-17 - Annual Plan 16 May 2016 Current.xlsx

Changes from PF&E New Initiatives as at 6th June 2016	
PF&E New Initiatives	\$
PF&E New Initiatives as at 4th May 2016 (Public Consultation)	1,864,200
Adjustments:-	
▪ NA	
Total Adjustments	
PF&E New Initiatives as at 6th June 2016	1,864,200
Changes from IT New Initiatives as at 6th June 2016	
IT New Initiatives	\$
IT New Initiatives as at 4th May 2016 (Public Consultation)	672,000
Adjustments:-	
▪ NA	
Total Adjustments	
IT New Initiatives as at 6th June 2016	672,000

2016/17 Budget

New Initiative: PBR23480



Management of the Little Para Golf Par 3 Course

Funding: **Number of Years:** 4 **Start:** 16/17 **Finish:** 19/20
Program Service Area: Corporate Support > Asset Services
Department / Division / Branch: City Infrastructure > Property and Buildings > Facilities Management
Project Type: Not Applicable
City Grouping: Property & Buildings
Budget Category: Non Business Unit
Key Direction: The Living City
Estimated Completion Date: 30/06/2020

Financial Year: 16/17

Bid Originator: Thuyen Vi-Alternetti

Exec Summary: This bid provides the funding for the ongoing management of the Little Para Par 3 Golf Course for a period of 5 years and also for capital works required to upgrade the building and structures associated with the facility.

Scope: The Little Para Golf Course is the only Council owned course in Salisbury which provides access to the general public at all times to both the course and driving range. In March 2015 the current operators provided notice to Council of their intention to hand the Golf Course back to Council. A EOI process for the management of the Little Para Golf Course commenced and in October 2015 a decision was made by Council to return the site to Open Space. However in November 2015, Council rescinded its decision to return the site to open space and subsequently endorsed staff to commence an appropriate market approach for the operation of the Little Para Par 3 Golf course.

The EOI process resulted in three submissions being received and a report was presented to the Works and Services Committee (18 April 2016), recommending that the management of the Little Para Par 3 Golf Course be awarded to a third party provider. The costs associated with the management of the course are as follows:

- 2016/17 Operating \$206,000, which incorporates the management fee and subsidy payable to the provider (\$76k) , the ongoing course maintenance (\$145k) and tree and irrigation maintenance (\$15k), offset by the \$20k already allocated in the recurrent operating budget. Capital Renewal \$20,000 which is for carpet and air-conditioning upgrades.
- 2017/18 Operating \$211,000, which incorporates the management fee and subsidy payable to the provider, the ongoing course maintenance and tree and irrigation maintenance, offset by the existing allocation (all adjusted for CPI). Capital Renewal \$20,000 which is for the Kitchen upgrade.
- 2018/19 From this point onwards (until 20/21) the bid is for the operating amounts only as the capital renewal will have been completed.

Justification: The Little Para Par 3 Golf Course is the only Council owned course in Salisbury which provides access to the general public at all times to both the course and driving range. Following the extensive EOI process, Council resolved (Works and Services 2.9.1 and Council 1018/2016) to continue outsourcing the management of the Golf Course to a new provider at an operating cost of \$206,000 per annum (adjusted in the forward estimates by CPI).

Funding					
FinYear	New %	Capital Renewal %	Operating %	Other %	Project Funding Status
16/17	0	100	0	0	1. Concept

2016/17 Budget

New Initiative: PBR23480

Project Stakeholders							
Officer	Role						
Karen Pepe	Project Manager						
Mark van der Pennen	Project Sponsor						

Budget	Capital			Operating	Depreciation	Income	Total
	Capital	IT	PFE	Cap+IT+PFE			
16/17							
Expenditure	\$20,000	\$0	\$0	\$206,000	\$0		\$226,000
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$20,000	\$0	\$0	\$206,000	\$0	\$0	\$226,000
17/18							
Expenditure	\$20,000	\$0	\$0	\$211,000	\$0		\$231,000
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$20,000	\$0	\$0	\$211,000	\$0	\$0	\$231,000
18/19							
Expenditure	\$0	\$0	\$0	\$217,000	\$0		\$217,000
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$0	\$0	\$0	\$217,000	\$0	\$0	\$217,000
19/20							
Expenditure	\$0	\$0	\$0	\$229,000	\$0		\$229,000
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$0	\$0	\$0	\$229,000	\$0	\$0	\$229,000
Total for Bid	\$40,000	\$0	\$0	\$863,000	\$0	\$0	\$903,000

2016/17 Budget

New Initiative: STN23481



Burton Park Community Centre Precinct

Funding:	Number of Years: 1	Start: 16/17	Finish: 16/17
Program Service Area:	Community Services > Neighbourhood Development		
Department / Division / Branch:	Community Development > Libraries and Community Centres > Community Centres		
Project Type:	Building Works		
City Grouping:	Strategic Project		
Budget Category:	Non Business Unit		
Key Direction:	The Living City		
Estimated Completion Date:	30/06/2017		

Financial Year: 16/17	
Bid Originator:	Pippa Webb
Exec Summary:	This bid is to increase the car parking and improve the landscaping on the old Burton Park Pre School site.
Scope:	At the Council meeting held in February 2014 (Item 3.7.1, minute number 2209) it was resolved that an offer be made for the purchase of the former Burton Park Preschool (18 McInnes Avenue, Burton) due to its location being near existing community assets. Council acquired the preschool at cost of \$370,000 and settlement took place on the 14th July 2014. On 26 April 2016, Council resolved to; - demolish of the Preschool building (funded 15/16) - increase car parking estimated at 100 places; and - improve landscaping on the old Preschool site And agreed that a new initiative bid be prepared to undertake the work for 2016/2017.
Justification:	Of the three options presented to council this represented the lowest cost. The solution also addresses parking issues which have been experienced as well as improving the external amenity of the area. This option ensures that further car parking can be made available and that the area has improved amenity by removing the unoccupied building, and leaves council with options to consider in light of future demands. Considerable changes are likely in the demography of the area (salt pans re-development for example) over the next 10 years and considering the close proximity of other facilities it would be premature to make significant investment in this site at this time. The decision to invest would be better made in the context of a broader Social Infrastructure Plan for the City. Given the Community Hub is still in the planning phases, it may be prudent ensure future flexibility, noting that the demands in the western part of the City of Salisbury in the family and youth areas are likely to increase over the next 5-10 years.

