



AGENDA

FOR FINANCE AND CORPORATE SERVICES COMMITTEE MEETING TO BE HELD ON

11 JUNE 2024 AT 6.30 PM

**IN LITTLE PARA CONFERENCE ROOMS, SALISBURY COMMUNITY HUB,
34 CHURCH STREET, SALISBURY**

MEMBERS

Cr B Brug (Chairman)
Mayor G Aldridge
Cr L Brug (Deputy Chairman)
Deputy Mayor, Cr C Buchanan
Cr J Chewparsad
Cr A Graham
Cr K Grenfell
Cr D Hood
Cr P Jensen
Cr M Mazzeo
Cr S McKell
Cr S Ouk
Cr S Reardon

REQUIRED STAFF

Chief Executive Officer, Mr J Harry
Deputy Chief Executive Officer, Mr C Mansueto
General Manager City Infrastructure, Mr J Devine
General Manager Community Development, Mrs A Pokoney Cramey
General Manager City Development, Ms M English
Manager Governance, Mr R Deco
Governance Support Officer, Ms K Boyd

APOLOGIES

LEAVE OF ABSENCE

PRESENTATION OF MINUTES

Presentation of the Minutes of the Finance and Corporate Services Committee Meeting held on 20 May 2024.

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Administration

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QUESTIONS ON NOTICE

There are no Questions on Notice.

MOTIONS ON NOTICE

There are no Motions on Notice

OTHER BUSINESS

(Questions Without Notice, Motions Without Notice, CEO Update)

ORDER TO EXCLUDE THE PUBLIC

2.4.1 Postponement of Clean Up Charges under Section 182 of the Local Government Act

Recommendation

Pursuant to section 83(5) of the *Local Government Act 1999* the Chief Executive Officer has indicated that, if the Finance and Corporate Services Committee so determines, this matter may be considered in confidence under Part 3 of the *Local Government Act 1999* on grounds that:

1. *Pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:

- it relates to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).

On that basis the public's interest is best served by not disclosing the **Postponement of Clean Up Charges under Section 182 of the Local Government Act** item and discussion at this point in time.*
2. *Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.*

CLOSE



**MINUTES OF FINANCE AND CORPORATE SERVICES COMMITTEE MEETING
HELD IN LITTLE PARA CONFERENCE ROOMS, SALISBURY COMMUNITY HUB,
34 CHURCH STREET, SALISBURY ON**

20 MAY 2024

MEMBERS PRESENT

Cr B Brug (Chairman)
Mayor G Aldridge
Cr L Brug (Deputy Chairman)
Deputy Mayor, Cr C Buchanan
Cr J Chewparsad
Cr A Graham
Cr K Grenfell
Cr D Hood
Cr P Jensen (*via MS Teams videoconferencing*)
Cr M Mazzeo
Cr S McKell
Cr S Ouk
Cr S Reardon

STAFF

Chief Executive Officer, Mr J Harry
Deputy Chief Executive Officer, Mr C Mansueto
General Manager City Infrastructure, Mr J Devine
General Manager Community Development, Mrs A Pokoney Cramey
General Manager City Development, Ms M English
Manager Governance, Mr R Deco
Team Leader Council Governance, Ms J O'Keefe-Craig
Governance Support Officer, Ms K Boyd
Manager Infrastructure Design and Delivery, Mr J Collins
Manager Community Health and Wellbeing, Ms V Haracic
Manager Urban, Recreation and Natural Assets, Mr J Foong
Manager Community Participation and Partnerships, Ms C Giles
Manager Strategic Development Projects, Ms S Klein
Manager Community Experience, Ms C Kroepsch
Manager People and Performance, Ms K Logan
Manager Engineering Assets and Systems, Mr M Purdie

The meeting commenced at 6.54pm.

The Chairman welcomed Elected Members, members of the public and staff to the meeting.

APOLOGIES

Nil.

LEAVE OF ABSENCE

Nil.

PRESENTATION OF MINUTES

Moved Cr L Brug
Seconded Cr D Hood

The Minutes of the Finance and Corporate Services Committee Meeting held on 15 April 2024, be taken as read and confirmed.

CARRIED

REPORTS

Administration

2.0.1 Future Reports for the Finance and Corporate Services Committee

Moved Cr P Jensen
Seconded Cr A Graham

That Council:

1. Notes the report.

CARRIED

For Decision

2.1.1 Globe Derby Community Club 2024/25 Separate Rate

Moved Mayor G Aldridge
Seconded Cr S McKell

That Council:

1. Approves in principle, the proposed separate rate of \$150 per share in common land, 63 shares in total, in the relevant area for the Globe Derby Community Club for 2024/25, noting that a formal recommendation for declaration of the separate rate will be brought forward to the June 2024 Council meeting.

CARRIED

2.1.2 Green Adelaide Board Regional Landscape Levy (Separate Rate)

Moved Cr A Graham
Seconded Cr J Chewparsad

That Council:

1. Notes the report and that the resolution for the Regional Landscape separate rate will be prepared for the June 2024 meeting of Council.

CARRIED

2.1.3 Salisbury Business Association Separate Rate

Pursuant to section 75(a) of the Local Government Act 1999, Cr M Mazzeo declared a material conflict of interest on the basis of being a Board member of the Salisbury Business Association. Cr Mazzeo stated that she would manage the conflict by leaving the meeting. Cr M Mazzeo left the meeting at 6:57 pm.

Pursuant to section 75(a) of the Local Government Act 1999, Cr D Hood declared a material conflict of interest on the basis of being a Board member of the Salisbury Business Association. Cr Hood stated that he would manage the conflict by leaving the meeting. Cr D Hood left the meeting at 6:57 pm.

Moved Cr C Buchanan
Seconded Mayor G Aldridge

That Council:

1. Approves the Salisbury Business Association separate rate totalling \$214,049.09 (excluding GST) and notes that the formal declaration of the Salisbury Business Association separate rate will be prepared for the June 2024 meeting of Council.
2. Approves that the Salisbury Business Association be supported to keep its member database up to date through the provision of assessment record details of those subject to the separate rate at the time of generating the first quarter rates notice at no charge to the Association, and periodically throughout the year as may be requested by the Association.
3. Notes the information pertaining to Salisbury Business Association separate rate boundary.

CARRIED

*Cr D Hood returned to the meeting at 7:01 pm.
Cr M Mazzeo returned to the meeting at 7:01 pm.*

2.1.4 Draft Fees and Charges 2024/25

Moved Mayor G Aldridge
Seconded Cr L Brug

That Council:

1. Adopts the Fees and Charges as set out in Attachment 1 of this report (Item No. 2.1.4, Budget and Finance Committee, 20 May 2024), and that it be updated to reflect delegations provided in other parts of this resolution.
2. Notes that where fees and charges are set by regulation, gazettal notice or other government agency those fees will be applied by Council, with staff authorised to update the 2024/25 Fees and Charges Booklet accordingly.
3. Delegates authority to the Manager Environmental Health and Community Compliance and Team Leader Community Compliance to refund 76% of the dog registration fee paid in the event of the registered dog passing away within 4 weeks of the payment due date and 50% in the event of the dog passing away within three months of the payment due date.
4. Delegates authority to the Manager Community Participation and Partnerships to vary Library fees for the purpose of introducing new programs and / or allowing for increases in supply costs.
5. Delegates authority to the Manager Community Health and Wellbeing to vary room hire fees for not for profit organisations where they are working in partnership with Council or have a demonstrated limited capacity to pay.
6. Delegates authority to the Manager Community Participation and Partnerships to:
 - assess events, activities and functions to determine whether the booking is low or high risk, and to vary hire fees and bond, as well as request additional services on this basis;
 - vary fees for regular bookings in accordance with a Memorandum of understanding with Council; and
 - vary fees to introduce new programs and allow for increase in supply costs, at Community Centres and Hubs.
7. Delegates authority to the General Manager Community Development to exercise discretion as to applying the Room Booking Policy at the Salisbury Community Hub in relation to:
 - The prioritisation parameters during application of the new framework to ensure it remains an effective model to activate the Hub and Civic Place/Inparrinthe Kurnangka
 - The application of the three categories (Community, Private and Business/Government) as to how they apply to requests for bookings received.

8. Delegates authority to the Manager Sports, Recreation and Community Planning to assess events and functions to be held at the Bridgestone Athletics Centre to determine whether the booking is low or high risk and vary hire fees on this basis and vary the bond for hiring the Bridgestone Athletics Centre depending on type of activity, the rate of subsidy and additional services as requested by the hirer.
9. Delegates authority to the General Manager Community Development to vary fees by up to \$300 (+ or -) for Salisbury Memorial Park on the approved Salisbury Memorial Park fee schedule for special circumstances at discretion and to recover additional costs associated with providing a non-standard product or service.
10. Delegates authority to the Manager Urban, Recreation and Natural Assets to vary casual hire of park facilities fees and bonds for Council activities, Community events, for not for profit organisations providing benefit to the community, and for the purpose of recovering additional costs associated with event bookings.
11. Delegates authority to the Manager Governance to waive fees for a single copy of any publicly available document.
12. Delegates authority to the Manager City Shaping to vary Room Hire fees to make it as attractive as possible for third party providers to deliver from the Polaris facility.
13. Delegates authority to the Chief Executive Officer to negotiate fees consistent with those adopted in the Fees and Charges Booklet to facilitate access to services/facilities in circumstances not specified within the Fees and Charges Booklet (for example, extended booking of a Council facility) and to waive or vary the requirement for payment of a fee, charge or bond where Council is providing 'in kind' support to an event or activity or there is a community benefit to be achieved.
14. Authorises the Administration to round fees to the nearest 5 cents, where applicable, for ease of processing.

CARRIED

2.1.5 Third Quarter Budget Review 2023/24

Moved Cr C Buchanan
 Seconded Cr K Grenfell

That Council:

1. Notes the 2023/24 Third Quarter Budget Review report (Attachment 1, Item no 2.1.5, Finance and Corporate Services Committee, 20 May 2024).
2. Approves the budget variances identified in this report and contained in the Budget Variation Summary (Attachment 1, Item No. 2.1.5, Finance and Corporate Services Committee 20 May 2024), and approves that net capital and operating \$515,900 be credited to the Sundry Project Fund. This will bring the balance to \$515,900 prior to the allocation of approved net bids.
3. Approves the allocation of funding for the following **non-discretionary** net bids:

OPERATING

Climate Change Adaptation Action Plan	\$50,000
CONFIDENTIAL ITEM	\$240,000
CONFIDENTIAL ITEM	\$78,000
CONFIDENTIAL ITEM	\$150,000
Diversitours Salisbury Project	\$66,500
Salisbury After Dark	\$12,000
Temporary toilet amenities at Hausler Reserve Change Facility	\$20,000
Tree Removal Requests	\$150,000

CAPITAL

Additional access works at Carisbrooke Park/Harry Bowey Reserve	\$1,000,000
Burton Soccer Precinct Lighting Upgrade	\$250,000
CONFIDENTIAL ITEM	\$419,700
Entrance Upgrade Happy Homes Drive, Salisbury North	\$800,000
Ingle Farm Sport Club Renewal Works	\$600,000
Pump replacement at Globe Derby	\$35,700
Road Safety Project Plan	\$150,000
Salisbury Aquatic Centre - New Mower	\$45,000
Settlers Farm Primary School Traffic Improvement Plan	\$64,000

TOTAL **\$4,130,900**

NB: If parts 1, 2 & 3 of this recommendation are moved as recommended this will bring the balance of the Sundry Projects Fund to a balance of (\$3,615,000).

4. Approves the allocation of funding for the following **discretionary** net bids:

OPERATING

CONFIDENTIAL ITEM	\$89,500
Dog Pound/Shared Use Agreement	\$99,500
Weekend Inspector / Call Outs	\$18,500

TOTAL **\$207,500**

NB: If parts 1, 2, 3 & 4 of this recommendation are moved as recommended this will bring the balance of the Sundry Projects Fund to a balance of (\$3,822,500).

5. Approves the following budget timing adjustments which will result in a decrease in loan borrowings in the 2023/24 financial year and an increase in loan borrowings in the 2024/25 financial year:

Retime Hausler Reserve Change Facility project from 23/24 to 24/25	\$1,071,000
Retime Carisbrooke Park Carpark from 23/24 to 24/25	\$200,000

TOTAL **\$1,271,000**

NB: If parts 1, 2, 3, 4 & 5 of this resolution are moved as recommended this will bring the balance of the Sundry Projects Fund to a balance of (\$2,551,500).

6. Approves the following transfers:

Transfer budget to deliver Dog Park for Small Dogs at Unity Park, Pooraka	\$31,000
Transfer CEO Contractual Services Provision to offset Contract Price increases	\$103,200
Transfer Employee Costs from Community Development Administration to Community Health & Wellbeing	\$30,000
Transfer from Baltimore Reserve Upgrade, Paralowie to Deuter Road Fencing, Paralowie	\$9,000
Transfer from Business Transformation Future Fund	\$435,000
Transfer from Business Transformation to Technology & Data Solutions for System Licensing Costs	\$200,000
Transfer from Community Bus Stop Program to Bus Shelter Program	\$100,000
Transfer from various Community Development Budgets to Diversitours Salisbury Project	\$15,000
Transfer Library Materials from Materials, Contracts & Other to Depreciation	\$29,700

NB: If parts 1, 2, 3, 4, 5 & 6 of this resolution are moved as recommended this will bring the balance of the Sundry Projects Fund to a balance of (\$2,551,500).

7. Approves the variation of Loan Borrowings to reflect the bids and transfers approved by Council detailed in parts 1 to 6 of this recommendation.

(NB: If parts 1 to 6 of this resolution are moved as recommended, loan borrowings in 2023/24 will increase by \$2,551,500).

CARRIED

For Information

2.2.1 Council Finance Report - April 2024

Moved Cr C Buchanan
Seconded Mayor G Aldridge

That Council:

- 1. Notes the report.

CARRIED

QUESTIONS ON NOTICE

There were no Questions on Notice.

MOTIONS ON NOTICE

There were no Motions on Notice.

OTHER BUSINESS

(Questions Without Notice, Motions Without Notice, CEO Update)

There were no Other Business items.

The meeting closed at 7.09 pm.

CHAIRMAN.....

DATE.....

ITEM	2.0.1
	FINANCE AND CORPORATE SERVICES COMMITTEE
DATE	11 June 2024
HEADING	Future Reports for the Finance and Corporate Services Committee
AUTHOR	Mercedes Healy, Personal Assistant Executive Office, CEO and Governance
CITY PLAN LINKS	4.2 We deliver quality outcomes that meet the needs of our community
SUMMARY	This item details reports to be presented to the Finance and Corporate Services Committee as a result of a previous Council resolution. If reports have been deferred to a subsequent month, this will be indicated, along with a reason for the deferral.

RECOMMENDATION

That Council:

1. Notes the report.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 Historically, a list of resolutions requiring a future report to Council has been presented to each committee for noting.

2. EXTERNAL CONSULTATION / COMMUNICATION

- 2.1 No external consultation was required in the development of this report.

3. REPORT

3.1 The table below outlines the reports to be presented to the Finance and Corporate Services Committee as a result of a Council resolution.

Meeting Item	Heading and Resolution	Officer
27/06/2022	New Grant funding for Infrastructure Projects	Michelle Glover
4.1.10	5. Authorises the Chief Executive Officer to distribute the \$1.1M across the grant related projects stated in paragraphs 4.2.2 and 4.2.4 of the report (Item 4.1.10 – New Grant Funding for Infrastructure Projects – Urban Services Committee, 20 June 2022) with these allocations to be summarised within the following Quarterly Budget.	
Due:	February 2024	
Deferred to:	August 2024	
Reason:	A number of projects with in this program have been extended. Administration will report back to Council once division of the CoS contribution across the projects has been determined.	

4. CONCLUSION / PROPOSAL

4.1 Future reports for the Finance and Corporate Services Committee have been reviewed and are presented for noting.

ITEM 2.1.1
FINANCE AND CORPORATE SERVICES COMMITTEE

DATE 11 June 2024

HEADING Rating Strategy 2024/25

AUTHOR Kate George, Manager Financial Services, Business Excellence

CITY PLAN LINKS 4.5 We engage meaningfully and our community is aware of Council initiatives

SUMMARY Rate Revenue for the Draft 2024/25 Long Term Financial Plan and Annual Business Plan has been based on estimated valuation growth and an average rate increase of 6.2% for all rate types. Updated information from the State Valuation Office has now been received and this report provides a more accurate determination of expected rate revenue for 2024/25.

RECOMMENDATION

That Council:

1. Approves a rate increase based on 6.2% average increase in residential rates, and a 6.2% increase for Commercial and Industrial, and a 30% differential on the residential rate be applied to vacant land, as the basis for setting rates in 2024/25.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 In approving the Draft 2024/25 Long Term Financial Plan and Annual Business Plan for public consultation in April 2024 rate revenue had been based on an estimated valuation growth and additional rate revenue from other development activity of 1.0% and an average rate increase of 6.2%.
- 1.2 Updated information has been received from the State Valuation Office so that we are now in a position to more accurately determine expected rate revenue. Further updates from the State Valuation Office may come through before final adoption although this is expected to have a relatively minor impact.

2. CONSULTATION / COMMUNICATION

2.1 External

- 2.1.1 The rating strategy forms part of the Annual Business Plan which was available for Public Consultation throughout May 2024.

3. REPORT

Valuation Changes

3.1 Council has received updated property valuation details from the State Valuation Office. These are summarised below:

3.2 General Market Revaluation

3.2.1 The market movements for the latest valuation information have had little change on the movements advised to Council in April, and appear in the table below for reference. These percentages are used to adjust last year's rate in the dollar before setting an average rate increase.

3.2.2 This ensures those properties experiencing general market growth in their property values have that growth discounted before applying the new rate increase.

Main Categories	April 2024 % Change	May 2024 % Change
Average increase/(decrease) across all properties	12.5%	12.5%
Average increase/(decrease) across residential properties	11.3%	11.3%
Average increase/(decrease) across Commercial/Industrial properties	18.4%	18.6%
Average increase/(decrease) across Vacant Land properties	21.7%	20.0%

3.3 Valuation Growth and Increases from Other Development Activities (VG&ODA)

3.3.1 In addition to the market or 'price' increases/(decreases) in value, the capital value of the City increases each year from new development from both residential and industrial segments, but is currently primarily driven through infill throughout the city.

3.3.2 The budget rate revenue estimate to date had been based on VG&ODA of 1.0% from development within the city and was considered appropriate on the back of development approvals in recent years that would normally be expected to translate into 'on the ground' value for rating purposes this year.

3.3.3 The State Valuation Office is nearing completion of the collection of the VG&ODA data, and it is currently 0.9%, which is slightly lower than expectations, and would be expected to result in an unfavourable budget impact of \$130k lower rate revenue than anticipated. However, given the mix of VG&ODA, the rate revenue is currently above target by \$374k. As the State Valuation Office is near completion, we have reflected this higher level of VG&ODA into the budget.

3.4 Rate Increase

3.4.1 Estimates for rate revenue used to prepare the Budget and Draft 2024/25 Long Term Financial Plan and Annual Business Plan have been based on an average rate increase of 6.2% for all rate types. By adding the estimated valuation growth and other development activity of 1%, our target for rate revenue was \$130.042M to produce an operating budget aligned to our Long Term Financial Plan.

- 3.4.2 Based on latest Valuation information we are expecting the rate revenue to be above that expected at public consultation. This is due to the favorable mix of development growth more than offsetting the slight lower percentage of VG&ODA of 0.9% with rate revenue now anticipated to be \$130.416M.
- 3.4.3 This impact has been included in the consolidated summary contained in the Budget Update item on tonight's agenda, with other impacts largely offsetting this additional revenue. With the Operating Surplus at the time of public consultation being \$3,747k and now updated to \$3,893k.
- 3.4.4 Based on the latest valuation information and maintaining a 6.2% average increase in rates the revenue projections have been modelled and the results summarised below.

Assumption	2023/24	2024/25
Average Rate Increase (all categories, except Commercial and Industrial and minimum rates)	6.9%	6.2%
Commercial and Industrial	6.9%	6.2%
Minimum Rates	6.9%	6.2%

Outcomes	2023/24	2024/25	Increase
Rate Revenue	\$121,264,780	\$130,415,508	\$9,150,728
Average Residential Rate	\$1,591	\$1,689	\$98
Residential Rate in \$	0.3258	0.3109	
Minimum Rate	\$1,156	\$1,228	\$72
Commercial/Industrial Rate in \$	0.5593	0.5009	
Commercial/Industrial rate differential	71.7%	61.1%	
Vacant Land Rate in \$	0.4235	0.4042	
Vacant Land Rate differential	30%	30%	

4. CONCLUSION / PROPOSAL

- 4.1 Given the current rate position, with higher Valuation Growth and Increases from Other Development Activities, the proposed rate increase of 6.2% will result in only a slightly higher operating surplus since approval of the Draft Long Term Financial Plan and Annual Business Plan for public consultation and is further improved by a range of changes detailed in the Budget Update report on tonight's agenda.

ITEM	2.1.2
	FINANCE AND CORPORATE SERVICES COMMITTEE
DATE	11 June 2024
HEADING	NAWMA (Northern Adelaide Waste Management Authority) Third Quarter Budget Review 2023/24
AUTHOR	Joe Scordo, Senior Management Accountant, Business Excellence
CITY PLAN LINKS	4.4 We plan effectively to address community needs and identify new opportunities
SUMMARY	Northern Adelaide Waste Management Authority has provided its Third Quarter Budget Review 2023/24, and this report provides Council the opportunity to consider these budget revisions.

RECOMMENDATION

That Council:

1. Endorses the Third Quarter Budget Review of the Northern Adelaide Waste Management Authority as contained in Attachment 1 to this report (Item 2.1.2, Finance and Corporate Services Committee, 11 June 2024).

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. NAWMA Third Quarter Budget Review 2023/24 [↓](#)
2. NAWMA Third Quarter Budget Review 2023/24 Budgeted Financial Statements [↓](#)

1. BACKGROUND

- 1.1 NAWMA has prepared its Third Quarter Budget Review which was considered by NAWMA's Audit Committee on 19 April 2024 and by its Board on 8 May 2024.
- 1.2 The *Local Government (Financial Management) Regulations 2011* Part 9 – Review of budgets, requires regional subsidiaries to prepare quarterly budget reviews. Also, the *Local Government Act 1999* Schedule 2, Provisions applicable to subsidiaries, Part 2 – Regional subsidiaries established by two or more councils, Section 25 Budget states

(3) A subsidiary may, with the approval of the council, amend its adopted budget for a financial year at any time before the year ends
- 1.3 Consequently, it is a requirement of the Act and Regulations that Council must review and determine whether the Budget Review will be approved.

2. CONSULTATION / COMMUNICATION

Not applicable.

3. REPORT

- 3.1 NAWMA's 2022/23 Third Quarter Budget Review, Attachments 1 and 2, forecasts an increase in operating deficit of \$0.17m from the Second Quarter Budget Review to a revised deficit of \$1.1m. The original 2023/24 budget was a deficit of \$61k. Various adjustments are detailed in Attachment 1 with the significant variances being:
- 3.1.1 Income is projected to increase \$243k due to more favourable than budgeted MRF Sort Fees and better yields from MRF Commodity Sales – CDL Aluminium.
- 3.1.2 Materials, Contracts and Other Expenses are projected to increase \$454k mainly as a result of significant increases in non-conforming materials received, transported & disposed, transport charges under budgeted, and generally higher volumes than budgeted.
- 3.2 Further NAWMA's year-end forecast, which considers one-off, non-permanent budget impacts (not included in the BR3 revision) indicates a likely statutory year end operating deficit of \$1.3m.
- 3.3 Capital expenditure has been revised to \$14.17m, a reduction of \$0.9m from the Second Quarter Budget Review, with the increase driven by adjustment of budgets between FY24 and FY25 for the FPP and Pooraka RRC upgrade capital projects.
- 3.4 Cash and cash equivalents are forecast to be \$0.8m at the financial year end, which is an improvement of \$0.7m from the Second Quarter Budget Review forecast, reflecting reductions in budgeted capital expenditure and the improvement in NAWMA's forecast operating result.
- 3.5 Cash and cash equivalents year-end forecast is \$0.7m.
- 3.6 Budget Reviews are an opportunity for councils and regional subsidiaries to consider changes required to the original budget to make the budget more relevant given changes in the operating environment, and to support adjusting plans and associated resources to meet objectives.
- 3.7 NAWMA's 2023/24 revised budget position is a deficit of \$1.1m (year-end forecast deficit \$1.3m). City of Salisbury's share will be reflected in the end of financial year (EOFY) results. As this is a non-cash item, it does not require funding, and is unlikely to result in a deficit for Council, given the numerous budget movements that will be booked as part of the EOFY process.

4. CONCLUSION / PROPOSAL

- 4.1 Given the importance of having a revised budget position to set achievable goals and meet objectives, Council is encouraged to consider and endorse NAWMA's Third Quarter Budget Review 2023/24.



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And our Client Rural and Regional Councils

Agenda Item 8.1

Report Subject:	FY24 Budget Review 3	Report Author:	Chief Financial Officer
Meeting Date:	8 May 2024	Report Type:	Decision report (finance, operational, risk)
Attachments:	8.1.1 – FY24 BR 3 Budget Adjustments - Proposed 8.1.2 – FY24 BR 3 Budgeted Financial Statements 8.1.3 – FY24 Year End Forecast – Uniform Presentation of Finances		

RECOMMENDATION

That the NAWMA Board receive, note and endorse:

1. The FY24 Budget Review 3 as presented in the attached Uniform Presentation of Finances, Statement of Comprehensive Income and receive the updated Statement of Financial Position, Statement of Changes in Equity and Statement of Cash Flows and;
2. The FY24 Year End Forecast as presented in the attached Uniform Presentation of Finances.

Purpose of the Report

To provide to the Board the opportunity to consider and endorse NAWMA's FY24 Budget Review 3 (as at 31 March 2024) and associated financial statements, ratios and adjustments.

Background

NAWMA must reconsider its Budget between 30 September and 31 May (inclusive) in each financial year as required by the Local Government (Financial Management) Regulations 2011 and reinforced in the Authority Charter.

This Report contains Budget Review 3 (BR 3) for FY24, being the third and final review in FY24.

BR 3 was considered and discussed by NAWMA's Audit Committee at its meeting on 19 April 2024 and the following recommendations were endorsed.

Moved Ms Goldsmith that the Audit Committee receive, note and endorse:

1. The FY24 Budget Review 3 as presented in the attached Uniform Presentation of Finances, Statement of Comprehensive Income and receive the updated Statement of Financial Position, Statement of Changes in Equity and Statement of Cash Flows and;
2. The FY24 Year End Forecast as presented in the attached Uniform Presentation of Finances.

Seconded Mr Johnson **Carried**

Report

The original Budget was drafted by Management in February 2023 and endorsed by the NAWMA Board in June 2023. At its meetings in November 2023 and February 2024 the Board considered and endorsed several material changes to the adopted FY24 Budget. Since then, there have been further material



changes which are now presented for the Board's consideration and endorsement as part of BR 3. Updated financial statements attached to this report show the impact of all ongoing proposed changes.

Budgeted Operating Result

NAWMA's revised budgeted operating deficit is expected to increase by \$0.17m from a deficit of \$0.928m (BR 2) to \$1.1m in BR 3.

Attachment 8.1.1 appended to this report lists the significant adjustments proposed in BR 3 which are likely to have an ongoing impact to NAWMA's operating result. Adjustments proposed in BR 3 also include those projects that will continue in FY25 and require budget realignment and/or reconsideration between financial years.

Other non-permanent, once-off adjustments that do not result in a change to the ongoing budget and operating result, are not included in BR 3. These are instead included in the Year End Forecast – Uniform Presentation of Finances (UPF), appended as Attachment 8.1.3 to this report.

Budgeted Capital Expenditure

NAWMA'S budgeted capital expenditure in FY24 is revised to \$14.17m which is a reduction of \$0.9m from BR 2. Attachment 7.2.1 appended to this report lists the reasons for this variance and the adjustments proposed.

Budgeted Cash Flows

Cash and cash equivalents are budgeted to be \$0.8m at year end for FY24, which is an increase of \$0.7m compared to BR 2. This increase is primarily due to the readjustment of budgets between FY24 and FY25 for the FPP and Pooraka RRC upgrade capital projects as detailed in the 'Budgeted Capital Expenditure' section of this report above.

NAWMA may still be required to draw down on its CAD facility between now and the end of FY24 to manage cash flow for major project expenditure. Any drawdowns will be immediately paid down as soon as surplus cash becomes available. Previous long-term financial modelling has shown that longer term borrowings are not required to fund these projects.

Financial Indicators

As a result of adjustments proposed to NAWMA's Budget in BR 3, its financial indicators have changed as follows.

Ratio	FY24 BR 3	FY24 BR 2	FY24 BR 1	FY24 Adopted Budget	FY24 LTFP	FY23 Actual	LTFP Target
Operating Surplus (OSR)	(2.3%)	(1.9%)	(2.3%)	(2.9%)	(3.5%)	(1.2%)	>2%
Net Financial Liabilities (NFLR)	31%	30%	27%	25%	32%	18%	<50%
Debt Servicing (DCR)	8%	8%	8%	8%	7%	7%	<15%

The budgeted OSR has increased slightly because of the increase in the budgeted Operating Deficit. Reasons for the increase are stated earlier in this report. NAWMA's current minimum target for this ratio is 2% as stated in its LTFP. Compared to the current LTFP, the FY24 revised forecast is an improvement of 1.2%.



The budgeted NFLR is 31% which remains below the 50% ceiling set by NAWMA's Treasury Management Policy and indicates a capacity to borrow in future to fund NAWMA's LTFP. The increase over time compared to the original adopted Budget can be attributed to the use of NAWMA's cash reserves to fund capital projects.

The budgeted Debt Servicing Ratio is 8% and remains unchanged from the originally adopted Budget and BR 2. Compared to the LTFP this ratio is higher by 1%, however, remains below the recommended ceiling of 15%.

Year End Forecast

The FY24 Year End Forecast is based on all proposed changes in BR 3 plus any one-off, non-permanent budget impacts that Management is aware of as listed in Attachment 8.1.1. The Year End Forecast provides an indication of NAWMA's likely statutory year end operating result.

The attached UPF shows that NAWMA's year-end Operating Deficit is forecast to be \$1.3m and cash balance is forecast to be \$0.7m.