Funding					
FinYear	New %	Capital Renewal %	Operating %	Other %	Project Funding Status
16/17	100	0	0	0	1. Concept

Project Stakeholders	
Officer	Role
Pippa Webb	Project Manager
Jane Trotter	Project Sponsor

Item 6.4.4 - Attachment 4 - STN23481 - Burton Park Community Centre Precinct

2016/17 Budget**New Initiative: STN23481**

Budget	Capital			Operating	Depreciation	Income	Total
	Capital	IT	PFE	Cap+IT+PFE			
16/17							
Expenditure	\$302,775	\$0	\$0	\$0	\$0		\$302,775
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$302,775	\$0	\$0	\$0	\$0	\$0	\$302,775
Total for Bid	\$302,775	\$0	\$0	\$0	\$0	\$0	\$302,775

2016/17 Budget

New Initiative: NAN23482



Youth At Risk Programs

Funding:	Number of Years: 3	Start: 16/17	Finish: 18/19
Program Service Area:	Community Services > Community Development		
Department / Division / Branch:	Community Development > Community Planning and Vitality > Social Planning		
Project Type:	Not Applicable		
City Grouping:	Not Applicable		
Budget Category	Non Business Unit		
Key Direction:	The Living City		
Estimated Completion Date:	30/06/2019		

2016/17 Budget

New Initiative: NAN23482

Item 6.4.4 - Attachment 5 - NAN23482 - Youth At Risk Programs

Financial Year: 16/17	
Bid Originator:	Pippa Webb
Exec Summary:	Midnight Basketball has been delivered as part of the City of Salisbury's Sports Development program since 2010. This has been made possible by Council entering into two contracts with Midnight Basketball Australia, the most recent one ceasing in March 2015. Following the receipt of an evaluation report council have decided that rather than continue with Midnight Basket Ball under the current branding and format that they develop a suite of programmes for vulnerable young people.
Scope:	Council resolved at its meeting in May 2016 to: <ul style="list-style-type: none"> • deliver a program of youth services, including sports based activities; and the Lan Group as outlined in the Policy and Planning report in May 2016; and • additional funding totalling \$33,000 to enable the delivery of a program of youth services to be incorporated within the 2016/17 Annual Plan and Budget.
Justification:	<p>The Council have resolved to fund the following as a replacement for the Midnight Basket Ball programme taking account of the evaluation outcomes:</p> <p>Sporting activities</p> <ul style="list-style-type: none"> • Partnering with cricket clubs and associations to target females (aged 12 to 18). This would result in new participation and pathways into competitions being developed. This program would be run in partnership with SACA and Salisbury Cricket Club. • Aboriginal Youth Boxing program – targeting young Aboriginal males. This program would be done in partnership with DECD, Twelve 25, a community centre and local Boxing Club. • Futsal Program - would target young people from a multi-cultural background. It would be held in one of Council's Recreation Centres in partnership with the FFSA. <p>These programs would be delivered as part of Council's Sports Development Program and \$15,000 was committed for the provision of these programs and will need to be allocated to the Sports Development cost centre.</p> <p>e-Gaming tournament</p> <ul style="list-style-type: none"> • Youth that participate in online gaming often do so in physical isolation from family and the broader community and can be exposed to significant isolation (especially if also predisposed to mental health issues) and addiction (to gaming). Twelve25 has successfully run periodic one off gaming LAN (Local Area Network) gaming events over the past three years. • This Youth Led proposal would be to establish a youth group to plan, organise and run regular monthly (12 in a year) online gaming and Cosplay events at Twelve25. • The program would be mentored by a Twelve25 volunteer, and events attended by A youth workers (staff or casual). • It would have prizes and food as part of each event and a 20 minute workshop (mental health, e-danger, animation, careers in IT, personal goal setting, motivation, etc). <p>This program would be delivered via Council Youth Services Program (Twelve 25) and \$18,000 was committee for the delivery of this program and will need to be allocated to the Twelve25 cost centre.</p> <p>The Youth programs identified as replacements for the Midnight Basketball program are currently unfunded and cannot be delivered within existing budget allocations.</p>

Funding

FinYear	New %	Capital Renewal %	Operating %	Other %	Project Funding Status
16/17	0	0	100	0	1. Concept

2016/17 Budget**New Initiative: NAN23482**

Project Stakeholders							
Officer	Role						
Nichola Kapitza	Project Manager						
Pippa Webb	Project Manager						
Jane Trotter	Project Sponsor						

Budget	Capital			Operating	Depreciation	Income	Total
	Capital	IT	PFE	Cap+IT+PFE			
16/17							
Expenditure	\$0	\$0	\$0	\$33,000	\$0		\$33,000
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$0	\$0	\$0	\$33,000	\$0	\$0	\$33,000
Total for Bid	\$0	\$0	\$0	\$33,000	\$0	\$0	\$33,000

2016/17 Budget

New Initiative: NAN23482

Item 6.4.4 - Attachment 5 - NAN23482 - Youth At Risk Programs

46.010.20 Project Details

25/05/2016

2016/17 Budget

New Initiative: PSR20018



Play Space / Playground Program

Funding:	Number of Years: 9	Start: 11/12	Finish: 19/20
Program Service Area:	Parks and Landscape > Parks and Landscape		
Department / Division / Branch:	City Infrastructure > Technical Services > Landscape Design		
Project Type:	Parks and Landscape		
City Grouping:	Parks & Streetscape		
Budget Category	Non Business Unit		
Key Direction:	The Living City		
Estimated Completion Date:	30/06/2020		

2016/17 Budget

New Initiative: PSR20018

Financial Year: 16/17	
Bid Originator:	Craig Johansen
Exec Summary:	This bid is for playspace / playground renewal and upgrades across the City, including new shade structures where identified. The project includes public consultation, design, project implementation and supervision.

Item 6.4.4 - Attachment 6 - PSR20018 - Play Space/Playground Program

2016/17 Budget

New Initiative: PSR20018

Scope:	<p>This bid is for the playspace / playground renewal and upgrade program across the City in accordance with the Parks & Streetscapes Asset Management Plan, including new shade structures where required. The scope includes public consultation, design, project implementation and supervision.</p> <p>The schedule of is informed by The Game Plan's Playspace Action Plan and Implementation Schedule. In some instances there may be a need to include some new (additional) playground equipment and new playspaces, for example, as new reserve parcels are acquired such as the Stanley Avenue Reserve, Salisbury a playspace area may be incorporated in association with the development of the Little Para River and future Green Trail between Pioneer Park and Jenkins Reserve. Also, Dineen Road Reserve, Parafield Gardens, refer to Item 1.1.1, Policy and Planning Committee, 21/09/2015, "Request for Community Playground to Accommodate for increased residential area within 'The Boulevard', 'The Glades' and 'Emerald Green' Parafield Gardens". \$96,000 has been added to the 2016/2017 bid for this new playspace.</p> <p>There may also be some rationalisation of existing playspaces, particularly where demographics dictate and/or where joint-use agreements established with schools and/or the Department for Education and Child Development (DECD) are reviewed and Council transfers responsibility of the equipment to the external party. Also where a new District Level or Regional Level playspace has been constructed (for example, Burton Park), nearby Neighbourhood Level playspaces (for example, McInnes Avenue Reserve) may be considered for rationalisation.</p> <p>Works are also coordinated with various related reserve works including Bid 21456 'Council Reserve Upgrade Program', such as Strowan Park, Salisbury and various Master Plans (St Kilda, The Paddocks, Underdown Park, Salisbury City Centre Renewal / Salisbury Oval Precinct, etc.).</p> <p>Works are also to be coordinated with various other related scheduled future works.</p> <p>Works scheduled include:</p> <p>2016/2017 (NIB \$69k higher than AMP, revised priority and costings also now includes St Kilda Wave Slide)</p> <ul style="list-style-type: none"> • Baltimore Reserve, Parafield Gardens – Play Space & Shade Structure: \$110,000. • Broadstock Green, Para Hills - Play Space & Shade Structure \$90,000. • Para Hills Oval, Para Hills – Additional equipment to raise to District Level Play Space & Shade Structure: \$80,000. • Jackson Green, Salisbury East – Rationalise / diversify play experience: \$35,000. • St Kilda Wave Slide - Renewal: \$150,000. • Dineen Road Reserve, Parafield Gardens – New play space and shade structure as per Item 1.1.1, Policy and Planning Committee, 21/09/2015: \$96,000. • Planning for an Autism Friendly Play Space as per Item 1.1.1 Policy and Planning Committee, 22 February 2016: \$50,000 <p>Total 2016/2017: \$611,000.</p> <p>2017/2018 (NIB \$45k lower than AMP, revised priority and costings)</p> <ul style="list-style-type: none"> • Andrew Smith Drive Oval, Parafield Gardens - Playspace Renewal: \$120,000. • Hailes Green, Salisbury - rationalise: \$10,000. • Leonard Street Reserve, Gulfview Heights – rationalise play with Kiekebusch Road Reserve: \$50,000. • Onsley Green, Salisbury East: \$70,000. • Heron Avenue Reserve, Parafield Gardens: \$70,000. • The Paddocks, Para Hills West: \$150,000. <p>Total 2017/2018: \$470,000.</p> <p>2018/2019 (NIB \$52k lower than AMP, revised priority and costings)</p> <ul style="list-style-type: none"> • Reg Groth Reserve, Parafield Gardens – enhance to District Level play space: \$80,000. • Roper Street Reserve, Salisbury: \$70,000. • Other Sites TBA: \$380,000. <p>Total 2018/2019: \$530,000.</p>
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2016/17 Budget