Northern Adelaide Waste Management Authority

Uniform Presentation of Finances

2022/23 \$000 Actual	2023/24 \$000 BR3	Movement: BR3 v. BR2	2023/24 \$000 BR2	2023/24 \$000 BR1	2023/24 \$000 Adopted Budget
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income					
45,150	46,933	244	46,689	46,689	46,337
96	-	-	-	-	80
556	488	27	461	361	301
31	475	(28)	503	448	515
45,833	47,896	243	47,653	47,498	47,233
Expenses					
4,767	5,125	(43)	5,168	5,168	5,219
37,482	40,082	454	39,628	39,628	39,089
3,566	3,269	-	3,269	3,269	3,640
576	516	-	516	516	660
46,391	48,992	411	48,581	48,581	48,608
(558)	(1,096)	(168)	(928)	(1,083)	(1,375)
Net Outlays on Existing Assets					
(27)	(40)	5	(45)	(45)	(45)
3,566	3,269	-	3,269	3,269	3,640
6	-	-	-	-	-
3,545	3,229	5	3,224	3,224	3,595
less Net Outlays on New and Upgraded Assets					
(194)	(14,076)	900	(14,976)	(14,706)	(11,523)
2	5,790	(70)	5,860	7,920	7,167
-	-	-	-	-	-
(192)	(8,286)	830	(9,116)	(6,786)	(4,356)
2,795	(6,153)	667	(6,820)	(4,645)	(2,136)

Northern Adelaide Waste Management Authority
Statement of Comprehensive Income

2022/23 \$000 Actual	2023/24 \$000 BR3	Movement: BR3 v. BR2	2023/24 \$000 BR2	2023/24 \$000 BR1	2023/24 \$000 Adopted Budget
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income					
45,150	46,933	244	46,689	46,689	46,337
96	-	-	-	-	80
556	488	27	461	361	301
31	475	(28)	503	448	515
45,833	47,896	243	47,653	47,498	47,233
Expenses					
4,767	5,125	(43)	5,168	5,168	5,219
37,482	40,082	454	39,628	39,628	39,089
3,566	3,269	-	3,269	3,269	3,640
576	516	-	516	516	660
46,391	48,992	411	48,581	48,581	48,608
(558)	(1,096)	(168)	(928)	(1,083)	(1,375)
(7)	-	-	-	-	-
2	6,822	-	6,822	7,920	7,167
(563)	5,726	(168)	5,894	6,837	5,792
Other Comprehensive Income					
390	-	-	-	-	-
(173)	5,726	(168)	5,894	6,837	5,792

Northern Adelaide Waste Management Authority

Statement of Financial Position

2022/23 \$000 Actual		2023/24 \$000 BR3	Movement: BR3 v. BR2	2023/24 \$000 BR2	2023/24 \$000 BR1	2023/24 \$000 Adopted Budget
\$'000		\$'000	\$'000	\$'000	\$'000	\$'000
Current Assets						
9,842	Cash & Cash Equivalents	801	667	134	2,309	9,175
4,516	Trade & Other Receivables	4,516	-	4,516	4,516	5,143
77	Stock on Hand	77	-	77	77	100
14,435	Total Current Assets	5,394	667	4,727	6,902	14,418
Non-Current Assets						
19,337	Infrastructure, Property, Plant and Equipment	30,184	(905)	31,089	30,819	28,832
19,337	Total Non-Current Assets	30,184	(905)	31,089	30,819	28,832
33,772	Total Assets	35,578	(238)	35,816	37,721	43,250
Current Liabilities						
5,876	Trade & Other Payables	4,844	(70)	4,914	5,876	6,557
2,503	Borrowings	2,700	-	2,700	2,700	3,417
516	Provisions	520	-	520	520	327
8,895	Total Current Liabilities	8,064	(70)	8,134	9,096	10,301
Non-Current Liabilities						
7,383	Provisions	7,580	-	7,580	7,580	6,820
6,479	Borrowings	3,193	-	3,193	3,193	9,103
13,862	Total Non-Current Liabilities	10,773	-	10,773	10,773	15,923
22,757	Total Liabilities	18,837	(70)	18,907	19,869	26,224
11,015	Net Assets	16,741	(168)	16,909	17,852	17,026
Equity						
9,965	Accumulated Surplus	15,691	(168)	15,859	16,802	16,366
1,050	Asset Revaluation Reserve	1,050	-	1,050	1,050	660
11,015	Total Equity	16,741	(168)	16,909	17,852	17,026

Northern Adelaide Waste Management Authority

Statement of Changes in Equity

2022/23 \$000 Actual		2023/24 \$000 BR3	Movement: BR3 v. BR2	2023/24 \$000 BR2	2023/24 \$000 BR1	2023/24 \$000 Adopted Budget
\$'000		\$'000	\$'000	\$'000	\$'000	\$'000
Accumulated Surplus						
10,528	Balance at beginning of period	9,965	-	9,965	9,965	10,574
(563)	Net Surplus / (Deficit)	5,726	(168)	5,894	6,837	5,792
-	Transfers from reserves	-	-	-	-	-
-	Transfers to reserves	-	-	-	-	-
-	Distribution to Councils	-	-	-	-	-
9,965	Balance at end of period	15,691	(168)	15,859	16,802	16,366
Asset Revaluation Reserve						
660	Balance at beginning of period	1,050	-	1,050	1,050	660
390	Gain on Revaluation of Property, Plant and Equipment	-	-	-	-	-
-	Transfers from reserve	-	-	-	-	-
1,050	Balance at end of period	1,050	-	1,050	1,050	660
11,015	Total Equity	16,741	(168)	16,909	17,852	17,026

Northern Adelaide Waste Management Authority
Statement of Cash Flows

2022/23 \$000 Actual		2023/24 \$000 BR3	Movement: BR3 v. BR2	2023/24 \$000 BR2	2023/24 \$000 BR1	2023/24 \$000 Adopted Budget
\$'000		\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities						
45,894	Operating Receipts	47,408	216	47,192	47,137	46,852
-	Operating Grants	-	-	-	-	80
556	Investment Receipts	488	27	461	361	301
(43,423)	Operating Payments	(45,207)	(411)	(44,796)	(44,796)	(44,308)
(343)	Finance Payments	(315)	-	(315)	(315)	(527)
2,684	Net cash provided by (used in) operating activities	2,374	(168)	2,542	2,387	2,398
Cash Flows from Investing Activities						
2	Amounts specifically for new or upgraded assets	5,790	(70)	5,860	7,920	7,167
6	Sale of Replaced Assets	-	-	-	-	-
(27)	Expenditure on Renewal/Replacement Assets	(40)	5	(45)	(45)	(45)
(194)	Expenditure on New/Upgraded Assets	(14,076)	900	(14,976)	(14,706)	(11,523)
(213)	Net cash provided by (used in) investing activities	(8,326)	835	(9,161)	(6,831)	(4,401)
Cash Flows from Financing Activities						
-	Proceeds from Borrowings	-	-	-	-	5,550
(1,143)	Repayment of Borrowings	(1,494)	-	(1,494)	(1,494)	(1,494)
(1,288)	Repayment of Lease Liabilities	(1,595)	-	(1,595)	(1,595)	(1,595)
(2,431)	Net cash provided by (used in) financing activities	(3,089)	-	(3,089)	(3,089)	2,461
40	Net Increase (Decrease) in cash held	(9,041)	667	(9,708)	(7,533)	458
9,802	Cash & Cash Equivalents at the beginning of period	9,842	-	9,842	9,842	8,717
9,842	Cash & Cash Equivalents at end of period	801	667	134	2,309	9,175

ITEM	2.1.3
	FINANCE AND CORPORATE SERVICES COMMITTEE
DATE	11 June 2024
HEADING	2024/25 Long Term Financial Plan and Annual Business Plan and Budget Public Consultation Report
AUTHOR	Joe Scordo, Senior Management Accountant, Business Excellence
CITY PLAN LINKS	4.5 We engage meaningfully and our community is aware of Council initiatives
SUMMARY	The 2024/25 Long Term Financial Plan and Annual Business Plan and Budget has been made available for Public Consultation with this report containing details of submissions made for information and consideration.

RECOMMENDATION

That Council:

1. Notes the 2024/25 Draft Long Term Financial Plan and Annual Business Plan and Budget Public Consultation Report.
2. Approves the draft responses to the 2024/25 Long Term Financial Plan and Annual Business Plan and Budget consultation submissions as contained in Attachment 1 to this report (Item 2.1.3, Finance and Corporate Services Committee, 11 June 2024).

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Public Consultation Submission Salisbury Business Association Inc. [↓](#)
2. Draft Response Public Consultation Salisbury Business Association Inc. [↓](#)

1. BACKGROUND

- 1.1 In April 2024 Council approved the 2024/25 Draft Long Term Financial Plan and Annual Business Plan and Budget for public consultation (resolution 0662/2024). This report details the consultation process and its results, including any submissions received and draft replies.

2. CONSULTATION / COMMUNICATION

2.1 Internal

- 2.1.1 N/A

2.2 External

- 2.2.1 The 2024/25 Long Term Financial Plan and Annual Business Plan and Budget has been out for public consultation from 6 May 2024 with the closing date for submissions being 29 May 2024.

2.2.2 Advertisements were placed in the Public Notices section of the Advertiser on Monday, 6 May 2024. The 2024/25 Long Term Financial Plan and Annual Business Plan and Budget were made available on the City of Salisbury Website and links to the document were included on social media pages (Twitter and Facebook).

2.2.3 Public comment was invited via Council's website, by letter, email, or phone. The community was encouraged to submit its feedback electronically or in hard copy as part of this Public Consultation process. In addition, members of the community were given the opportunity to also attend the 27 May 2024 Council meeting and put a submission forward pursuant to section 123(4) of the *Local Government Act 1999*

3. REPORT

3.1 Verbal representations

3.1.1 There was one verbal representation made at the Council Meeting on Monday 27 May 2024. Mr. David Waylen, Executive Officer of the Salisbury Business Association (SBA) attended the meeting to provide a verbal representation on the Draft 2024/25 Long Term Financial Plan and Annual Business Plan on behalf of the SBA and to support the written submission submitted by the SBA.

3.2 Written submissions

3.2.1 Council received one written submission regarding the 2024/25 Long Term Financial Plan and Annual Business Plan and Budget. A copy of correspondence received is provided for members' information together with the draft response in the attachments to this report.

4. CONCLUSION / PROPOSAL

4.1 The submissions from the public consultation are provided for information, and Draft responses are provided for Council consideration prior to being finalised.



Salisbury Business Association Inc.

ABN: 26871245748

33 John Street Salisbury SA 5108

M: 0414 813 202

Email : info@salisburyba.com.au

Executive Officer: David Waylen MBA, Grad Dip Mgmt

17th May 2024

Salisbury Business Association Inc. Response Draft 2024/25 Long Term Financial Plan and Annual Business Plan

Mr. John Harry
Chief Executive Officer
City of Salisbury
PO Box 8, Salisbury SA5108

Mr. Charles Mansueto
Deputy Chief Executive Officer
City of Salisbury
PO Box 8, Salisbury SA5108

Dear John and Charles,

Thank you for providing the opportunity for Community Consultation on the Draft 2024/25 Long Term Financial Plan and Annual Business Plan.

The plan is informative, comprehensive and a great document to demonstrate the extent of activity and program delivery across the City and every division of Council.

On the main point within the consultation process the proposed rate increase of **6.2%**, we feel that:

- Whilst lower would always be better, especially considering the spiraling cost of living increases, from the Draft document and ongoing engagement with Council staff, elected members and via Council and Committee Meetings it seems as though this figure will allow Council to deliver its plan over the coming year.
- Whilst higher than the average rate increase formula used by Council of CPI+0.6%, the proposed increase seems reasonable in context with the Budget Bids included.
- The rate increase is in line with rate increases proposed by other Councils.

We specifically extract three explicit points to make comment on.

The first point, and one of our most important and ongoing concerns is:

❶ **Crime Prevention, public safety and business security.**

Covered briefly in 'A welcoming and liveable city by ...

- Our City is attractive and well maintained
- People are valued and feel safe, included and connect.

Your Association: Working for, and on behalf of, the Salisbury City Centre businesses
Events include Salisbury Food Glorious Food, Salisbury City Centre Business Awards, Salisbury Business Showcase
Month, Business Expos, FREE Family Fun Days, and the Annual Salisbury Community Christmas Parade.

We would like to see this area strengthened and we ask Council to consider the following:

- Regular and timely review and renewal of the Community Safety Strategy.
- Strong community engagement around community and business safety and security.
- Increasing CCTV coverage within the Salisbury City Centre and other commercial precinct
- Stronger lobbying of South Australia Police and the relevant Minister around issues and resourcing within the North including, but not limited to:
 - property damage,
 - graffiti and vandalism,
 - breaches to dry zone,
 - anti social behaviour,
 - high level of retail theft,
 - etc.

We want our business owners, their staff and our customers/visitors to feel safe, and enhance the perception of feeling safe.

Whilst on this point (Our City is attractive and well maintained) we also take this opportunity to acknowledge the tremendous efforts the Salisbury City Centre Ops Team contributes every week to present our City Centre as attractive, welcoming and well maintained.

② A growing City that creates opportunities

Focus: How the City of Salisbury supports the success and growth of local businesses, job opportunities for local residents, attracting investment, quality urban planning and providing infrastructure that supports economic activity.

Salisbury is a place of choice for businesses to start, invest and grow.

- *Support and deliver initiatives to create jobs and increase investment*
- *Be business friendly*
- *Ensure Salisbury's activity centres are interesting places to visit, attractive places to invest and great locations to work.*
- *Have modern and well-maintained commercial areas*

We thank the City of Salisbury for its delivery of the John and Church Street Upgrades and for the way it engaged with us and our member businesses to ensure both minimal disruption during the build and a great outcome once the project was delivered.

The opportunities that the multi development sites across the City Centre are potentially unlimited.

Working together on initiatives such as employment and training expos, City Centre activation strategies, community events and strong marketing and branding we will continue to keep the City Centre well positioned moving forward.

③ Innovation and Business Development

We engage meaningfully and our community is aware of Council initiatives.

So many fantastic initiatives and activities occur across the City of Salisbury. We would love to see stronger engagement with these through social media and Discover Salisbury. Daily good news stories are a great way to remind people of the opportunities that exist right on their stories and go a long way to instilling event greater pride in those who live, work and visit Salisbury.



Salisbury Business Association Inc.

ABN: 26871245748

33 John Street Salisbury SA 5108

M: 0414 813 202

Email : info@salisburyba.com.au

Executive Officer: David Waylen MBA, Grad Dip Mgmt

On a final note, we are excited about the, virtually unlimited, opportunities the Salisbury City Centre Redevelopment Agenda might hold.

With six key sites being considered for development, this will add to the vibrancy of the City Centre, improve our trader mix and hopefully bring in a residential component.

We aim to work with the City of Salisbury on every initiative that brings improvement, increased vibrancy and added value to the Salisbury City Centre. As has been the case previously, you will be guaranteed our support on any, and all, such initiatives.

The Association thanks you for the opportunity to provide comment into council's Draft 2024/25 Long Term Financial Plan and Annual Business Plan.

Should you require any further information, my contact details are 0414 813 202 or via email info@salisburyba.com.au

We wish the Council all the best over the coming financial year and look forward to the further enhancement of our beautiful City.

Kind regards,

A handwritten signature in black ink, appearing to read "D Waylen".

David Waylen
Executive Officer

For and on behalf of the Board of the
Salisbury Business Association Inc.

Your Association: Working for, and on behalf of, the Salisbury City Centre businesses
Events include Salisbury Food Glorious Food, Salisbury City Centre Business Awards, Salisbury Business Showcase
Month, Business Expos, FREE Family Fun Days, and the Annual Salisbury Community Christmas Parade.



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27/06/2024

David Waylen
Executive Officer
Salisbury Business Association Inc.
20a John Street
SALSIBURY SA 5108

Dear Mr Waylen

Re: 2024/25 Long Term Financial Plan and Annual Business Plan Public Consultation Response

Thank you to the Salisbury Business Association (SBA) for their written submission and your verbal presentation to the May 2024 Council meeting regarding the 2024/25 Long Term Financial Plan and Annual Business Plan. I am pleased to provide Council's formal response.

Rate Increase

Council responds to the SBA's feedback concerning the 6.2% rate increase, noting that while it is desirable to contain rate increases, and acknowledging current cost of living pressures faced by the community, the 2024/25 rate increase provides the necessary funding for Council to deliver its 2024/25 plan and initiatives. Council remains committed to financial sustainability over the long-term, while continuing to respond to community needs now and into the future, with responsible rate increases forming a key part of the funding solution.

Key Directions

Council recognises Salisbury Business Association's endorsement of the City of Salisbury's Key Directions and strategies.

Crime Prevention, public safety and business security

A welcoming city centre remains a priority for the City of Salisbury. Council already works closely with various agencies on priority areas relating to anti-social behaviour and crime, as well as CCTV provision and the overarching Safety Strategy. Crime rates remain stable within the City Centre and are more broadly trending down. Executive staff meet monthly with SAPOL community liaison and quarterly with the Officer in Charge of Northern District local area command. Council is investing in CCTV implementation across the community as part of the Community CCTV program and is actively partnering

with SAPOL, businesses and the community to ensure alignment in our approach. Vandalism and graffiti continue to be managed within agreed service levels and within the anti-social behaviour and crime framework.

The regeneration of the City centre, the continued activation of the precinct with events, and the opening of the Salisbury Aquatic Centre will all contribute to Council delivering on its welcoming and liveable agenda in the City Centre.

A growing City that creates opportunities

Council appreciates and acknowledges that the success of the John and Church Street upgrades was made possible in large part through engagement with the SBA and its member businesses. Council will continue to engage with businesses and support opportunities for continuing activation of the City Centre.

Innovation and Business Development

Council will work closely with the SBA to strengthen links and enable better coordination between the City of Salisbury and the SBA across digital channels including social media and websites. Media and PR opportunities can be better coordinated through an improved communications framework.

Council notes and shares SBA's excitement in the redevelopment agenda for the Salisbury City Centre and appreciates the SBA's support in this initiative.

Thank you again for taking the time to provide your feedback on the City of Salisbury 2024/25 Long Term Financial Plan and Annual Business Plan.

Yours sincerely,

John Harry
Chief Executive Officer
Phone: 8406 8212
Email: jharry@salisbury.sa.gov.au

ITEM	2.1.4
	FINANCE AND CORPORATE SERVICES COMMITTEE
DATE	11 June 2024
HEADING	Budget Update
AUTHORS	Joe Scordo, Senior Management Accountant, Business Excellence Kate George, Manager Finance and Procurement Services, Business Excellence
CITY PLAN LINKS	4.4 We plan effectively to address community needs and identify new opportunities
SUMMARY	This report provides an update on the changes to the status of the budget since the Budget and Finance Committee on 15 April 2024.

RECOMMENDATIONThat Council:

1. Approves the Consolidated Budget Summary and Proposed Budget Adjustments to the Consolidated Summary as contained in Attachments 1 and 2 (new items subsequent to Public Consultation) to this report (Item 2.1.4, Finance and Corporate Services Committee, 11 June 2024).
2. Notes new and modified Capital budget bids for items approved by Council and included in the Draft 2024/25 Long Term Financial Plan and Annual Business Plan for Public Consultation:
 - PSN001163 - SAMP Streetscapes Planting Service Continuity Program (\$176.5k) – reduction in operating funding to reflect the change in delivery of this program from contractually managed to internally managed as per Council Resolution 0673/2024, April 2024 (Paragraph 3.2.1 and Attachment 3).
 - SPN001286 – CONFIDENTIAL ITEM \$9,918k as per Council Resolution 0690/2024, April 2024 (Paragraph 3.2.2 and Attachment 4).
 - PFN001287 - Streetscapes Tree Planting Machinery & Equipment \$625k – to provide funding for additional tree planting machinery & equipment to enable the delivery of Streetscapes Tree Planting using Council internal resources as per Council Resolution 0673/2024, April 2024 (Paragraph 3.2.3 and Attachment 5).
3. Notes new and modified Operating budget bids for items approved by Council and included in the Draft 2024/25 Long Term Financial Plan and Annual Business Plan for Public Consultation:
 - OPN0001284 Social Worker in Libraries Pilot \$100k – to fund the trial of a co-located full-time social worker (through an external provider) to be primarily based in the Salisbury Community Hub, as per Council Resolution 0672/2024, April 2024 (Paragraph 3.3.1 and Attachment 6).

- OPN001288 Streetscape Tree Planting Staffing \$183k – additional employee costs associated with the internal delivery of the Streetscape Tree Planting Continuity Program, with 100% of this cost capitalised as per Council Resolution 0673/2024, April 2024 (Paragraph 3.3.2 and Attachment 7).
4. Approves new Operating Bids:
 - OPN001289 Caltrop Treatment Control \$210k – additional funding to facilitate an increase in proactive Caltrop treatment service levels as per Council Resolution 0700/2024, May 2024 (Paragraph 3.4.1 and Attachment 8).
 5. Delegates to the Chief Executive Officer to transfer funds from the Chief Executive Officer Consulting budget to other areas of the business as required, and to report transactions made using this delegation via quarterly reviews, as per paragraph 3.10 of this report (Finance and Corporate Services, 11 June 2024).

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. 2024/25 Consolidated Summary [↓](#)
2. 2024/25 Consolidated Summary Adjustments [↓](#)
3. PSN001163 SAMP Streetscapes Planting Service Continuity Program [↓](#)
4. SPN001286 CONFIDENTIAL ITEM [↓](#)
5. PFN001287 Streetscapes Tree Planting Machinery & Equipment [↓](#)
6. OPN001284 Social Worker in Libraries Pilot [↓](#)
7. OPN001288 Streetscape Tree Planting Staffing [↓](#)
8. OPN001289 Caltrop Treatment Control [↓](#)
9. 2024/25 Budget Bids Schedule [↓](#)

1. BACKGROUND

1.1 At each stage of the budget process Council is provided with an updated Consolidated Budget Summary which gives details of the overall financial position of the budget including the Operating Surplus/Deficit and borrowings. The changes between the latest Consolidated Summary, and that immediately prior are detailed on the second page of the attached consolidated summary to ensure that all changes are disclosed.

2. CONSULTATION / COMMUNICATION

2.1 Internal

2.1.1 Staff within Council are consulted to ensure Council is provided with well-formed information for consideration during all stages of the budget, and prior to the formal adoption of the budget at the June 2024 Council meeting.

2.2 External

- 2.2.1 The Consolidated Summary provides a snapshot of the budget, which was available for Public Consultation in May 2024 and has been updated to reflect further decisions of Council and updated business information.

3. REPORT

- 3.1 The Consolidated Summary has been updated to reflect changes resolved by Council since adopting the Draft 2024/25 Long Term Financial Plan and Annual Business Plan (LTFP&ABP) for public consultation (Resolution 0662/2024).

New and Updated Capital Budget Bids

- 3.2 The following additional and amended capital bids are detailed for information, with these additional items being endorsed by Council in April 2024 and their financial implications included in the Draft 2024/25 LTFP&ABP for Public Consultation:
- 3.2.1 In accordance with Council Resolution 0673/2024, April 2024, PSN001163 - SAMP Streetscapes Planting Service Continuity Program operating costs component is increased \$6.5k to reflect the change in delivery of this program from contractually managed to internally managed (Attachment 3).
- 3.2.2 In accordance with Council Resolution 0690/2024, April 2024, SPN001286 – CONFIDENTIAL ITEM has been added to the Infrastructure budget bids, increasing the total value of the program by \$9,918k. (Attachment 4).
- 3.2.3 In accordance with Council Resolution 0673/2024, April 2024, PFN001287 - Streetscapes Tree Planting Machinery & Equipment has been added to Plant Furniture and Equipment budget bids, increasing the total value of the program by \$625k. This budget bid provides funding for additional tree planting machinery & equipment to enable the delivery of Streetscapes Tree Planting using Council internal resources (Attachment 5).

New Operating Budget Bids

- 3.3 The following additional and amended Operating Bids, are detailed for information with these items being approved by Council in April, and their financial implications included in the Draft 2024/25 LTFP&ABP for Public Consultation:
- 3.3.1 OPN001284 Social Worker in Libraries Pilot, Council Resolution 0672/2024, April 2024, \$100k funding to trial the co-location of a full-time social worker (external provider) to be primarily based in the Salisbury Community Hub (Attachment 6).
- 3.3.2 OPN001288 Streetscape Tree Planting Staffing, Council Resolution 0673/2024, April 2024 \$183k additional employee costs associated with the internal delivery of the Streetscape Tree Planting Continuity Program, with 100% of this cost capitalised resulting in no impact to the operating result (Attachment 7).

3.4 The following additional Operating Bid has been added after the commencement of public consultation and reduces the Operating Surplus by \$210k:

- 3.4.1 OPN001289 Caltrop Treatment Control, Council Resolution 0700/2024, May 2024 \$210k additional funding to facilitate an increase in proactive Caltrop treatment service levels including the annual inspection of all verges and treatment for known and previously known Caltrop infestations, the annual treatment of reserves along the Little Para and Dry Creek linear reserves and proactive and reactive spray to dry land reserves identified as a hot spot or high use thoroughfares across the city of Salisbury (Attachment 8).

Operating Surplus

3.5 Adjustments, detailed in Attachment 2, have been incorporated into operating budget with some most having been reflected in the Draft LTFP&ABP but not reported in the consolidated summary in April due to the timing of Council decisions.

Expenditure Items

(Included in the Draft 2024/25 Long Term Financial Plan and Annual Business Plan for Public Consultation).

- 3.5.1 Decrease of \$20k from pausing Council's White Ribbon Workplace Accreditation for 2024/25 pending the outcome of the upcoming Royal Commission into Domestic, Family and Sexual Violence which potentially will provide new opportunities for community awareness and activity in this area.
- 3.5.2 Increase of \$56k though CONFIDENTIAL ITEM, Council Resolution 0689/2024, April 2024.

(New adjustments subsequent to Public Consultation)

- 3.5.3 Increase of \$17k in the State Government ePlanning System portal annual contribution for 2024/25.
- 3.5.4 Increase of \$51k relating to the Salisbury Business Association Separate Rate as per Council Resolution 0692/2024.

Income Items

(Included in the Draft 2024/25 Long Term Financial Plan and Annual Business Plan for Public Consultation).

- 3.5.5 Statutory charges increase \$29k relating to increased Dog Registration Fees for 2024/25 as per Council Resolution 0634/2024, April 2024.

(New adjustments subsequent to Public Consultation)

- 3.5.6 Increase of \$51k relating to the Salisbury Business Association Separate Rate as per Council Resolution 0692/2024.

3.6 The financials for 2024/25 are based on a proposed 6.2% average rate increase which is consistent with that used for public consultation, noting the Rating Strategy report on tonight's agenda discloses an increase in rate revenue associated with valuation growth and other development activity.

- 3.7 The changes to the operating budget detailed in Attachment 2 have resulted in an increase in the operating surplus from \$3,747k per public consultation to \$3,893k.

Consolidated Budget Summary 2025 as at 11/06/2024			
	2024	2025	
	Budget	Budget	
Rate increase proposed Council 22 April 2024		6.2%	
	\$	\$	%
OPERATING BUDGET SUMMARY			
Base Operating Budget (excluding rates)			
Expenditure as at 22/04/2024		149,219,506	3.8%
Operating Budget Bids		6,177,940	
Operating Budget Bids - Internal Income		(20,000)	
Expenditure	143,746,298	155,377,446	8.1%
Income as at 22/04/2024		28,282,289	9.6%
Operating Budget Bids		592,900	
Operating Budget Bids - Internal Income		(20,000)	
Income	25,798,269	28,855,189	11.8%
Operating Net Bid (excluding Rate Revenue)	117,948,029	126,522,257	7.3%
Rate Revenue			
Proposed Rate Increase	3.90%	6.20%	
Rate Revenue	121,133,910	121,307,811	
Rate Revenue adjustments as per Rates Strategy Report			
<i>General Rate Increase</i>		7,521,084	
<i>Rates Growth - Valuation Growth and Other Development Activity</i>		1,586,613	
Operating Surplus/(Deficit) including Business Units	3,185,881	3,893,251	
Operating Surplus Ratio	2.17%	2.36%	

Capital Program

- 3.8 The Capital Program totals \$57.4M, which includes Business Unit Infrastructure Bids of \$1.9M, Infrastructure Bids of \$47.1M, Plant Furniture & Equipment of \$3.1M, Staffing capitalisation of \$3.5M and IT Bids of \$1.6M (Attachment 9).

Borrowings

- 3.9 At a 6.2% average rate increase Council will require indicative new borrowings of \$16.9M with our capital program also funded from depreciation of \$38M.

Consolidated Budget Summary 2025 as at 11/06/2024			
	2024	2025	
	Budget	Budget	
Rate increase proposed Council 22 April 2024		6.2%	
	\$	\$	%
CAPITAL FUNDING SUMMARY			
Other - Non Operating Items			
Add Back Depreciation - non cash item	33,643,285	37,696,500	
Transfer from Reserves	(200,000)	(206,000)	
Add back NAWMA Equity Adjustment - non cash item	739,000	681,000	
Loan Principal Repayments	(1,409,568)	(1,504,187)	
Total Other	34,043,717	36,667,313	
Funding Available for Capital	37,229,598	40,560,564	
Indicative Borrowing Requirements			
General Purpose Borrowings / (Investments)	1,146,902	14,942,855	
Business Unit Borrowings	1,898,000	1,930,800	
Total Indicative Borrowings	3,044,902	16,873,655	
Net Borrowings/(Investment)	3,044,902	16,873,655	
Total Available for Capital	40,274,500	57,434,219	
Infrastructure Budget Bids (Net)			
Business Units Infrastructure Investment	1,898,000	1,930,800	
Plant Furniture & Equipment	2,143,000	3,087,400	
Information Technology	784,200	1,614,300	
Infrastructure, including project resourcing overhead	35,449,300	50,801,719	
Total	40,274,500	57,434,219	
Funding Surplus/(Deficit)	-	-	

Other Items

3.10 Periodically during the financial year Consulting budgets from across Council will be reviewed and those budgets unlikely to be spent will be reallocated from other operating areas to the CEO Consulting expense budget as part of a quarterly review transfer of funds. The purpose of this reallocation is to enable the utilisation of previously approved but unspent consulting budget, at the CEOs discretion, on programs and initiatives that arise during the year, for which no other budget is available. Recommendation 5 of this report seeks to provide the CEO with the necessary delegation to transfer consulting budget to other areas of the organisation as required, with transfers reported at quarterly budget review.

4. CONCLUSION / PROPOSAL

4.1 There have been a number of changes included in the budget to reflect the decisions that Council has made, and to reflect updated business information, these changes have been detailed throughout this report.

Consolidated Budget Summary 2025 as at 11/06/2024			
	2024	2025	
	Budget	Budget	
	\$	\$	%
OPERATING BUDGET SUMMARY			
Base Operating Budget (excluding rates)			
Expenditure as at 22/04/2024		149,219,506	3.8%
Operating Budget Bids		6,177,940	
Operating Budget Bids - Internal Income		(20,000)	
Expenditure	143,746,298	155,377,446	8.1%
Income as at 22/04/2024		28,282,289	9.6%
Operating Budget Bids		592,900	
Operating Budget Bids - Internal Income		(20,000)	
Income	25,798,269	28,855,189	11.8%
Operating Net Bid (excluding Rate Revenue)	117,948,029	126,522,257	7.3%
Rate Revenue			
Proposed Rate Increase	6.90%	6.20%	
Rate Revenue	121,133,910	121,307,811	
Rate Revenue adjustments as per Rates Strategy Report			
<i>General Rate Increase</i>		7,521,084	
<i>Rates Growth - Valuation Growth and Other Development Activity</i>		1,586,613	
Operating Surplus/(Deficit) including Business Units	3,185,881	3,893,251	
Operating Surplus Ratio	2.17%	2.36%	
CAPITAL FUNDING SUMMARY			
Other - Non Operating Items			
Add Back Depreciation - non cash item	33,643,285	37,696,500	
Transfer from Reserves	(200,000)	(206,000)	
Add back NAWMA Equity Adjustment - non cash item	739,000	681,000	
Loan Principal Repayments	(1,409,568)	(1,504,187)	
Total Other	34,043,717	36,667,313	
Funding Available for Capital	37,229,598	40,560,564	
Indicative Borrowing Requirements			
General Purpose Borrowings / (Investments)	1,146,902	14,942,855	
Business Unit Borrowings	1,898,000	1,930,800	
Total Indicative Borrowings	3,044,902	16,873,655	
Net Borrowings/(Investment)	3,044,902	16,873,655	
Total Available for Capital	40,274,500	57,434,219	
Infrastructure Budget Bids (Net)			
Business Units Infrastructure Investment	1,898,000	1,930,800	
Plant Furniture & Equipment	2,143,000	3,087,400	
Information Technology	784,200	1,614,300	
Infrastructure, including project resourcing overhead	35,449,300	50,801,719	
Total	40,274,500	57,434,219	
Funding Surplus/(Deficit)	-	-	

7. Consolidated Summary 2025 - Version 7 Adoption

Proposed Budget Adjustments to Consolidated Summary as at 11/06/2024	
Changes from Base Operating Budget as at 22/04/2024	
Expenditure	\$
Expenditure as at 22/04/2024	149,109,053
Adjustments:-	
<i>Items included in 2024/25 Draft LTFP & ABP for Public Consultation</i>	
• Increase - Materials, Contracts & Other Expenses - Levies paid to Government – 24% of Dog Registration Income Council Resolution 0634/2024	7,032
• Decrease - Materials, Contracts & Other Expenses - White Ribbon Accreditation Council Resolution 0667/2024	(20,000)
• Increase - CONFIDENTIAL Resource Alignment Council Resolution 0689/2024	55,500
<i>New items subsequent to Public Consultation</i>	
• Increase - 2024/25 Council contribution to the ePlanning System	17,300
• Increase - 2024/25 Salisbury Business Association Separate Rate as per Council Resolution 0692/2024	50,621
Total Adjustments	110,453
Expenditure as at 11/06/2024	149,219,506
Income	
Income as at 22/04/2024	28,199,468
Adjustments:-	
<i>Items included in 2024/25 Draft LTFP & ABP for Public Consultation</i>	
• Increase - Statutory Charges - Dog Registration Fees Council Resolution 0634/2024	29,300
• Increase - User Charges - St Kilda Boat Ramp Fees	2,500
• Increase - User Charges - Advertising Revenue Bus Shelters	400
<i>New items subsequent to Public Consultation</i>	
• Increase - 2024/25 Salisbury Business Association Separate Rate as per Council Resolution 0692/2024	50,621
Total Adjustments	82,821
Income as at 11/06/2024	28,282,289
Changes from Operating Budget Bids as at 22/04/2024	
Operating Budget Bids	\$
Operating Budget Bids (Expenditure) as at 22/04/2024	5,867,940
Adjustments:-	
<i>Items included in 2024/25 Draft LTFP & ABP for Public Consultation</i>	
• OPN1284 - Social Worker in Libraries Pilot Council Resolution 0672/2024	100,000
• Increase - OPN001288 - Streetscape Tree Planting Staffing (2.0 FTE Grade 3) in accordance with Council Resolution 0673/2024	183,000
• Decrease - OPN001288 - Streetscape Tree Planting Staffing (2.0 FTE Grade 3) Capitalised in accordance with Council Resolution 0673/2024	(183,000)
<i>New items subsequent to Public Consultation</i>	
• Increase - OPN001289 - Calltrop Treatment Control in accordance with Council Resolution 0700/2024	210,000
Total Adjustments	310,000
Operating Budget Bids (Expenditure) as at 11/06/2024	6,177,940
Operating Budget Bids (Income) as at 22/04/2024	592,900
Operating Budget Bids (Income) as at 11/06/2024	592,900