New Initiative: PSR20018

Justification:	<p>This bid is for the playspace / playground program across the City to meet the needs of the community via The Game Plan and the Parks & Streetscapes Asset Management Plan.</p> <p>A playground audit in May 2008 and the Parks & Streetscapes Asset Management Plan have identified a play space / playground replacement program generally based on 'like for like' replacements. When possible, concept designs will be undertaken in the year prior to construction to allow budgets to be reviewed at each annual budget cycle.</p>
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Funding

FinYear	New %	Capital Renewal %	Operating %	Other %	Project Funding Status
16/17	30	70	0	0	2. Proposal for Assessment

Project Stakeholders	
Officer	Role
Craig Johansen	Project Manager
Mark Purdie	Project Sponsor

2016/17 Budget

New Initiative: PSR20018

Budget	Capital			Operating	Depreciation	Income	Total
	Capital	IT	PFE	Cap+IT+PFE			
15/16							
Expenditure	\$535,000	\$0	\$0	\$10,000	\$4,280		\$549,280
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$535,000	\$0	\$0	\$10,000	\$4,280	\$0	\$549,280
16/17							
Expenditure	\$611,000	\$0	\$0	\$1,000	\$8,415		\$620,415
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$611,000	\$0	\$0	\$1,000	\$8,415	\$0	\$620,415
17/18							
Expenditure	\$470,000	\$0	\$0	\$1,000	\$0		\$471,000
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$470,000	\$0	\$0	\$1,000	\$0	\$0	\$471,000
18/19							
Expenditure	\$530,000	\$0	\$0	\$1,000	\$0		\$531,000
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$530,000	\$0	\$0	\$1,000	\$0	\$0	\$531,000
19/20							
Expenditure	\$544,000	\$0	\$0	\$1,000	\$0		\$545,000
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$544,000	\$0	\$0	\$1,000	\$0	\$0	\$545,000
Total for Bid	\$2,690,000	\$0	\$0	\$14,000	\$12,695	\$0	\$2,716,695

2016/17 Budget

New Initiative: PSR20018

Item 6.4.4 - Attachment 6 - PSR20018 - Play Space/Playground Program

46.010.20 Project Details

23/05/2016

2016/17 Budget

New Initiative: TRN13948



Diment Road, Burton/Direk - Upgrade

Funding:	Number of Years: 7	Start: 12/13	Finish: 18/19
Program Service Area:	Transport > Roadworks		
Department / Division / Branch:	City Infrastructure > Technical Services > Civil Design and Traffic		
Project Type:	Roadworks and Carparks		
City Grouping:	Transportation		
Budget Category	Non Business Unit		
Key Direction:	The Prosperous City		
Estimated Completion Date:	30/06/2018		

2016/17 Budget

New Initiative: TRN13948

Item 6.4.4 - Attachment 7 - TRN13948 - Diment Road Burton Direk Upgrade

Financial Year: 16/17	
Bid Originator:	Dameon Roy
Exec Summary:	This bid is for the staged widening and reconstruction of Diment Road between Bolivar Road and Heaslip Road, located predominantly in the commercial / industrial zone, to cater for B-Double access.
Scope:	<p>This bid is for the completion of the widening and reconstruction of Diment Road between Bolivar Road and Heaslip Road, mostly located in a commercial / industrial zone to cater for B-Double access. The new road width will vary according to need.</p> <p>The scope of work is to include the following:</p> <ul style="list-style-type: none"> • Stormwater drainage. • New kerb & gutter. • New pavement, including re-use of existing pavement, where possible. • Linemarking and signage. • Street lighting. <p>The project is being undertaken in stages. Stages completed or in progress prior to 2016/2017 include the following:</p> <ul style="list-style-type: none"> • Upgraded Kaurna Park inlet channel causeway / culverts. • Helps Road roundabout. • Hawker Road junction. • Bolivar Road to Beadell Street. • Approaches to the Burton Industrial Drain culvert crossing, including some drainage improvements. • Additional drainage infrastructure (2015/2016), part funded by additional Roads to Recovery Program funding. <p>As reported via Item 2.6.1, Works & Services Committee, 19/10/2015, Council will receive \$280,000 additional Roads to Recovery Program funding in 2015/2016 tied to this project. This has been matched by \$280,000 additional Council funds via the 2015/2016 First Budget Review.</p> <p>Timing of future work is dependent upon further development and services (including sewer) and further external funding. Further external funding is being sought from various sources including the SLRP (Special Local Roads Program) and the HVSPP (Heavy Vehicle Safety & Productivity Program) included in bid in 2016/2017 and 2017/2018 but not yet approved). Should further external funding not be approved it is proposed to defer the project and re-apply for external funding because this upgrade is considered to be currently beyond the financial capacity for Council to complete by funding 100% of the remaining costs.</p> <p>For the purposes of the 2016/2017 and onwards budget, future works are estimated to cost approximately \$7 million, not including the Heaslip Road intersection. It is expected that the intersection will be addressed as a separate bid over the next five years should Council be required to contribute to the intersection upgrade costs. The bid is to be reviewed prior to the 2017/2018 budget process and the dollars updated following completion of design and currently planned drainage works.</p> <p>As per AMP, \$1,140,000 in 16/17, and \$513,000 in 17/18 were allocated for Road Reseal work for Diment Road. The bid is subject to Grant funding, should the Grant application is not successful, the \$1,140,000 and \$513,000 will be transferred back to bid 12000 Road Reseal Program.</p>