7. Consolidated Summary 2025 - Version 7 Adoption

Proposed Budget Adjustments to Consolidated Summary as at 11/06/2024	
Changes from Infrastructure Budget Bids as at 22/04/2024	
Net Infrastructure Budget Bids	\$
Net Infrastructure Bids as at 22/04/2024	42,808,500
Adjustments:-	
<i>Items included in 2024/25 Draft LTFFP & ABP for Public Consultation</i>	
▪ Increase - PSN001163 - SAMP Streetscapes Planting Service Continuity Program Marginal Year 1 increased costs in accordance with Council Resolution 0673/2024	6,500
Decrease - PSN001163 - SAMP Streetscapes Planting Service Continuity Program Contractual Services converted to internal costs in accordance with Council Resolution 0673/2024	(183,000)
▪ Increase - PSN001163 - SAMP Streetscapes Planting Service Continuity Program Capitalised Staff costs in accordance with Council Resolution 0673/2024	183,000
▪ Increase - SPN001286 - CONFIDENTIAL ITEM: Council Resolution 0690/2024	9,917,519
Total Adjustments	9,924,019
Net Infrastructure Bids as at 11/06/2024	52,732,519
Changes from PF&E Budget Bids as at 22/04/2024	
PF&E Budget Bids	\$
Net PF&E Budget Bids as at 22/04/2024	2,462,400
Adjustments:-	
<i>Items included in 2024/25 Draft LTFFP & ABP for Public Consultation</i>	
▪ PFN001287 - Streetscapes Tree Planting Machinery & Equipment in accordance with Council Resolution 0673/2024	625,000
Total Adjustments	625,000
PF&E Budget Bids as at 11/06/2024	3,087,400
Changes from IT Budget Bids as at 22/04/2024	
IT Budget Bids	\$
IT Budget Bids as at 22/04/2024	1,614,300
IT Budget Bids as at 11/06/2024	1,614,300
Other Nil Effect Adjustments as at 11/06/2024	
Nil Effect Adjustments	\$
Adjustments:-	

2024/25 Financial Year	PSN001163
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	<h3>SAMP: Streetscapes Planting Service Continuity Program</h3>
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Id Number:	34314
Department:	City Infrastructure
Key Direction:	A sustainable City

Financial Year:	2025
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Executive Summary:	Improving the amenity of streetscapes through the programmed renewal of streets with more appropriate tree species for the space available within our streets.
Scope:	<p>This bid is focused on improving the amenity of the City by progressively renewing existing street trees. Replacement trees are selected from the Council endorsed street tree palette, which is comprised of a more contemporary range of trees which are also more appropriate to the space provided within the City’s streets.</p> <p>The scope includes tree inspections, community engagement, tree removals and new tree planting.</p> <p>Streets are ranked in order of priority against the criteria presented to Council and the Strategic Asset Management Plan. The aim is to have at least one street tree per property frontage but due to various site constraints this is not always practical or desirable. For each street, the time taken to renew streetscapes takes several years due to the planning/consultation time, seasonal planting and tree establishment period and therefore are multiple annual programs active at any point in time. Works can also include Arborist reporting requirements for regulated and significant trees to support the decision-making process.</p> <p>Council is diversifying the current total species across the City to reduce the reliance on a small number of key species to mitigate against future risks associated with climate variation and heightened pest/disease issues with respect to the key species.</p> <p>Trees are selected from the updated species palette approved by Council in 2022 April 2021, 0916/2021.</p> <p>Individual tree replacement or planting where vacant spaces exist along streets as a result of community requests or site audits is excluded from this program.</p>

Item 2.1.4 - Attachment 3 - PSN001163 SAMP Streetscapes Planting Service Continuity Program

	<p>The program is now split over 2 years, with year 1 budget to cover design, consultation and tree selection, with year 2 being sourcing/ procurement of the trees and planting.</p> <p>In accordance with Resolution 0598/2024, February 2024, Southwark Street, Salisbury Heights has been included within the 2024/25 Streetscape Planting Service Continuity Program.</p> <p>As per Resolution 0673/2024, the impacts insourcing the street tree planting and maintenance have been reflected in this bid with the capitalisation of 2.0FTE and maintenance costs to support the purchase of purchase of new machinery and equipment.</p>
<p>Justification:</p>	<p>This program and level of service has been developed in accordance with the endorsed Strategic Asset Management Plan (SAMP) adoption Resolution 0439/2023, August 2023.</p> <p>The Streetscape Program gives consideration to address some of the following issues:</p> <ul style="list-style-type: none"> • Inappropriateness of tree species planted historically. • Land divisions, new driveways and indented parking bays. • Poor form and health issues of some mature trees. • Interference that trees have on services and other public infrastructure such as kerb and gutter. • The maintenance costs required to maintain older/ declining trees and verge maintenance. <p>A revised asset management plan will be presented to Council for future consideration of the service level and budget implications.</p>


<p>Project Stakeholders</p>	
<p>Manager:</p>	<p>Jonathan Foong</p>
<p>General Manager:</p>	<p>John Devine</p>
<p>Asset Owner:</p>	<p>Craig Johansen</p>
<p>Elected Member:</p>	

<p>Budget Bid Financial Summary</p>					
	2025	2026	2027	2028	Total
Capital Expenditure	1,036,500	1,065,100	1,093,100	1,120,700	4,315,400
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl	0	0	0	0	0

Deprn)					
Operating Expenditure - Depreciation	0	20,600	41,800	63,500	125,900
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	1,036,500	1,085,700	1,134,900	1,184,200	4,441,300

Budget Bid Projects					
	2025	2026	2027	2028	Total
Depreciation	0	20,600	41,800	63,500	125,900
Income	0	0	0	0	0
Expenses	0	20,600	41,800	63,500	125,900
Design/Consultation	212,500	218,300	223,700	229,500	884,000
Income	0	0	0	0	0
Expenses	212,500	218,300	223,700	229,500	884,000
Tree Removal/Planting	412,000	240,400	248,200	255,700	1,156,300
Income	0	0	0	0	0
Expenses	412,000	240,400	248,200	255,700	1,156,300
Plant Establishment	229,000	235,300	241,700	247,600	953,600
Income	0	0	0	0	0
Expenses	229,000	235,300	241,700	247,600	953,600
Capital Recovery of Street Tree Staffing (OPN001288)	183,000	188,100	193,000	198,000	762,100
Income	0	0	0	0	0
Expenses	183,000	188,100	193,000	198,000	762,100
Capital Recovery of Street Tree Equipment/Machinery (PFN001287)	0	183,000	186,500	189,900	559,400
Income	0	0	0	0	0
Expenses	0	183,000	186,500	189,900	559,400
				Total	4,441,300

2024/25 Financial Year	SPN001286
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	CONFIDENTIAL ITEM
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Id Number:	37155
Department:	City Development
Key Direction:	A growing City that creates opportunities

Financial Year:	2025
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Executive Summary:	Confidential
Scope:	Confidential
Justification:	As per Council resolution 0211/2023.

Project Stakeholders	
Manager:	Sharee Klein
General Manager:	Michelle English
Asset Owner:	Sharee Klein
Elected Member:	

Budget Bid Financial Summary					
	2025	2026	2027	2028	Total
Capital Expenditure	9,917,519	4,215,957	2,538,867	7,707,212	24,379,555
Capital Income	0	16,739,159	5,593,415	2,660,062	24,992,636
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	0	0	0	0	0
Operating Expenditure - Depreciation	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	9,917,519	-12,523,202	-3,054,548	5,047,150	-613,081

Item 2.1.4 - Attachment 4 - SPN001286 CONFIDENTIAL ITEM

Budget Bid Projects					
	2025	2026	2027	2028	Total
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
Income	0	16,739,159	5,593,415	2,660,062	24,992,636
Expenses	9,917,519	4,215,957	2,538,867	7,707,212	24,379,555
				Total	-613,081

Item 2.1.4 - Attachment 4 - SPN001286 CONFIDENTIAL ITEM

2024/25 Financial Year	PFN001287
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	<h3>Streetscape Tree Planting Machinery & Equipment</h3>
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Id Number:	37188
Department:	City Infrastructure
Key Direction:	A sustainable City

Financial Year:	2025
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Executive Summary:	A one-off purchase of new equipment and machinery required to insource street tree planting and maintenance to deliver better value and quality improvement for the community.
Scope:	<p>The delivery of the planting component of the Street Tree planting and maintenance program will be transferred from contract delivery by Infrastructure Delivery to internal teams in Field Services commencing 2024/25.</p> <p>In order to undertake the Street Tree planting and maintenance, which plants 1,400 street trees per year and maintains 2,800 street trees per year, the following additional resources are required:</p> <ul style="list-style-type: none"> - Two Additional Multi-Purpose Planting / Watering Trucks - Utility Vehicle - Kanga with Trailer - Two FTE Positions
Justification:	<p>While cost is one factor, the quality of planting and the end result is expected to yield better quality juvenile trees and improved planting success rates, delivering substantially improved value from the program.</p> <p>As per Council Resolution 0673/2024, April 2024.</p>

Project Stakeholders	
Manager:	Mark Purdie
General Manager:	John Devine
Asset Owner:	Mark Purdie
Elected Member:	

Budget Bid Financial Summary	PFN001287 - Page 1 Date Produced: 28-May-2024
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Item 2.1.4 - Attachment 5 - PFN001287 Streetscapes Tree Planting Machinery & Equipment

	2025	2026	2027	2028	Total
Capital Expenditure	625,000	0	0	0	625,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	0	0	0	0	0
Operating Expenditure - Depreciation	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	625,000	0	0	0	625,000

Budget Bid Projects					
	2025	2026	2027	2028	Total
Equipment/Machinery	625,000	0	0	0	625,000
Income	0	0	0	0	0
Expenses	625,000	0	0	0	625,000
Equipment/Machinery Maintenance	0	126,500	130,000	133,400	389,900
Income	0	0	0	0	0
Expenses	0	126,500	130,000	133,400	389,900
Depreciation	0	56,500	56,500	56,500	169,500
Income	0	0	0	0	0
Expenses	0	56,500	56,500	56,500	169,500
Capital Recovery of Equipment/Machinery	0	-183,000	-186,500	-189,900	-559,400
Income	0	0	0	0	0
Expenses	0	-183,000	-186,500	-189,900	-559,400
				Total	625,000

Item 2.1.4 - Attachment 5 - PFN001287 Streetscapes Tree Planting Machinery & Equipment

2024/25 Financial Year	OPN001284
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	<h2>Social Work in Libraries Pilot</h2>
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Id Number:	36983
Department:	Community Development
Key Direction:	A welcoming and liveable City

Financial Year:	2025
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Executive Summary:	The Social Work in Libraries Pilot is a cross-sector partnership with Sonder to deliver social work services for 12 months within the Salisbury Community Hub.
Scope:	<p>The proposed 12-month pilot would deliver;</p> <ol style="list-style-type: none"> 1. 1.0 FTE Social Worker employed by Sonder and located at the Salisbury Community Hub delivering the Social Workers in Library pilot. 2. Staff training 3. Social Workers in Libraries Toolkit 4. Evaluation <p>Note, funding is only being requested from Council for the first element as the other elements will be sourced from grant funding.</p>
Justification:	<p>In general, libraries across the world are increasingly being called on to support users with high psycho-social needs through the provision of tailored resources, spaces and services.</p> <p>In recent times, the City of Salisbury’s library services, in particular the Salisbury Community Hub, have also experienced situations with customers that present with complex needs, and often library staff are not experienced in managing these situations.</p> <p>Review of incident data from City of Salisbury indicates;</p> <ul style="list-style-type: none"> • highest frequency of incidents involving interactions with members of public are situated at the Salisbury Community Hub; and • workers are periodically exposed to psychosocial hazards associated with threatening, aggressive, violent and or anti-social behavior. <p>Because of this, a range of libraries have begun employing Social Workers, who work within the library to provide support services to library users and to assist library staff in working with their communities in these ways.</p>


	<p>An opportunity now exists for the City of Salisbury to trial a new approach by partnering with Sonder to deliver a Social Work in Libraries pilot in 24/25. This pilot will be evaluated and it will at that time that any future funding implications will be considered.</p> <p>As per Council Resolution 0672/2024, April 2024.</p>
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Project Stakeholders	
Manager:	Chandler Giles
General Manager:	Amy Pokoney Cramey
Asset Owner:	Chandler Giles
Elected Member:	

Budget Bid Financial Summary					
	2025	2026	2027	2028	Total
Capital Expenditure	0	0	0	0	0
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	100,000	0	0	0	100,000
Operating Expenditure - Depreciation	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	100,000	0	0	0	100,000

Budget Bid Projects					
	2025	2026	2027	2028	Total
Social Work in Libraries Pilot	100,000	0	0	0	100,000
Income	0	0	0	0	0
Expenses	100,000	0	0	0	100,000
				Total	100,000

2024/25 Financial Year	OPN001288
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	<p>Streetscape Tree Planting Staffing (2.0 FTE Grade 3)</p>
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Id Number:	37202
Department:	City Infrastructure
Key Direction:	A sustainable City

Financial Year:	2025
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Executive Summary:	Additional staffing required to insource street tree planting and maintenance to deliver better value and quality improvement for the community.
Scope:	The delivery of the planting component of the Street Tree planting and maintenance program will be transferred from contract delivery by Infrastructure Delivery to internal teams in Field Services commencing 2024/25.
Justification:	<p>While cost is one factor, the quality of planting and the end result is expected to yield better quality juvenile trees and improved planting success rates, delivering substantially improved value from the program.</p> <p>As per Council Resolution 0673/2024, April 2024.</p>

Project Stakeholders	
Manager:	Mark Purdie
General Manager:	John Devine
Asset Owner:	Mark Purdie
Elected Member:	

Budget Bid Financial Summary	2025	2026	2027	2028	Total
Capital Expenditure	0	0	0	0	0
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	0	0	0	0	0
Operating Expenditure - Depreciation	0	0	0	0	0

OPN001288 - Page | 1
Date Produced: 28-May-2024

Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	0	0	0	0	0

Budget Bid Projects					
	2025	2026	2027	2028	Total
Streetscape Tree Planting Staffing (2.0 FTE Grade 3)	183,000	188,100	193,000	198,000	762,100
Income	0	0	0	0	0
Expenses	183,000	188,100	193,000	198,000	762,100
Capital Recovery of Staffing	-183,000	-188,100	-193,000	-198,000	-762,100
Income	0	0	0	0	0
Expenses	-183,000	-188,100	-193,000	-198,000	-762,100
				Total	0

Item 2.1.4 - Attachment 7 - OPN001288 Streetscape Tree Planting Staffing

2024/25 Financial Year**OPN001289****Caltrop Treatment Control**

Id Number: 37365
Department: City Infrastructure
Key Direction: A sustainable City

Financial Year: 2025

Executive Summary:	Additional funds to facilitate an increase in proactive Caltrop Treatment Control across the City of Salisbury.
Scope:	Additional budget for the treatment and control of Caltrop to facilitate an increase in proactive Caltrop treatment service levels including: <ul style="list-style-type: none"> - Annual inspection of all verges and treatment for known and previously known Caltrop infestations; - Annual treatment of reserves along the Little Para and Dry Creek linear reserves; and - Proactive and reactive spray to dry land reserves identified as a hot spot or high use thoroughfares across the City of Salisbury.
Justification:	<p>Caltrop is a seasonal pest weed plant which germinated in warm and wet climatic conditions typically between September and December. Caltrop is commonly found in council verges where there is not a high prevalence of grass.</p> <p>Annual spraying of Caltrop across the entire Council area will provide an increased scope of proactive service to help reduce the spread and prevalence of Caltrop overtime.</p> <p>Council Resolution 0700/2024, May 2024.</p>

Project Stakeholders

Manager: Simon Bartosak
General Manager: John Devine
Asset Owner: Simon Bartosak
Elected Member:

Budget Bid Financial Summary

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Date Produced: 28-May-2024

	2025	2026	2027	2028	Total
Capital Expenditure	0	0	0	0	0
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	210,000	210,000	0	0	420,000
Operating Expenditure - Depreciation	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	210,000	210,000	0	0	420,000

Budget Bid Projects					
	2025	2026	2027	2028	Total
Caltrop Spraying	210,000	210,000	0	0	420,000
Income	0	0	0	0	0
Expenses	210,000	210,000	0	0	420,000
				Total	420,000

Budget Bids

024/25 Financial Yr

Infrastructure & Operating Summary

024/25 Financial Yr

Program Works Bid Synopsis id Project Asset Category: Drainage & Waterways EW	2024/25								2025/26								2026/27								2027/28							
	CAPITAL 000'S			Variance to 23/24 Yr 2	OPERATING 000'S			Variance to 23/24 Yr 2	CAPITAL 000'S			Variance to 23/24 Yr 3	OPERATING 000'S			Variance to 23/24 Yr 3	CAPITAL 000'S			Variance to 23/24 Yr 4	OPERATING 000'S			Variance to 23/24 Yr 4	CAPITAL 000'S			Variance to 23/24 Yr 4	OPERATING 000'S			
	Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net	Exp
WN 001147 Local Flooding Service Continuity Program	113	0	113	1	119	0	119	(1)	117	0	117	1	122	0	122	(0)	119	0	119	1	125	0	125	(0)	123	0	123	128	0	128		
WN 001148 Major Flooding Mitigation Service Continuity Projects	412	0	412	2	0	0	0	(3)	424	0	424	3	0	0	0	(4)	435	0	435	4	0	0	0	(4)	446	0	446	0	0	0		
WN 001149 Minor Drainage Networks	165	0	165	(235)	0	0	0	(2)	501	0	501	21	0	0	0	(5)	510	0	510	110	0	0	0	(6)	157	0	157	0	0	0		
WN 001252 Ryans Road Flood Mitigation Basin	50	0	50	50	0	0	0	0	810	0	810	810	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
ubtotal - New	740	0	740	(183)	119	0	119	(5)	1,851	0	1,851	835	122	0	122	(10)	1,064	0	1,064	114	125	0	125	(11)	726	0	726	128	0	128		
Renewal																																
WR 001150 SAMP: Watercourse Management Service Continuity Program	824	0	824	4	0	0	0	(2)	847	0	847	7	0	0	0	(2)	869	0	869	7	0	0	0	(2)	892	0	892	0	0	0		
WR 001152 SAMP: Dam Service Continuity & Rectification Program	77	0	77	0	0	0	0	0	79	0	79	1	0	0	0	0	82	0	82	1	0	0	0	0	223	0	223	0	0	0		
WR 001153 SAMP: Environmental Open Space Land Management Service Continuity Program	103	0	103	1	73	0	73	0	106	0	106	1	75	0	75	1	109	0	109	1	77	0	77	1	112	0	112	79	0	79		
WR 001154 SAMP: St Kilda Breakwaters Service Continuity Program	412	0	412	207	0	0	0	0	0	0	0	(210)	0	0	0	0	435	0	435	219	0	0	0	0	0	0	0	0	0	0		
WR 001155 SAMP: Major Drainage Service Continuity Program	31	0	31	0	0	0	0	0	349	0	349	3	0	0	0	0	250	0	250	2	0	0	0	0	368	0	368	0	0	0		
ubtotal - Renewal	1,447	0	1,447	212	73	0	73	(2)	1,382	0	1,382	(199)	75	0	75	(1)	1,744	0	1,744	230	77	0	77	(1)	1,594	0	1,594	79	0	79		
OTAL - Drainage & Waterways	2,187	0	2,187	29	192	0	192	(7)	3,233	0	3,233	636	197	0	197	(11)	2,807	0	2,807	345	202	0	202	(12)	2,320	0	2,320	207	0	207		
id Project Asset Category: Property & Buildings																																
EW																																
BN 001156 Clubs/Sporting Facilities Service Continuity Program (Minor Infrastructure Grant)	464	0	464	(8)	41	0	41	(7)	477	0	477	(7)	42	0	42	(7)	489	0	489	(7)	43	0	43	(7)	502	0	502	45	0	45		
BN 001157 Miscellaneous Land Acquisition Service Continuity Program	56	0	56	0	0	0	0	0	58	0	58	0	0	0	0	0	60	0	60	0	0	0	0	0	61	0	61	0	0	0		
BN 001158 Community and Public Art Program	31	0	31	0	21	0	21	(2)	32	0	32	0	21	0	21	(2)	0	0	0	0	0	0	0	(2)	0	0	0	0	0	0		
BN 001254 Automated External Defibrillators (AEDs) Program	142	0	142	142	0	0	0	0	0	0	0	0	5	0	5	5	0	0	0	0	5	0	5	5	0	0	0	5	0	5		
BN 001255 Supply & Install New Public Toilet at Salisbury North Oval	300	0	300	300	0	0	0	0	0	0	0	0	25	0	25	25	0	0	0	0	26	0	26	26	0	0	0	26	0	26		
BN 001277 The Gardens, Recreation Centre Upgrade, Parafield Gardens	100	0	100	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
BN 001281 6 x Community Defibrillators	14	0	14	14	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
ubtotal - New	1,107	0	1,107	548	62	0	62	(9)	566	0	566	(7)	94	0	94	22	548	0	548	(6)	74	0	74	22	563	0	563	76	0	76		
Renewal																																
BR 001160 SAMP: Building Furniture and Equipment Service Continuity Program	103	0	103	26	0	0	0	0	106	0	106	27	0	0	0	0	109	0	109	28	0	0	0	0	112	0	112	0	0	0		
BR 001161 SAMP: Building Service Continuity Program	2,311	0	2,311	(1,482)	138	0	138	0	3,918	0	3,918	31	142	0	142	0	4,020	0	4,020	34	145	0	145	0	5,794	0	5,794	150	0	150		
BR 001276 SAMP: Ingle Farm Recreation Centre	1,500	0	1,500	1,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
ubtotal - Renewal	3,914	0	3,914	45	138	0	138	0	4,024	0	4,024	58	142	0	142	0	4,128	0	4,128	62	145	0	145	0	5,906	0	5,906	150	0	150		
OTAL - Property & Buildings	5,021	0	5,021	593	200	0	200	(9)	4,590	0	4,590	51	235	0	235	22	4,676	0	4,676	56	220	0	220	22	6,468	0	6,468	226	0	226		
id Project Asset Category: Parks & Streetscapes																																
EW																																
SN 001163 SAMP: Streetscapes Planting Service Continuity Program	1,037	0	1,037	22	0	0	0	(12)	1,065	0	1,065	15	0	0	0	(20)	1,093	0	1,093	16	0	0	0	(21)	1,121	0	1,121	0	0	0		
SN 001164 Major Entry Sites Landscape Enhancements Service Continuity Program	41	0	41	0	0	0	0	0	180	0	180	22	0	0	0	(3)	44	0	44	0	5	0	5	(12)	167	0	167	5	0	5		
SN 001165 Community Use Sports Court Lighting Service Continuity Program	154	0	154	1	0	0	0	(0)	11	0	11	0	5	0	5	(3)	163	0	163	1	5	0	5	0	11	0	11	5	0	5		
SN 001166 Developer Funded Service Continuity Program	206	206	0	0	0	0	0	(3)	212	212	0	0	0	0	0	(3)	217	217	0	0	0	0	0	(4)	223	223	0	0	0	0		
SN 001215 Pledger Wetlands, Mawson Lakes - Irrigation Supply points relocation	12	0	12	12	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
SN 001216 Ascot Drive Reserve, Paralowie, New Irrigation	128	0	128	128	0	0	0	0	0	0	0	0	5	0	5	5	0	0	0	0	5	0	5	5	0	0	0	5	0	5		
SN 001253 Lake Windemere, Salisbury North - Amenities	750	0	750	750	0	0	0	0	0	0	0	0	26	0	26	26	0	0	0	0	26	0	26	26	0	0	0	27	0	27		
SN 001259 Playspace Renewal at Laurence's Green, Parafield Gardens	10	0	10	10	0	0	0	0	440	0	440	440	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
SN 001279 Coogee Avenue Reserve, Paralowie - Irrigated Green Space	128	0	128	128	0	0	0	0	0	0	0	0	6	0	6	6	0	0	0	0	6	0	6	6	0	0	0	6	0	6		
SN 001280 4 x New Pump Tracks in various locations	700	0	700	700	0	0	0	0	700	0	700	700	10	0	10	10	0	0	0	0	20	0	20	20	0	0	0	20	0	20		
SN 001282 New Dog Park, RM Williams Drive, Walkley Heights	500	0	500	500	0	0	0	0	0	0	0	0	12	0	12	12	0	0	0	0	12	0	12	12	0	0	0	12	0	12		
ubtotal - New	3,666	206	3,460	2,250	0	0	0	(16)	2,608	212	2,396	1,177	64	0	64	29	1,517	217	1,300	18	80	0	80	34	1,522	223						

Budget Bids

024/25 Financial Yr

Infrastructure & Operating Summary

024/25 Financial Yr

Program Works Bid Synopsis id Project Asset Category: Strategic Property ew PN 001286 CONFIDENTIAL ITEM	2024/25								2025/26								2026/27								2027/28							
	CAPITAL 000'S			Variance to 23/24 Yr 2	OPERATING 000'S			Variance to 23/24 Yr 2	CAPITAL 000'S			Variance to 23/24 Yr 3	OPERATING 000'S			Variance to 23/24 Yr 3	CAPITAL 000'S			Variance to 23/24 Yr 4	OPERATING 000'S			Variance to 23/24 Yr 4	CAPITAL 000'S			Variance to 23/24 Yr 4	OPERATING 000'S			
	Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net	Exp
ubtotal - New	9,918	0	9,918	9,918	0	0	0	0	4,216	16,739	(12,523)	(12,523)	0	0	0	0	2,539	5,593	(3,055)	(3,055)	0	0	0	0	7,707	2,660	5,047	0	0	0		
OTAL - Strategic Property	9,918	0	9,918	9,918	0	0	0	0	4,216	16,739	(12,523)	(12,523)	0	0	0	0	2,539	5,593	(3,055)	(3,055)	0	0	0	0	7,707	2,660	5,047	0	0	0		
id Project Asset Category: Strategic Projects ew TN 001225 Lindblom Park New Changeroom Facilities	2,500	0	2,500	2,500	0	0	0	0	0	0	0	0	52	0	52	52	0	0	0	0	53	0	53	53	0	0	0	54	0	54		
ubtotal - New	2,500	0	2,500	2,500	0	0	0	0	0	0	0	0	52	0	52	52	0	0	0	0	53	0	53	53	0	0	0	54	0	54		
ew TR 001258 SAMP: Asset Auditing & Valuation Planning Program	700	0	700	700	0	0	0	0	721	0	721	721	0	0	0	0	741	0	741	741	0	0	0	0	760	0	760	0	0	0		
TR 001264 SAMP: Investigation, Planning & Design for Future Works not elsewhere covered	391	0	391	391	0	0	0	0	402	0	402	402	0	0	0	0	413	0	413	413	0	0	0	0	424	0	424	0	0	0		
ubtotal - Renewal	1,091	0	1,091	1,091	0	0	0	0	1,123	0	1,123	1,123	0	0	0	0	1,154	0	1,154	1,154	0	0	0	0	1,184	0	1,184	0	0	0		
OTAL - Strategic Projects	3,591	0	3,591	3,591	0	0	0	0	1,123	0	1,123	1,123	52	0	52	52	1,154	0	1,154	1,154	53	0	53	53	1,184	0	1,184	54	0	54		
id Project Asset Category: Transportation ew RN 001179 SAMP: Jones Road Bolivar - Site Rehabilitation for Future Clean Fill Disposal	57	0	57	0	33	0	33	(1)	58	0	58	0	34	0	34	(1)	60	0	60	1	35	0	35	(1)	61	0	61	36	0	36		
RN 001180 Minor Traffic Improvements Service Continuity Program	165	0	165	1	62	0	62	(2)	169	0	169	1	64	0	64	(2)	174	0	174	2	66	0	66	(2)	178	0	178	68	0	68		
RN 001181 Major Traffic Improvements Service Continuity Program	652	0	652	22	0	0	0	(6)	106	0	106	53	0	0	0	(18)	1,345	600	745	53	0	0	0	(1)	111	0	111	0	0	0		
RN 001182 School Zones and Pedestrian Crossings Service Continuity Program	783	263	520	264	0	0	0	(6)	265	0	265	2	0	0	0	(6)	272	0	272	2	0	0	0	(7)	279	0	279	0	0	0		
RN 001183 New Footpath and Kerb Ramps Service Continuity Program	400	0	400	93	23	0	23	(3)	514	0	514	199	23	0	23	(4)	316	0	316	(7)	24	0	24	(4)	325	0	325	25	0	25		
RN 001184 Bicycle Network Improvements Service Continuity Program	206	50	156	1	0	0	0	(4)	212	50	162	(23)	0	0	0	(4)	326	130	196	43	0	0	0	(6)	223	50	173	0	0	0		
RN 001185 City Wide Trails Service Continuity Program	824	300	524	(78)	0	0	0	(12)	847	300	547	(78)	0	0	0	(12)	869	300	569	(79)	0	0	0	(13)	557	150	407	0	0	0		
RN 001186 Footpath Trading Pedestrian Crossings Service Continuity Protection	26	12	13	(0)	0	0	0	(1)	26	13	14	(1)	0	0	0	(1)	27	13	14	(1)	0	0	0	(1)	28	13	15	0	0	0		
RN 001187 Staff Capitalisation Overhead	3,468	0	3,468	238	0	0	0	0	3,565	0	3,565	254	0	0	0	0	3,658	0	3,658	264	0	0	0	0	3,753	0	3,753	0	0	0		
RN 001251 Upgrade of St Kilda Boat Ramp Car Park and the RV Trailer Park	100	0	100	100	0	0	0	0	0	0	0	0	5	0	5	5	0	0	0	0	5	0	5	5	0	0	0	5	0	5		
ubtotal - New	6,679	625	6,055	639	118	0	118	(35)	5,763	363	5,400	408	126	0	126	(42)	7,047	1,043	6,004	278	130	0	130	(28)	5,515	213	5,302	133	0	133		
ew RR 001188 SAMP: Fences and Bollards Service Continuity Program	52	0	52	(1)	0	0	0	0	53	0	53	(1)	0	0	0	0	54	0	54	(1)	0	0	0	0	56	0	56	0	0	0		
RR 001189 SAMP: Mawson Lakes and Edinburgh Sound Attenuation Walls Service Continuity Program	0	0	0	(103)	0	0	0	0	318	0	318	160	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
RR 001190 SAMP: Public Lighting Service Continuity Program	986	0	986	525	253	0	253	200	821	0	821	349	254	0	254	200	850	0	850	365	55	0	55	1	931	0	931	57	0	57		
RR 001191 SAMP: Carpark Renewal / Upgrade Service Continuity Program	206	0	206	1	0	0	0	0	212	0	212	2	0	0	0	0	217	0	217	2	0	0	0	0	223	0	223	0	0	0		
RR 001192 SAMP: Bridge Service Continuity Program	340	0	340	1	0	0	0	(1)	349	0	349	3	0	0	0	(1)	359	0	359	3	0	0	0	(1)	368	0	368	0	0	0		
RR 001194 SAMP: Asphalt Shared Use Paths Service Continuity Program	206	0	206	1	0	0	0	(3)	212	0	212	2	0	0	0	(3)	217	0	217	2	0	0	0	(3)	223	0	223	0	0	0		
RR 001195 SAMP: Bus Shelter and Bus Stop Improvement Service Continuity Program	227	0	227	1	16	0	16	1	233	0	233	2	16	0	16	1	239	0	239	2	17	0	17	1	245	0	245	17	0	17		
RR 001196 SAMP: Road Reseal Service Continuity Program	10,250	0	10,250	0	919	0	919	27	10,558	0	10,558	52	944	0	944	30	10,855	0	10,855	86	969	0	969	32	12,260	0	12,260	994	0	994		
RR 001198 SAMP: Signalised Pedestrian Crossing Service Continuity Program	31	0	31	0	0	0	0	0	32	0	32	0	0	0	0	0	33	0	33	0	0	0	0	0	33	0	33	0	0	0		
RR 001199 Pratt Avenue Bridge Pooraka	1,993	0	1,993	10	0	0	0	(4)	0	0	0	0	0	0	0	(4)	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
ubtotal - Renewal	14,290	0	14,290	436	1,187	0	1,187	221	12,787	0	12,787	567	1,215	0	1,215	224	12,824	0	12,824	460	1,041	0	1,041	29	14,339	0	14,339	1,068	0	1,068		
OTAL - Transportation	20,969	625	20,344	1,074	1,305	0	1,305	185	18,550	363	18,187	976	1,341	0	1,341	182	19,870	1,043	18,827	738	1,170	0	1,170	1	19,854	213	19,641	1,201	0	1,201		
id Project Asset Category: Salisbury Water Business ew /BN 001200 Salisbury Water - Bellchambers Managed Aquifer Recharge (MAR) Scheme	5,638	5,616	22	22	0	0	0	0	5,795	0	5,795	5,795	0	0	0	(96)	0	0	0	0	130	290	(160)	0	0	0	0	140	385	(245)		
/BN 001201 Salisbury Water - Pump Station Upgrade Program	120	0	120	0	0	0	0	(3)	150	0	150	(20)	0	0	0	(3)	170	0	170	170	0	0	0	(4)	0	0	0	0	0	0		
/BN 001203 Salisbury Water - Recycled Water Supply to Reactivated Reserves	250	0	250	0	20	20	0	(3)	250	0	250	0	40	40	0	(3)	250	0	250	0	60	60	0	(3)	250	0	250	80	80	0		
/BN 001204 Salisbury Water - Sustainable Schools Program	200	0	200	0	0	0	0	110	0	0	0	0	70	(70)	112	0	0	0	0	0	72	(72)	112	0	0	0	0	74	(74)	0		
/BN 001218 Salisbury Water Distribution Main Linkages	320	0	320	0	0	10	(10)	31	0	0	0	0	20	(20)	86	0	0	0	0	0	30	(30)	100	0	0	0	0	40	(40)	0		
ubtotal - New	6,528	5,616	912	22	20	30	(10)	135	6,195	0	6,195	5,775	40	130	(90)	95	420	0	420	170	190	452	(262)	205	250	0	250	220	579	(359)		
ew /BR 001205 Salisbury Water Asset Renewal Program	1,019	0	1,019	126	0	0	0	0	644	0	644	(456)	0	0	0	0	1,207	0	1,207	194	0	0	0	0	1,385	0	1,385	0	0	0		
/BR 001217 Salisbury Water - Business Unit Planning Program	0	0	0	0	0	0	0	(2)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100	0	100	0	0	0		
ubtotal - Renewal	1,019	0	1,019	126	0	0	0	(2)	644	0	644	(456)	0	0	0	0	1,207	0	1,207	194	0	0	0	0	1,485	0	1,485	0	0	0		
OTAL - Salisbury Water Business	7,547	5,616	1,931	148	20	30	(10)	133	6,840	0	6,840	5,320	40	130	(90)	95	1,627	0	1,627	364	190	452	(262)	205	1,735	0	1,735	220	579	(359)		
total New	31,138	6,447	24,691		318	30	288		21,198	17,314	3,885		497	130	367		13,135	6,854	6,281		652	452	200		16,283	3,096	13,186	693	579	115		
total Renewal	28,042	0	28,042		1,398	0	1,398		22,791	0	22,791		1,432	0	1,432		24,116	0	24,116		1,268	0	1,268		27,990	0	27,990	1,303	0	1,303		
	59,179	6,447	52,733		1,717	30	1,687		43,989	17,314	26,675		1,929	130	1,799		37,251	6,854	30,397		1,920	452	1,469		44,273	3,096	41,177	1,996	579	1,418		