2016/17 Budget**New Initiative: TRN13948**

Justification:	<p>This project is a recommendation of Direk / Edinburgh Parks traffic studies and is a key component of required infrastructure upgrade in the north-west sector of the City, particularly related to freight movements through the area as the industrial land is developed. Diment Road was originally constructed as a rural road without drainage and therefore requires complete pavement reconstruction. The road requires significant widening and pavement depth increase to remain serviceable for current and forecast increased freight traffic.</p> <p>With industrial development along Hawker and Hookina Roads and with the sale of further industrial land along Diment Road subdivision, Diment Road has become a major strategic transport link to Heaslip Road, either directly, or via Helps Road and Edinburgh Road. The road was originally designed as a rural road and is showing signs of failure. Without an upgrade, this road is likely to move into failure mode over the next 1 to 2 years.</p> <p>Construction timing is subject to change based on external funding submissions, future development and plans emanating from the Greater Edinburgh Parks Development initiative.</p> <p>This is seen as a key project given the change in traffic use following development and B-Double designation.</p>
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Funding

FinYear	New %	Capital Renewal %	Operating %	Other %	Project Funding Status
16/17	70	30	0	0	2. Proposal for Assessment

Project Stakeholders	
Officer	Role
Peter Levett	Project Manager
Lyall Thomas	Project Sponsor

2016/17 Budget**New Initiative: TRN13948**

Budget	Capital			Operating	Depreciation	Income	Total
	Capital	IT	PFE	Cap+IT+PFE			
15/16							
Expenditure	\$50,000	\$0	\$0	\$0	\$0		\$50,000
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
16/17							
Expenditure	\$3,500,000	\$0	\$0	\$0	\$30,987		\$3,530,987
Government Grants						\$(1,750,000)	\$(1,750,000)
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$3,500,000	\$0	\$0	\$0	\$30,987	\$(1,750,000)	\$1,780,987
17/18							
Expenditure	\$3,500,000	\$0	\$0	\$0	\$0		\$3,500,000
Government Grants						\$(1,750,000)	\$(1,750,000)
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$3,500,000	\$0	\$0	\$0	\$0	\$(1,750,000)	\$1,750,000
Total for Bid	\$7,050,000	\$0	\$0	\$0	\$30,987	\$(3,500,000)	\$3,580,987

2016/17 Budget

New Initiative: TRR12000



Road Reseal / Reconstruction Program

Funding:	Number of Years: 9	Start: 11/12	Finish: 19/20
Program Service Area:	Transport > Roadworks		
Department / Division / Branch:	City Infrastructure > Technical Services > Strategic Asset Management Admin		
Project Type:	Roadworks and Carparks		
City Grouping:	Transportation		
Budget Category	Non Business Unit		
Key Direction:	The Prosperous City		
Estimated Completion Date:	30/06/2020		

2016/17 Budget

New Initiative: TRR12000

Item 6.4.4 - Attachment 8 - TRR12000 - Road Reseal Reconstruction Program

Financial Year: 16/17	
Bid Originator:	James Corletto
Exec Summary:	This bid is for the ongoing renewal of bituminous surfaces and/or reconstruction of failed road pavements including all capitalised preparatory works across the entire City.
Scope:	<p>This bid is for the ongoing renewal of bituminous surfaces and/or reconstruction of failed road pavements including all capitalised preparatory works across the entire City. The following programs are excluded from the scope of works: Car Park Renewal Program, Outdoor Sports Surface Renewal and the Asphalt Footpath / Shared-Use Path Reseal Program.</p> <p>The proposed program of works is subject to final review of treatment and cost estimate. This bid is managed on a priority and needs basis within the financial constraints of the budget, which has been set from the Transportation Asset Management Plan and Council's Long Term Financial Plan. Therefore, the list of streets and proposed treatments should be viewed as 'indicative only', because in practice some preliminary works may occur in advance of the stated timeframe and others may need to be brought-forward or deferred depending upon condition, proposed treatment and cost.</p> <p>A road network audit was completed in early 2012, from which a program of works was developed until 2017/2018, with the complete list of streets previously supplied. It is proposed to review the program in the second half of 2015/2016 to reset and confirm the list of streets to be undertaken in 2016/2017.</p> <p>A nominal \$20,000 operating budget has been allowed, commencing 2016/17, to enable minor footpath links/modifications to renewed road kerbing.</p> <p>Note: the Capital budget from 2016/2017 to 2019/2020 is based on \$8,063,000 base in 2015/2016, plus 2.5% per annum. 16/17: \$7,125,000 plus \$1,140,000 which is included in bid 13948 Diment Road, Burton/Direk - upgrade. As Bid 13948 is subject go Grant funding, should the Grant application is not successful, the \$1,140,000 budget will be transferred back to Road Reseal program. 17/18: \$7,958,000 plus \$513,000 which is included in bid 13948 Diment Road, Burton/Direk - upgrade. As Bid 13948 is subject go Grant funding, should the Grant application is not successful, the \$1,140,000 budget will be transferred back to Road Reseal program. 18/19: \$8,683,000 19/20: \$8,900,000</p> <p>It should be noted that projects for the Roads to Recovery Program are generally selected from this program but income is Operating and has no impact on this bid.</p>
Justification:	<p>The road network is Council's largest asset enabling effective travel throughout the City.</p> <p>Proposed expenditure via this bid is based upon an audit. The audit has produced a program of works up to and including 2017/2018, including recommended servicing treatments applicable for each street.</p> <p>This bid is aligned with the Transport Asset Management Plan and Council's Asset Capitalisation Policy and Framework (Note: Item 4.2.6, Audit Committee, 13/10/2015, Asset Policy Review, which recommends that the Asset Capitalisation Policy and Framework as set out in Attachments 2 and 3 (Item No. 4.2.6, Audit Committee of Council, 13/10/2015) be discontinued as a Council Policy but retained as an internal accounting procedure).</p> <p>Note: same as Asset Management Plan</p>

Funding

FinYear	New %	Capital Renewal %	Operating %	Other %	Project Funding Status
16/17	0	100	0	0	2. Proposal for Assessment

2016/17 Budget

New Initiative: TRR12000

Project Stakeholders						
Officer	Role					
Peter Levett	Project Manager					
Lyall Thomas	Project Sponsor					

Budget	Capital			Operating	Depreciation	Income	Total
	Capital	IT	PFE	Cap+IT+PFE			
15/16							
Expenditure	\$8,063,000	\$0	\$0	\$80,000	\$0		\$8,143,000
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$8,063,000	\$0	\$0	\$80,000	\$0	\$0	\$8,143,000
16/17							
Expenditure	\$7,125,000	\$0	\$0	\$20,000	\$0		\$7,145,000
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$7,125,000	\$0	\$0	\$20,000	\$0	\$0	\$7,145,000
17/18							
Expenditure	\$7,958,000	\$0	\$0	\$21,000	\$0		\$7,979,000
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$7,958,000	\$0	\$0	\$21,000	\$0	\$0	\$7,979,000
18/19							
Expenditure	\$8,683,000	\$0	\$0	\$22,000	\$0		\$8,705,000
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$8,683,000	\$0	\$0	\$22,000	\$0	\$0	\$8,705,000
19/20							
Expenditure	\$8,900,000	\$0	\$0	\$23,000	\$0		\$8,923,000
Government Grants						\$0	\$0
Other Income						\$0	\$0
Transfer from Reserves						\$0	\$0
	\$8,900,000	\$0	\$0	\$23,000	\$0	\$0	\$8,923,000
Total for Bid	\$40,729,000	\$0	\$0	\$166,000	\$0	\$0	\$40,895,000

2016/17 Budget

New Initiative: TRR12000

Item 6.4.4 - Attachment 8 - TRR12000 - Road Reseal Reconstruction Program

46.010.20 Project Details

25/05/2016

ITEM	6.4.5
	BUDGET AND FINANCE COMMITTEE
DATE	06 June 2016
HEADING	Rating Strategy 2016/17
AUTHOR	Kate George, Manager Financial Services, Business Excellence
CITY PLAN LINKS	4.2 Develop strong capability and commitment to continually improve Council's performance. 4.3 Have robust processes that support consistent service delivery and informed decision making.
SUMMARY	Rate Revenue for the Draft 2016/17 Annual Plan has been based on estimated valuation growth and an average rate increase of 3.00%. Updated information from the State Valuation Office has now been received and this item provides a more accurate determination of expected rate revenue for 2016/17.

RECOMMENDATION

1. Information be received.
2. The rate increase based on a 3.00% average increase in residential rates (including the minimum) and a 3.00% increase for Commercial and Industrial properties with a 46.7% differential, and a 30% differential on vacant land, be endorsed as the basis for setting rates in 2016/17.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 In endorsing the Draft 2016/17 Annual Plan for public consultation in April 2016 rate revenue had been based on estimates of valuation growth (1%) and an average rate increase of 3.00%. Updated information has been received from the State Valuation Office so that we are now in a position to more accurately determine expected rate revenue. Further updates from the State Valuation Office may come through before final adoption.

2. CONSULTATION / COMMUNICATION

- 2.1 Internal
 - 2.1.1 The rating strategy was reported on in the April 2016 Budget and Finance Committee Meeting.
- 2.2 External

- 2.2.1 The rating strategy forms part of the Annual Plan which was available for Public Consultation throughout May 2016.

3. REPORT

VALUATION CHANGES

- 3.1 Council has received updated property valuation details from the State Valuation Office. These are summarised below:

3.2 General Market Revaluation

- 3.2.1 The market movements for the latest valuation information has increased slightly on the movements advised to Council in April, and appear in the table below for reference. These percentages are used to adjust last year's rate in the dollar before setting an average rate increase.

Main Categories	April 2016 % Change	May 2016 % Change
Average increase/(decrease) across all properties	0.3%	0.4%
Average increase/(decrease) across residential properties	0.4%	0.4%
Average increase/(decrease) across Commercial/Industrial properties	0.1%	0.4%
Average increase/(decrease) across Vacant Land properties	0.8%	0.8%

3.3 Valuation Growth

- 3.3.1 In addition to the market or 'price' increases/(decreases) in value, the value of the City increases each year from new development from both residential and industrial development, but is currently primarily driven through infill throughout the city

- 3.3.2 The budget rate revenue estimate to date has been based on revenue growth of 1.0% from development within the city and was considered appropriate on the back of development approvals in recent years that would normally be expected to translate into 'on the ground' value for rating purposes this year. The State Valuation Office have largely completed their collection of the growth data, and it is 1.0%.

3.4 Rate Increase

- 3.4.1 Members are aware that estimates for rate revenue used to prepare the Budget and Draft 2016/17 Annual Plan have been based on an average rate increase of 3.00%, excluding growth. By adding the estimated growth of 1.0%, our target for rate revenue was \$90.418M to produce an operating budget with a surplus aligned to our Long Term Financial Plan.

- 3.4.2 Based on the new valuation information and targeting a 3.00% average increase in residential rates the revenue projections have been modelled and the results summarised below.

- 3.4.3 The rate revenue modelled on the latest information from the State Valuation Office is \$90.406M, or \$12k below the original target in the Public Consultation version of the Annual Plan.

- 3.4.4 Despite the overall reduction in operating surplus reflected in the Budget Update item 6.2.4 on tonight's agenda, it is recommended that Council maintain the rate revenue at the level used during public consultation, being sufficient to generate an operating surplus of \$4.0M (noting that this includes a once off additional payment \$2.5M Roads to Recovery Grants Funding) which reflects the building of future capacity for key strategic projects but is slightly below that originally planned in the Long Term Financial Plan.

Assumptions	2015/16	2016/17
Average Rate Increase (all categories)	3.00%	3.00%
Minimum Rate (3.00% increase)	\$930	\$958

Outcomes	2015/16	2016/17
Rate Revenue	\$86,939,930	\$90,405,727
Average Residential Rate	\$1,228	\$1,267
Residential Rate in \$	0.4192	0.4300
Commercial/Industrial Rate in \$	0.6151	0.6310
Commercial/Industrial rate differential	47.0%	46.7%
Vacant Land Rate in \$	0.5449	0.5590
Vacant Land Rate differential	30%	30%

4. CONCLUSION / PROPOSAL

- 4.1 Given the growth percentage being achieved, and with no significant changes in the operating budget, other than those reflected in the Budget Update item 6.2.4, since endorsement for public consultation, the rate increase and vacant land differential used as the basis for public consultation are appropriate to endorse for 2016/17 rating purposes, as this provides consistency with the parameters that have been used for public consultation of the Draft 2016/17 Budget and Annual Plan. Further these increases achieve an operating surplus that is slightly less, but not significantly out of step with that presented in the public consultation version and the 2016/17 Long Term Financial Plan
- 4.2 The rate increase be based on a 3.00% average increase in residential rates (including the minimum) and a 3.00% increase for Commercial and Industrial properties with a 46.7% differential, and a 30% differential on vacant land, be endorsed as the basis for setting rates in 2016/17.

CO-ORDINATION

Officer: Executive Group
Date: 31/06/2016

ITEM	6.4.6
	BUDGET AND FINANCE COMMITTEE
DATE	06 June 2016
HEADING	Globe Derby Community Club Separate Rate
AUTHOR	Kate George, Manager Financial Services, Business Excellence
CITY PLAN LINKS	4.1 Strengthen partnerships that enable us to better address our community's priorities. 4.2 Develop strong capability and commitment to continually improve Council's performance. 4.3 Have robust processes that support consistent service delivery and informed decision making.
SUMMARY	As part of setting the budget and declaration of rates Council declares a separate rate each year on behalf of the Globe Derby Community Club in accordance with the Land Management Agreement. This report seeks Council's support to prepare a declaration of the separate rate for 2016/17, following the receipt of the formal request from Globe Derby Community Club. This report provides a copy of the correspondence received and seeks support to prepare a declaration of the separate rate for 2016/17.