ITEM	2.1.5
	FINANCE AND CORPORATE SERVICES COMMITTEE
DATE	11 June 2024
HEADING	Discretionary Rate Rebate Application for The Catholic Church Endowment Society - Centacare Family Services
AUTHOR	Karen Wehrmann, Team Leader Revenue, Business Excellence
CITY PLAN LINKS	4.2 We deliver quality outcomes that meet the needs of our community
SUMMARY	An application has been received for Council to consider a 75% Discretionary Rate Rebate under Section 166 (1) (g) (j) of the <i>Local Government Act 1999</i> from The Catholic Church Endowment Society - Centacare Family Services with premises located 33 Carey Street, Salisbury SA 5108.

RECOMMENDATIONThat Council:

1. Approves that The Catholic Church Endowment Society - Centacare Family Services are granted a 75% rebate be provided for the property located at 33 Carey Street, Salisbury SA 5108 pursuant to section 166 (1) (g) (j) of the Local Government Act 1999 (the Act) as included in paragraph 3.10 of this report (Item 2.1.5, Finance and Corporate Services Committee, 11 June 2024).

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Rate Rebate Policy [↓](#)
2. Restore Intensive family services brochure [↓](#)
3. Kids in focus brochure [↓](#)
4. Dads Business Flyer [↓](#)
5. Centacare Audited Financials 2022-23 [↓](#)
6. Rebate Application [↓](#)

1. BACKGROUND

- 1.1 Council adopted the Rate Rebate Policy in March 2023 (0176/2023) along with the adoption of Discretionary Rebates for 2023/24 and 2024/25.
- 1.2 At this time details of all mandatory and discretionary rate rebates were provided to Council. In 2023/24 Council has provided rebates of \$1,416,388.10 with \$1,386,088.80 being mandatory and \$30,299.60 being discretionary for the following entities:

Discretionary Rebates of Rates S166(1)(g)			
Facilities & Service for Young Children/Youth	Address	Rebate %	Value of Rebates 2023/24
Salisbury Lutheran Church Kindergarten Inc	6-10 Waterloo Corner Road, Salisbury SA 5108	100%	1,832.15
Salisbury Occasional Child Care Centre Inc	25-27 Ann Street, Salisbury SA 5108	100%	3,098.05
St Francis Community Child Care Inc	306 Waterloo Corner Road, Paralowie SA 5108	100%	2,631.65
Guides Association SA Inc	5 Guerin Lane, Salisbury SA 5108	100%	1,665.60
Scouts SA	18 Canna Road, Ingle Farm SA 5098	100%	1,177.95
Scouts SA	7 Kalimna Crescent, Paralowie SA 5108	100%	1,175.75
Scouts SA	20 Jackson Street, Parafield Gardens SA 5107	100%	1,180.55
Guides Association SA Inc	21 Melville Road, Salisbury East SA 5109	100%	1,399.10
Mawson Lakes Park Way Child Care Centre Inc Mawson Lakes Garden Terrace Child Care Centre	12-28 Garden Terrace, Mawson Lakes SA 5095	100%	3,387.50
TOTAL			\$17,548.60

Discretionary Rebates of Rates S166(1)				
	Address	Rationale	Rebate %	Value of Rebates 2023/24
Meals on Wheels SA Inc.	13 Brown Terrace, Salisbury SA 5108	Provides a benefit or service to the Local Community	25% (+75% mandatory rebate)	1,177.95
John Street Salisbury Pty Ltd (Northern Volunteering SA Inc.)	39 John Street, Salisbury SA 5108	Provides a benefit or service to the Local Community	100%	1,171.25
SA Water (St Kilda Tram Museum Depot)	300-360 St Kilda Road, St Kilda SA 5110	Preservation of buildings or places of historic significance	100%	1,499.05
Military Vehicle Preservation Society of SA Inc. (National Military Vehicle Museum)	10-20 Sturton Road, Edinburgh SA 5111	Preservation of buildings or places of historic significance	100%	2,731.60

Australian Migrant Resource Centre	28 Mary Street , Salisbury SA 5108	Provides a benefit or service to the Local Community	75%	3,547.80
Marra Murranga Kumangka Inc. (Marra dreaming)	22-24 Commercial Road, Salisbury SA 5108	Provides a benefit or service to the Local Community	75%	2,623.35
Total				\$12,751

1.3 A Council may grant a Discretionary Rate Rebate for various reasons under Section 166 (1) under the Local Government Act 1999 (the Act) and in this application received The Catholic Church Endowment Society - Centacare Family Services have requested the discretionary rate rebate be provided based on:

- (g) *where the land is being used to provide facilities or services for children or young person*
- (j) *where the land is being used by an organization which, in the opinion of the Council, provides a benefit or service to the local community;*

In considering such applications Council must take into account Section 166 (1a) of the Act, being:

- (a) *the nature and extent of Council services provided in respect of land for which the rebate is sought in comparison to similar services provided elsewhere in its area; and*
- (b) *the community need that is being met by activities carried out on the land for which the rebate is sought; and*
- (c) *the extent to which activities carried out on the land for which the rebate is sought provides assistance or relief to disadvantaged persons,*

and may take into account other matters considered relevant

2. CONSULTATION / COMMUNICATION

2.1 N/A

3. REPORT

3.1 A discretionary rebate application has been received from The Catholic Church Endowment Society - Centacare Family Services for premises they own at 33 Carey Street, Salisbury SA 5108. They are requesting a 75% discretionary rate rebate for this property where they provide beneficial services to the community.

3.2 The Catholic Church Endowment Society - Centacare Family Services provides intensive family services which include education programs, training, as well as health and wellbeing to the community for children and young persons.

3.3 Centacare delivers trauma- informed, culturally responsive and child focused interventions for

- Young parents
- Adolescents with complex trauma histories
- Aboriginal families with multiple and complex needs
- Families of infants at high risk

- 3.4 Centacare support families based on their individual needs by providing the following support services:
- Case Manager
 - Clinical Nurse
 - Financial Counsellor/Advocate
 - Dads & Fatherhood Worker
 - Aboriginal Engagement worker
 - Senior practitioner
- 3.5 The Catholic Church Endowment Society Inc own a total of 10 properties within the Council including 33 Carey Street Salisbury which is under consideration for a discretionary 75% rebate under Section 166 (g) & 166 (J) as the property is being used to provide facilities or services for children or young persons and provides a benefit or service to the local community.
- 3.6 The other 9 properties owned by Catholic Church Endowment Society Inc receive mandatory rebates as follows:
- 3.6.1 Four Properties situated at 23 Commercial Road, Salisbury, 5 James Street, Para Hills ,171-175 Kesters Road, Para Hills and 3-7 Salcot Street, Salisbury are receiving a 100% rebate under Section 162 of the *Local Government Act 1999* as the properties are containing a church or other building used for public worship or solely for religious purposes.
- 3.6.2 Four Properties situated at 71-91 Shepherdson Road , Parafield Gardens, 42-44 Amsterdam Crescent , Salisbury Downs, 23-29 Amsterdam Crescent , Salisbury Downs and 25 Commercial Road , Salisbury are receiving a mandatory 75% rebate under Section 165(1) (b) of the *Local Government Act 1999* as the properties are occupied by a non-government school registered under the Education and Early Childhood Services (Registration and Standards) Act 2011 and being used for educational purposes.
- 3.6.3 One property situated at 1-23 South Terrace , Salisbury is receiving a mandatory 100% rebate under Section 163 of the *Local Government Act 1999* as the property is used for the purposes of a public cemetery.
- 3.7 The annual rates for the 2023/24 financial year for 33 Carey Street, Salisbury SA 5095 are \$1,599. An estimate of the 2024/25 financial year rates would be \$1,699. The land use classification for The Catholic Church Endowment Society - Centacare Family Services is Social Welfare, and is the only assessment with this land use code.
- 3.8 The Catholic Church Endowment Society Inc- Centacare (Centacare) has applied for a discretionary rate rebate under Section 166 (1) (g) & (j) of the Act:
- (g). *where the land is being used to provide facilities or services for children or young persons.*
 - (j) *where the land is being used by an organization which, in the opinion of the Council, provides a benefit or service to the local community.*
- 3.9 Further in considering such applications Council must take into account s166 (1a) of the Act, being:

- (a) *the nature and extent of Council services provided in respect of land for which the rebate is sought in comparison to similar services provided elsewhere in its area; and*
- (b) *the community need that is being met by activities carried out on the land for which the rebate is sought; and*
- (c) *the extent to which activities carried out on the land for which the rebate is sought provides assistance or relief to disadvantaged persons,*
and may take into account other matters considered relevant by the council.

3.10 In considering s166(1a) of the Act, the following information may be considered and taken into account, as detailed below, with response in the right hand column:

Matters for Consideration (s166(1a))	Relevant information
<i>(a) the nature and extent of council services provided in respect of the land for which the rebate is sought in comparison to similar services provided elsewhere in its areas;</i>	Centacare are a unique provider in the City of Salisbury, with no other assessments having the land use classification of 5300 - 'Social Welfare.
<i>(b) The community need that is being met by activities carried out on the land for which the rebate is sought;</i>	Activities carried out are meeting a necessary need for the community as the property is used to provide services to young persons and children for a diverse socio-demographic, with a focus on interventions for children of young parents, adolescents with complex trauma history, Aboriginal families with complex needs, and for families with infants at high risk
<i>(c) The extent to which activities carried out on the land for which the rebate is sought provides assistance or relief to disadvantaged persons</i>	The property provides assistance and relief to disadvantaged persons by way of intervention, education and referral where appropriate.

3.11 The Rate Rebate Policy adopted by Council in March 2023 (0176/2023) details in paragraph 5.7 other matters that Council may wish to consider and take into account, as detailed below, with response in the right hand column:

Matters for Consideration	Relevant information
(i) why there is a need for financial assistance through a rebate;	Centacare provided their annual financial statement reporting a loss for the 2023. Financial assistance through council providing a rates rebate would help alleviate some financial pressure.
(ii) the level of rebate (percentage and dollar amount) being sought and why it is appropriate	The application is for a 75% rate rebate, which based on 2024/25 rates means that should the rebate be approved the aggregate annual general rates will be reduced from and estimated \$1,699 to an amount of \$424.75, being a rebate of \$1,274.25.

Matters for consideration	Relevant Information
(iii) the extent of financial assistance, if any, being provided to the applicant and/or in respect of the land by Commonwealth or State agencies	In reference to the 2023 Annual Report, the aggregate Annual Financial Statements disclose an amount of \$32,034,742 received in Grant revenue for the 2022/23 financial year for Centacare operations across SA.
(iv) whether the applicant has made/intends to make applications to another Council	This information was not disclosed in the application.
(v) whether, and if so to what extent, the applicant is or will be providing a service within the Council area	The Catholic Church Society Inc -Centacare is a not for profit entity that provides Social Welfare community services for young persons within City of Salisbury. These services are provided from the property that is subject to this application.
(vi) whether the applicant is a public sector body, a private not for profit body or a private for profit body	The Catholic Church Society Inc- Centacare is a not for profit body,
(vii) whether there are any relevant historical considerations that may be relevant for all or any of the current Council term	When compiling the relevant information for this report, no historical considerations were found.
(viii) the desirability of granting a rebate for more than one year in those circumstances identified at Clause 6.2 of this policy	Centacare is seeking a discretionary rate rebate, which should Council decide to grant it, can be provided up to June 2025 as per the Rate Rebate Policy, at which time Council will consider all discretionary rebates for a further two year period.
(ix) consideration of the full financial consequences of the rebate for the Council	The application is for a 75% rate rebate, which based on 2024/25 rates means that should the rebate be approved the aggregate annual general rates will be reduced from \$1,699 to an amount of \$424.75, being a rebate of \$1,274.25. Should Council grant this rebate it would not be a precedent at this time, as there are no other assessments with a Land Use classification of 5300 Social Welfare.
(x) the time the application is received	The application was received in timeframes required under the Rate Rebate Policy.
(xi) the availability of any community grant to the person or body making the application	The Catholic Church Society Inc- Centacare is eligible for a community grant under the current policy up to \$5,000.
(xii) whether the applicant is in receipt of a community grant	The Catholic Church Society Inc- Centacare has not received a community grant to date.

Matters for consideration	Relevant Information
(xiii) any other matters, and policies of the Council, which the Council considers relevant	Refer to paragraph 3.10 of this report in regards to Section 166(1a) considerations.

3.12 Although granting any discretionary rebate shifts the rate burden to other ratepayers, the financial impact should this rebate be approved is relatively minor, being \$1,274.25, and will not set a precedent at this time, as Centacare is the only assessment with 5300 Social Welfare as their land use code, which reflects the unique service that this entity provides the community.

4. CONCLUSION / PROPOSAL

- 4.1 In deciding this matter Council is asked to consider the unique and valuable service provided by Centacare to the Salisbury community with the need for financial sustainability and protection of Council’s rate base. The work undertaken by Centacare is beneficial to disadvantaged families in our community, with the financial impact of providing a discretionary rate rebate being a relatively modest amount (\$1,274.25).
- 4.2 On balance, the recommendation is to grant a 75% rate rebate for the 2024/25 financial year, and for further subsequent periods through consideration of the biennial rate rebate report and policy.