RECOMMENDATION

1. The proposed separate rate of \$100 per share in common land, 63 shares in total, in the relevant area for the Globe Derby Community Club for 2016/17, be endorsed in principle, and a formal resolution be brought forward to the June 2016 Council meeting for adoption of the rate.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Correspondence from Globe Derby Community Club
2. Globe Derby Allotment Plan

1. BACKGROUND

- 1.1 In the Land Management Agreement with the Globe Derby Community Club, Council has agreed to raise funds by way of separate rates on properties with an interest in an area of common land (63 shares). The rates raised are for use by the club to maintain the common land area.

2. CONSULTATION / COMMUNICATION

- 2.1 Internal

2.1.1 N/A

2.2 External

2.2.1 Globe Derby Community Club has submitted their request to Council, a copy of which is included as an attachment to this report.

3. REPORT

- 3.1 The Globe Derby Community Club (the Club) is a body consisting of owners of the allotments contained in DP 9830 and 9831 being allotments 1 to 34 and 36 to 64 inclusive: 64 allotments in total. Allotment 65 in DP 9832 is common land owned by the owners of the allotments in equal shares (the Land).
- 3.2 There are 63 shares in the common land (Allotment 65 in DP 9832), and these shares are held across the remaining 64 allotments, with 1 share per allotment, except for lot 1 and lot 37 on DP9831 which has one share across the two allotments.
- 3.3 The Council and the Club entered into an Agreement in 1998 (the Agreement) for the management of the Land that requires, amongst other things, that the Club will maintain the Land. The Council agreed to assist the Club by declaring a separate rate for the purposes of funding the maintenance of the Land by the Club.
- 3.4 It should be noted that allotments and assessments are different concepts, and should land owners have multiple allotments that they seek to amalgamate as a single assessment, they will still be levied the separate rate on their respective share of the common land, which is primarily represented by the number of allotments. Currently there are 64 allotments, 63 shares of interest in common land, and 62 assessments.
- 3.5 In the exercise of the power contained in section 154(2)(b) of the Local Government Act 1999 the Council may declare a separate rate based on a proportional basis related to the estimated benefit to the occupiers of the land in the part of the area subject to the rate.
- 3.6 A formal request from the Globe Derby Community Club (Attachment 1) has been received and the separate rate required for 2016/17 will be the same as in previous years. Accordingly the Club are seeking a separate rate of \$100 per share of interest in the common land, providing a total revenue of \$6,300. This meets the requirements of a separate rate as it is based on a proportional basis related to the estimated benefits to the occupiers of the land in the part of the area subject to the rate.
- 3.7 A rate of \$100 per share of Common Land is required to generate the requested and required revenue of \$6,300 to enable the Globe Derby Community Club to maintain the common land area (the Land), and is described as
- 3.7.1 \$100 per allotments numbered Lot 1-34 of DP9830,
- 3.7.2 \$100 per allotments numbered Lot 2, and Lots 38-64 on DP9831, and
- 3.7.3 \$100 in total for Lots 1 and 37 combined on DP9831.

4. CONCLUSION / PROPOSAL

- 4.1 Council endorse in principle, the proposed separate rate of \$100 per share of interest in common land in the relevant area for the Globe Derby Community Club for 2016/17, noting a formal resolution will be brought forward to the June 2016 Council meeting for adoption of the rate.

CO-ORDINATION

Officer: Executive Group
Date: 31/05/2016



GLOBE DERBY COMMUNITY CLUB
C/- THE SECRETARY
30 ALABAR CRESCENT
GLOBE DERBY PARK
SA 5110
TEL: 0411042206

The CEO
Corporation of the City of Salisbury
PO Box 8
SALISBURY SA 5108
Attention: Mechelle Potter

Dear Mechelle,

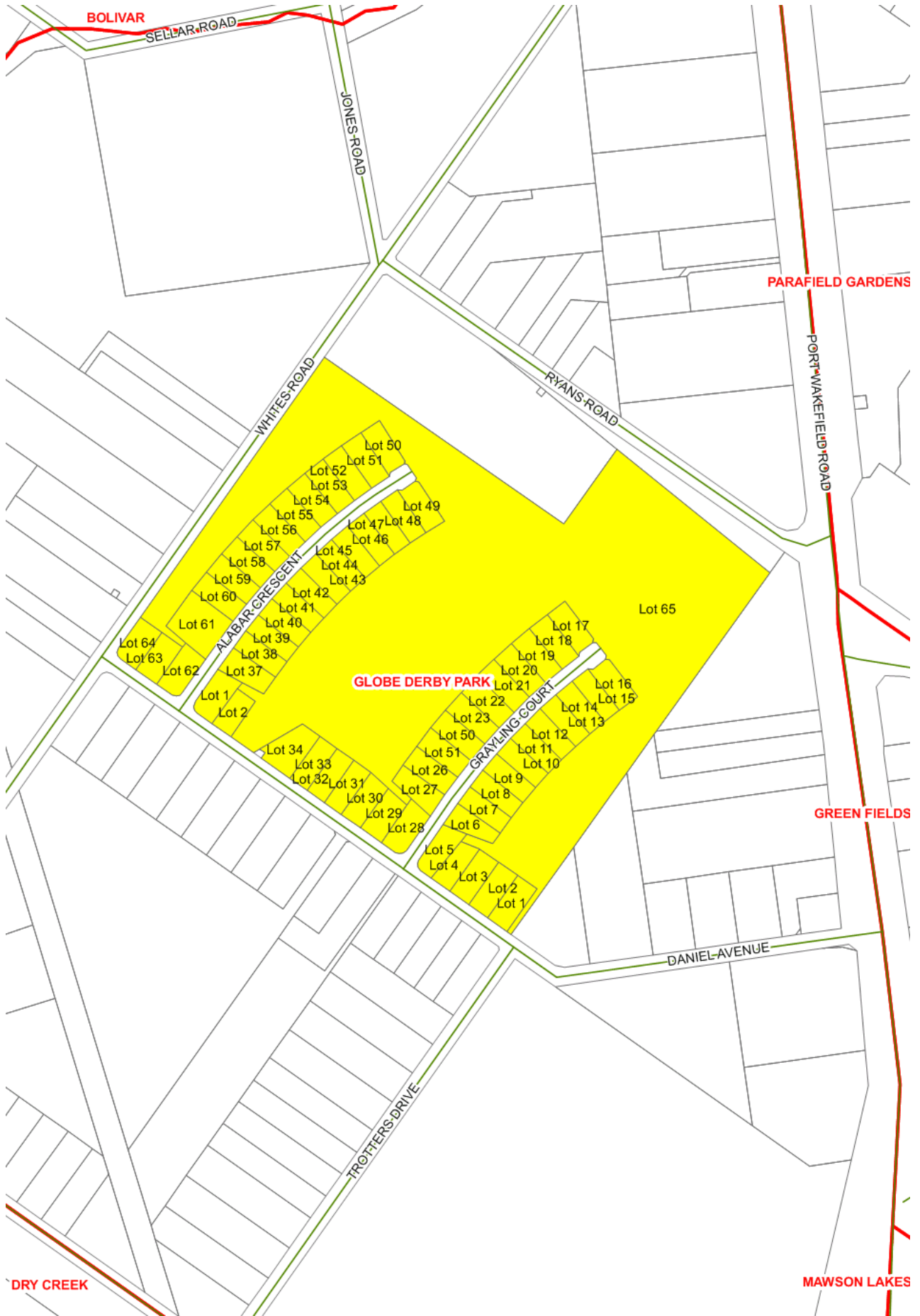
Enclosed are the documents you require to collect our common land rate. As per last year, the amount has been kept at \$100.00 per household as this has been deemed sufficient to allow us to maintain the common land and to recommence saving toward our goal of a replacement tractor.

As a result of correspondence with Salisbury Council, it was noted that a change was required in our request for the collection of the common land rate. Accordingly the following motion was considered by our committee and was approved:

For the purposes of raising revenue for the maintenance of the Land and management of the facilities on the Land, being Lot 65 in deposited plan no. 9832, the Globe Derby Community Club requests that the Council declare a separate rate, based on a proportional basis related to the estimated benefit to the occupiers of the Land in the part of the area subject to the rate, of \$100 for each allotment numbered 1 – 32 in deposited plan no. 9830 and 36 – 64 inclusive in deposited plan no. 9831, of portion of section 3070 of Hundred Port Adelaide (laid out as Bolivar), pursuant to s154(2)(b) of the Local Government Act 1999 for 2016/17.

Yours faithfully,

Fran Hurley
Secretary Globe Derby Community Club



Item 6.4.6 - Attachment 2 - Globe Derby Allotment Plan

ITEM	6.4.7
	BUDGET AND FINANCE COMMITTEE
DATE	06 June 2016
HEADING	Salisbury City Centre Business Association Separate Rate
AUTHOR	Kate George, Manager Financial Services, Business Excellence
CITY PLAN LINKS	4.1 Strengthen partnerships that enable us to better address our community's priorities. 4.2 Develop strong capability and commitment to continually improve Council's performance. 4.3 Have robust processes that support consistent service delivery and informed decision making.
SUMMARY	As part of setting the budget and the declaration of rates, Council declares a separate rate on behalf of the Salisbury City Centre Business Association (formerly the Salisbury Town Centre Association) to enable them to undertake a range of activities. This report seeks Council's support to declare the separate rate for 2016/17.

RECOMMENDATION

1. The separate rate proposal to raise \$158,775 (excluding GST) as requested by the Salisbury City Centre Business Association be supported and that this be subject to formal declaration at the June 2016 Council meeting.
2. The Salisbury City Centre Business Association be supported to keep its member database up to date through the provision of assessment record details of those subject to the separate rate at the time of generating the first quarter rates notice at no charge to the Association.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Salisbury City Centre Business Association Levy Request and Budget 2016/17

1. BACKGROUND

- 1.1 Each year Council declares a separate rate on behalf of the Salisbury City Centre Business Association to enable them to undertake a range of activities including:
 - (i) Salisbury Christmas Parade, (ii) information booth, (iii) cross promotion of businesses in the area; and (iv) support for small businesses and sole traders.

2. CONSULTATION / COMMUNICATION

- 2.1 Internal
 - 2.1.1 N/A

2.2 External

- 2.2.1 Salisbury City Centre Business Association has submitted their request to Council, a copy of which is included as an attachment to this report.

3. REPORT

- 3.1 The Salisbury City Centre Business Association has written seeking the continued support of Council for the raising of a separate rate to fund the activities of the Association. A copy of their request outlining their activities for the next year, together with a budget for the 2016/17 is attached for members' information.
- 3.2 The Association proposes to raise \$174,652 in 2016/17 which is at the same level as 2015/16. After allowing for the Goods and Services Tax (GST) of \$15,877, the net amount required in 2016/17 is \$158,775.
- 3.3 It should be noted that the Salisbury City Centre Business Association has indicated in its letter on page three (Refer attachment 1) that their priorities for the upcoming financial year are to appoint a new Executive Officer, successfully stage an improved Christmas Pageant, plan a John Street Food and Cultural Festival for 2017 and to deepen the commitment and involvement in the Salisbury Secret Garden Festival.
- 3.4 The Association has also created a database of the members of the Association, and to support the Association in keeping this database current it would be of assistance for Council to provide assessment record details for the properties subject to the Salisbury City Centre Business Association separate rate free of charge, and that this information be provided at the time of generating the first quarter rate notices.
- 3.5 If approved the formal resolution to declare the rate will be brought to the June Council meeting in conjunction with Council's rate declaration.

4. CONCLUSION / PROPOSAL

- 4.1 Council approve the request of the Salisbury City Centre Business Association, noting that the formal resolution to declare the rate will be brought to the June Council meeting in conjunction with Council's rate declaration.
- 4.2 That Council support the Association maintain its membership database by providing free of charge the assessment record details of properties subject to the separate rate.

CO-ORDINATION

Officer: Executive Group
Date: 31/05/2016



**SALISBURY CITY CENTRE BUSINESS ASSOCIATION
INC.**

**20A John Street Salisbury
P O Box 971 Salisbury SA 5108**

**Phone (08) 8281 3202 Fax (08) 8283 3802 Mobile: 0414 813202
REPRESENTING THE TRADERS OF THE SALISBURY CITY CENTRE &
PARABANKS**

E-mail: info@sccba.com.au

29th April, 2016

Mr. C. Mansueto
General Manager – Best Business Excellence
City of Salisbury
James Street
Salisbury. S.A. 5108

Dear Charles,

Re: Levy 2016-2017

This letter is to formally request the continuance of the Salisbury City Centre Business Association Levy.

At our last meeting on 27th April, 2016, the SCCBA Committee was unanimous in its determination to hold the levy at, or below, the current level. Furthermore, in consideration of the north's impending economic challenges, the Committee is dedicated to sourcing additional revenue streams, thereby delivering additional value for its members and lessening, in real terms, the financial impost of the Levy in the years to come.

The 2016-2017 Budget was also unanimously passed at that same meeting and is attached for your perusal.

The Budget was reviewed by the current Committee consisting of:
Andrew Lawson (Sign-a-rama), Damian Pennino (Pennino & Associates), Julian (Joe) Balawejder (landholder), Julio Cordero (Coffee Amigo), Susan Knoll (Independent Institute), Gayle Kierl (NAB), David Balaza (Deputy Mayor, City of Salisbury), Carol Bennett – Minutes Secretary (Gas Works), Andrew Harvey – Treasurer (Raine & Horne), Stephan Knoll – Vice-Chair (Independent Institute), David Stockbridge – Chair (REAL Estate Agents).

The current Committee is committed to re-shaping the Association into a professionally managed, progressive and engaged body of business identities determined to position Salisbury as the commercial and cultural capital of Adelaide's north.

The Association has been auditing all of its activities, assets and liabilities in the wake of the long standing Executive Officer vacating that position.

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In review:

As part of this audit, since August 2015, the Committee set out priorities to be fulfilled by the 2016 AGM:

- . Develop the first ever database of members of the Association.
- . Appoint an interim co-ordinator.
- . Restore the Association's financial position.
- . Successfully stage the 2015 Christmas Pageant.
- . Formulate how the Association addresses issues of civil order and security.

We have achieved these key objectives and have further:

- . Represented the interests of the Association at the Northern Economic Leader's meetings.
- . Addressed several security concerns in the CBD through close co-operation with SAPOL, Hon. Zoe Bettison MP and Salisbury Council.
- . Agreed to re-name and re-brand the Association – Salisbury Business Association.
- . Worked with the Stockade Tavern to re-activate the Stockade Plaza.
- . Engaged '1225' youth group to create iconic art for use on the Stockade Plaza kiosk.
- . Proposed a John Street Food & Cultural Festival to be held on 22nd September, 2017.
- . Supported and sponsored the Secret Garden Festival creating nearly 1,000 promotional show bags for distribution (a commitment we wish to continue in 2017).
- . Begun the process of sourcing and appointing a new Executive Officer.
- . Undertaken a detailed audit of activities, assets and liabilities.
- . Restored our financial position whilst ensuring all future liabilities are accounted for.

There is still much work to do but we feel that we have laid solid foundations that future committees can build on for the betterment of our members and the community as a whole.

In the next 12 months:

Our priorities for 2016-2017 are

- . Appoint a new Executive Officer.
- . Increase member engagement and involvement in the Association.
- . Successfully stage an improved Christmas Pageant in November.
- . Successfully stage the John Street Food & Cultural Festival in September.
- . Deepen our commitment and involvement in the Secret Garden Festival.

Personnel:

We consider the appointment of a high quality candidate to the role of Executive Officer will better facilitate the Committee's vision. We acknowledge that an effective EO is the glue that holds the Association's activities together and so we have budgeted a salary of up to \$70,000 p.a. for this role.

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A further \$15,000 has been set aside for PAYG Tax and \$6,650 for superannuation in order to afford us every opportunity of finding the right person.

Although wages and entitlements paid last year were similar to the level that is proposed in next year's budget, we are conscious that this was because of a one off lump sum payment to the outgoing EO. Although challenging at the time, the Association feels confident that it is able to accommodate such remuneration on an ongoing basis.

We are grateful to the Executive team from Council for their offer of assistance in our endeavours to find the very best candidate for this position. We feel that it is imperative that the successful applicant be able to engage, co-ordinate and co-operate with Council on an intimate level. So we believe that by involving Council in the process we will ensure that our new EO is the person best placed to serve our community as a whole.

The Association is of the view that this person must

- . Be able to work autonomously and yet be completely transparent and accountable.
- . Have organisational experience and/or business acumen.
- . Be creative, have initiative and be willing to develop ideas and concepts.
- . Have the ability to connect, communicate and develop valuable relationships within the membership.
- . Be able to implement additional revenue strategies and develop corporate partnerships and sponsorships for future events and activities.

The committee feels we have a 'once in a generation' opportunity to bring renewal and progress to the way the Association fulfils its Charter. We are excited by that opportunity and endeavour to make the very most of it.

The successful person will also need to update our client relationship system, address the aesthetic of the Association's place of business and will be required to have up to date computing and communications available to them. We have set aside \$7,000 to achieve this.

Christmas Pageant:

The Association is of the view that, for the future of the Christmas Pageant to be a success, we need to invest to make it the very best suburban pageant in Adelaide. We have budgeted \$31,100 for the 2016 event.

We can report that we have received several expressions of interest from corporate sponsors and partners. We are currently developing sponsorship and partnership packages that have already been warmly received. Our focus is to derive sponsorship from entities within the Association's precinct. To date we are enjoying a strong level of interest from a prominent S.A. law firm with a branch in Salisbury, two entertainment venues (one of which is based in Salisbury), and a major local shopping centre.

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Although on \$5,000 is shown within last year's budget as being received for sponsorship, in real terms that figure was higher as Parabanks provided \$2,000 towards entertainment and rides and Colin Martin Real Estate paid for signage to the value of \$6,500 through Haynes Signs.

In light of this information, and our commitment to seek out an EO who will focus on raising revenue, the Association expects to raise approximately \$20,000 in sponsorship funds in 2016-2017.

Food & Cultural Festival:


The Association plans to set aside an amount of \$10,000 to market and stage the John Street Food & Cultural Festival in September 2016. We see Salisbury as very much the cultural capital of the north and feel nothing unites a community more than food!

We have enjoyed excellent feedback from Nichola Kapitza regarding the proposed festival and look forward to working closely with Council in bringing together Salisbury's many cultural groups.


In summary:

The Association's reason for being is to promote Salisbury as a destination. The committee seeks to position Salisbury as the place the rest of the world comes to shop. We want to create a place to meet, a place to be, and a place to feel safe whilst doing business, enjoying our diverse cultural offerings and our unique 'Main Street' environment. We will build upon our strengths by holding several events throughout the year so we expose the wider community to a taste of what Salisbury has to offer.

Kind regards,



Andrew Harvey (Treasurer)



Dave Stockbridge (Chair)

On behalf of the Salisbury City Centre Business Association

SALISBURY CITY CENTRE BUSINESS ASSOCIATION

BUDGET FOR THE YEAR 01/07/2016 TO 30/06/2017 (ROUNDED UP FIGURES)

EXPENSES

ITEM	SPENT PAST YEAR	BUDGET
OFFICE RENT	\$ 19,000	\$ 19,500
OFFICE POWER	1,970	2,200
OFFICE PHONES	3,900	4,000
OFFICE BUSINESS HARDWARE	0	3,000
SOFTWARE / I.T.	800	4,000
AUST. POST	240	250
STATIONARY / PRINTING	1,560	500
PETTY CASH	1,050	600
INFO KIOSK POWER	2,310	2,400
ACCOUNTING AND AUDIT FEES	3,570	3,000
WAGES	70,700	70,000
INCOME TAX WITHHOLDING	19,300	15,000
SUPERANNUATION	6,650	6,650
RETURN TO WORK LEVY	980	1,000
INSURANCE INCL. PUB. LIABILITY	3,700	3,800
STREET MUSIC	830	900
TRAILER REGO, INS. AND MAINT.	530	320
STREET SECURITY SERVICES	15,500	3,000
SECRET GARDEN SPONSORSHIP	2,500	5,000
FOOD AND CULTURE FESTIVAL	0	10,000
XMAS PARADE MEDIA ADVERTISING	2,930	2,000
XMAS PARADE PRINTING	1,220	800
XMAS PARADE SIGNAGE	1,460	2,500
XMAS PARADE PERFORMERS & BANDS	11,000	12,000
XMAS PARADE CONTRACTORS	7,200	8,000
GST LESS GST CREDITS	12,700	13,000
TOTALS	\$ 191,600	\$ 193,420

INCOME

ITEM	RECEIVED PAST YEAR	BUDGET
SPECIAL LEVY	\$ 174,652	\$ 174,652
SPONSORSHIPS	5,000	20,000
TOTALS	\$ 179,652	\$ 194,652
	(- 11,948)	(+1,232)