City of Salisbury Values: Respectful, Accountable, Collaborative, Helpful

TITLE: Rate Rebate Policy

Adopted by:	Council
Responsible Division:	Financial Services
First Issued/Adopted:	
Last Reviewed:	22 February 2021
Next Review Date:	February 2023

1. Purpose

The *Local Government Act 1999* (“the Act”) provides for Mandatory and Discretionary rebates of rates. The City of Salisbury will act in accordance with the Act in providing Mandatory Rebates. In relation to Discretionary Rebates, this policy will be applied to determine whether a rate rebate will be provided.

Council has adopted a Rate Rebate Policy to assist in its decision-making functions relative to the operation of the rate rebate provisions contained within Chapter 10, Division 5 (Sections 159 to 166) of the Act.

This policy provides guidance to the community, Council and Staff as to the grounds upon which a person or body is, or may be, entitled to receive a rebate of rates and the matters Council will consider in determining an application for a rate rebate.

In accordance with the rebate of rates provisions contained in the Act, this Policy sets out the type of use in respect of land which the Council must grant a rebate of rates and the amount that rebate must be, and those types of land use where the Council has a discretion to grant a rebate of rates.

2. Scope

This Policy applies to all rateable land within the Council boundaries.

3. Legislative Requirements and Corporate Policy Context

Local Government Act 1999 Chapter 10, Division 5 (Sections 159 to 166)

4. Interpretation/Definitions

Definitions as per the *Local Government Act 1999*.

5. Policy Statements

5.1 *Local Government Act 1999*

Section 159(3) of the Act provides that the Council may grant a rebate of rates under the Act if it is satisfied that it is appropriate to do so.

5.2 *Mandatory Rebates*

The Act stipulates that Council must grant a rebate of rates and the percentage of that rebate for specified land uses. These are set out below:

5.2.1 Mandatory 100% Rebate of Rates

S160 – Rebate of Rates – Health Services

The rates on land being predominantly used for service delivery or administration by a hospital or health centre incorporated under the South Australia Health Commission Act 1976 will be rebated at 100 percent.

S162 – Rebate of Rates – Religious Purposes

The rates on land containing a church or other building used for public worship (and any grounds), or land solely used for religious purposes, will be rebated at 100 percent.

S163 – Rebate of Rates – Public Cemeteries

The rates on land being used for the purposes of a public cemetery will be rebated at 100 percent.

S164 – Rebate of Rates – Royal Zoological Society of SA

The rates on land (other than land used as domestic purposes) owned by, or under the care, control and management of, the Royal Zoological Society of South Australia Incorporated will be rebated at 100 percent

5.2.2 Mandatory 75% Rebate of Rates

S161 – Rebate of Rates – Community Services

(1) *The rates on land being predominantly used for service delivery or administration (or both) by a community service*

organisation will be rebated at 75 percent (or, at the discretion of the council, at a higher rate)*

- ...
- (3) For the purposes of this section, a community services organisation is a body that –
- (a) is incorporated on a not-for-profit basis for the benefit of the public; and
 - (b) provides community services without charge or for a charge that is below the cost to the body of providing the services; and
 - (c) does not restrict its services to persons who are members of the body.
- (4) For the purposes of subsection (3) –
- (c) any of the following are community services:
 - (i) the provision of emergency accommodation;
 - (ii) the provision of food or clothing for disadvantaged persons;
 - (iii) the provision of supported accommodation;
 - (iv) the provision of essential services, or employment support, for persons with mental health disabilities, or with intellectual or physical disabilities;
 - (v) the provision of legal services for disadvantaged persons;
 - (vi) the provision of drug or alcohol rehabilitation services;
 - (vii) the conduct of research into, or the provision of community education about, diseases or illnesses, or the provision of palliative care to persons who suffer from diseases or illnesses;
 - (d) Disadvantaged persons are persons who are disadvantaged by reasons of poverty, illness, frailty, or mental, intellectual or physical disability

It is necessary for a community service organisation to satisfy all of the criteria contained in the Act to be entitled to the mandatory 75% rebate.

**subject to submission of a discretionary rate rebate application*

S165 – Rebate of rates – educational purposes

- (1) The rate on land –
- (a) occupied by a government school under a lease or licence and being used for educational purposes; or
 - (b) occupied by a non-government school registered under the Education and Early Childhood Services (Registration and Standards) Act 2011 and being used for educational purposes,
- will be rebated at 75 per cent (or, at the discretion of council, at a higher rate)
- (2) The rates on land being used by a university or university college to provide accommodation and other forms of support for students on a not-for-profit basis will be rebated at 75 per cent, (or, at the discretion of the council, at a higher rate).

- 5.3 Where a person or body is entitled to a rebate of 75% the Council may, pursuant to Section 159(4) of the Act, increase the rebate up to a further 25%. The Council may grant the further 25% rebate upon application or on its own initiative. In either case the Council will consider those matters set out at Clause 5.7 of this Policy.
- 5.4 Where an application is made to the Council for a rebate of up to a further 25% the application will be made in accordance with Clause 6.1 of this Policy and the Council will provide written notice to the applicant of its determination of that application.
- 5.5 Where Council is satisfied from its own records or from other sources that a person or body meets the necessary criteria for a mandatory 100% or 75% rebate, Council will grant the rebate of its own initiative. Where Council is not so satisfied it will require the person or body to apply for the rebate in accordance with Clause 6.1 of this Policy.
- 5.6 The Council delegate the determination of entitlement to mandatory rebates to the CEO.
- 5.7 **Discretionary Rebate of Rates**

The Act gives Council the power to grant discretionary rebates for a broad range of purposes and the percentage of that rebate.

S166 – Discretionary rebate of rates

- (1) *A council may grant a rebate of rates or service charges in any of the following cases (not being cases that fall within a preceding provision of this Division):*
- (a) *where the rebate is desirable for the purpose of securing the proper development of the area (or part of the area);*
 - (b) *where the rebate is desirable for the purpose of assisting or supporting a business in its areas;*
 - (c) *where the rebate will conduce to the preservation of buildings or places of historic significance;*
 - (d) *where the land is being used for educational purposes;*
 - (e) *where the land is being used for agricultural, horticultural or floricultural exhibitions;*
 - (f) *where the land is being used for a hospital or health centre;*
 - (g) *where the land is being used to provide facilities or services for children or young persons;*

- (h) *where the land is being used to provide accommodation for the aged or disabled;*
- (i) *where the land is being used for a residential aged care facility that is approved for Commonwealth funding under the Aged Care Act 1997 (Cwlth) or a day therapy centre;*
- (j) *where the land is being used by an organisation which, in the opinion of the council, provides a benefit or service to the local community;*
- (k) *where the rebate relates to common property or land vested in a community corporation under the Community Titles Act 1996 over which the public has a free and unrestricted right of access and enjoyment;*
- (l) *where the rebate is considered by the council to be appropriate to provide relief against what would otherwise amount to a substantial change in rates payable by a ratepayer due to –*
 - (i) *a redistribution of the rates burden within the community arising from a change to the basis or structure of the council's rates; or*
 - (ii) *a change to the basis on which land is valued for the purpose of rating, rapid changes in valuations, or anomalies in valuations;*
- (1a) *A council must, in deciding whether to grant a rebate of rates or charges under subsection (1)(d), (e), (f), (g), (h), (i) or (j), take into account –*
 - (a) *the nature and extent of council services provided in respect of the land for which the rebate is sought in comparison to similar services provided elsewhere in its area; and*
 - (b) *the community need that is being met by activities carried out on the land for which the rebate is sought; and*
 - (c) *the extent to which activities carried out on the land for which the rebate is sought provides assistance or relief to disadvantaged persons, and may take into account other matters considered relevant by the council.*

The Council may consider, but are not limited to, the following:

- (i) why there is a need for financial assistance through a rebate;
- (ii) the level of rebate (percentage and dollar amount) being sought and why it is appropriate;
- (iii) the extent of financial assistance, if any, being provided to the applicant and/or in respect of the land by Commonwealth or State agencies;
- (iv) whether the applicant has made/intends to make application to another Council(s);
- (v) whether, and if so to what extent, the applicant is or will be providing a service within the Council area;
- (vi) whether the applicant is a public sector body, a private not for profit body or a private for profit body;
- (vii) whether there are any relevant historical considerations that may be relevant for all or any part of the current Council term;
- (viii) the desirability of granting a rebate for more than one year in those circumstances identified at Clause 6.2 of this Policy;
- (ix) consideration of the full financial consequences of the rebate for the Council;
- (x) the time the application is received;
- (xi) the availability of any community grant to the person or body making the application;
- (xii) whether the applicant is in receipt of a community grant; and
- (xiii) any other matters, and policies of the Council, which the Council considers relevant.

5.8 The Council has an absolute discretion –

5.8.1 to grant a rebate of rates or service charges in the above cases; and

5.8.2 to determine the amount of any such rebate, to a maximum of 100% of the relevant rate or service charge

5.9 Discretionary rebates granted under this Policy will be reviewed at the time of reviewing the policy (Section 9), so consequently are granted for a maximum of two years.

5.10 Persons who, or bodies which, seek a discretionary rebate will be required to submit an application form to Council and provide to Council such information as stipulated on the application form and any other information that Council may reasonably require. Further information about the application process can be found in Section 6.

5.11 As a matter of policy, Council will provide a 100% discretionary rebate on:

5.11.1 Not for profit Kindergartens/Childcare Centres

5.11.2 Guides and Scout Groups

And Council delegate the determination of the application of this discretionary rebate to the CEO.

- 5.12 Council have determined that discretionary rebates under S166 will not be granted for:

5.12.1 Provision of support services or direct financial support of low income families

5.12.2 Private residential properties

5.12.3 Private and not for profit residential aged care facilities

5.12.4 Private residences used to house religious practitioners

6. Rebate Applications

- 6.1 Persons or bodies who seek a rebate of rates (and/or service charges) must make written application. Forms are available online (http://www.salisbury.sa.gov.au/Services/Rates/Rate_Rebate_Policy_Application_Form) or can be obtained from Council Offices located at 34 Church Street, Salisbury, or by contacting the Community Experience Team on 8406 8222.
- 6.2 All persons who, or bodies which, wish to apply to the Council for a rebate of rates must do so on or before 31 August in the year of application. However, applicants which satisfy the criteria for a mandatory 100% rebate will be granted the rebate at any time.
- 6.3 There are penalties for making false statements and for failing to advise Council of changes in circumstances which would remove the entitlement to a rebate. Relevant sections of the legislation are:

S159 – Preliminary

...

- (2) *A person or body must not –*
- (a) Make a false or misleading statement or representation in an application to be made (or purporting to be made) under this Division; or*
 - (b) Provide false or misleading information or evidence in support of an application made (or purporting to be made) under this Division*
- Maximum penalty: \$5,000*

S159 – Preliminary

...

- (7) *If a person or body has the benefit of a rebate of rates under this Division and the grounds on which the rebate has*

been granted cease to exist, the person or body must immediately inform the council of that fact and (whether or not the council is informed) the entitlement to a rebate ceases.

- (8) *If a person or body fails to comply with subsection (7), the person or body is guilty of an offence.
Maximum penalty: \$5,000*

- 6.4 Council may determine that rebates no longer apply, and can recover rates as follows:

S159 – Preliminary

...

(10) *A council may, for proper cause, determine that an entitlement to a rebate of rates in pursuance of this Division no longer applies*

(11) *If an entitlement to a rebate of rates ceases or no longer applies during the course of a financial year, the council is entitled to recover rates, or rates at the increased level (as the case may be), proportionate to the remaining part of the financial year.*

- 6.5 Council will, in writing, advise an applicant for a rebate of its determination of that application within sixty days of receiving the application or of receiving all information requested by Council. The advice will state:

6.5.1 if the application has been granted, the amount of the rebate; or

6.5.2 if the application has not been granted, the reasons why.

- 6.6 A person or body that is aggrieved by a determination of Council in respect of an application for a rate rebate may seek a review of that determination by written application to the Council within three months of the making of the determination (in accordance with Council's Internal Review of Decisions procedure).

6.7 Community Grants

6.7.1 If an application for a rebate is unsuccessful, the Council has an absolute discretion to then treat the application as one for a community grant and to determine it in accordance with the Council's Community Grants Policy.

7. Related Policies and Procedures

Council's Internal Review of Council Decisions Policy

8. Delegation

8.1 The Council has delegated its power, pursuant to Section 44 of the Act, to grant applications for mandatory rebates which meet the requirements of the Act (Sections 161 – 165) to the Chief Executive Officer.

8.2 All discretionary rebates shall be determined by the Council with the exception of those categories identified in Clause 5.11 and 5.12.

9. Approval and History

Version	Approval Date	Approval By	Change
	22 February 2021	Council	
	25 February 2019	Council	
	26 June 2017	Council	
	25 May 2015	Council	

8. Availability

8.1 The Policy is available to be downloaded, free of charge, from Council's website www.salisbury.sa.gov.au

8.2 The Policy will be available for inspection without charge at the Salisbury Community Hub during ordinary business hours and a copy may be purchased at a fee as set annually by Council.

City of Salisbury Community Hub
34 Church Street, Salisbury SA 5108
Telephone: 84068222
Email: city@salisbury.sa.gov.au

9. Review

E.g. This Policy will be reviewed:

- In the twelve months following an election, and every two years thereafter.

Further Information

For further information on this Policy please contact:

Responsible Officer: Team Leader Revenue
Address: 34 Church Street, Salisbury SA 5108

Telephone: 8406 8222
Email: city@salisbury.sa.gov.au



Referrals

RESTORE Intensive Family Services accepts referrals from the Child and Family Support System (CFSS) Pathways Service.

CFSS Pathway Services approved referral organisations for Intensive Family Services and Safer Family Services are:

- Department for Child Protection (DCP)
- Department for Education (DE)
- Some specific health partners
- Multi Agency Protection Services (MAPS)

While referrals are not made directly, enquiries about RESTORE Intensive Family Services can be made to the Program Manager or Senior Practitioner by calling our North or South teams.



FAMILIES, CHILDREN AND YOUNG PEOPLE
 CARER SUPPORT, DISABILITY, AND AGED CARE
 DOMESTIC VIOLENCE AND HOMELESSNESS
 EDUCATION, TRAINING, HEALTH AND WELLBEING

RESTORE Intensive Family Services

RESTORE North Team
(08) 8412 9500

RESTORE South Team
(08) 8303 6600

RESTORE Mount Gambier Team
(08) 8303 6630

centacare.org.au



A Child Safe Organisation
 Centacare has an ongoing commitment to building and maintaining a Child Safe Organisation.



Centacare welcomes people who are intersex, gender diverse and of all sexualities.



Statement regarding the traditional owners of the land



For thousands of years Aboriginal people have walked on this land, in their country. Their relationship with the land is at the centre of their lives. We acknowledge the Aboriginal people and their stewardship and spiritual connection with their lands.



Centacare is nationally accredited against the Quality Improvement Council (QIC), Australian Health and Community Services Standards.



Item 2.1.5 - Attachment 2 - Restore Intensive family services brochure



RESTORE Intensive Family Services delivers trauma-informed, culturally responsive and child-focused interventions to families with children.

Under RESTORE, families receive intensive minimum six-month in-home and community-based support to address child safety concerns and ensure children and families are strong and connected.

RESTORE provides collaborative case management utilising a multi-disciplinary wraparound support approach.

We hear the family's lived experience and involve them in all aspects of planning.

The service privileges the voices of Aboriginal families to empower self-determination and promote the importance of culture.

RESTORE aims to keep children safe by partnering with families; assessing risk and protective capacities; establishing safety; increasing parenting capacity; strengthening family functioning; strengthening culture, family connections, and community and informal supports.

Key outcomes

- Increased family preservation, in keeping families together
- Improved family safety and wellbeing
- Increased capability to achieve potential
- Enhanced access to community supports
- Enhanced connection to culture.

Who do we support?

Centacare's RESTORE Intensive Family Services supports families with children (unborn to 18 years). Priority service provision is given to:

- Young parents (aged under 25 years)
- Adolescents with complex trauma histories
- Aboriginal families with multiple and complex needs
- Families of infants at high risk.

How we support families?

Depending on individual needs, families may be supported by a:

- Case Manager
- Clinical Nurse
- Financial Counsellor/Advocate
- Dads & Fatherhood Worker
- Aboriginal Engagement Worker
- Senior Practitioner.

We provide:

- Assessment
- Safety planning
- Practical in-home supports
- Collaborative case management
- Referral
- Advocacy
- Case conferencing
- Facilitated family meetings
- Parenting skill development
- Therapeutic casework
- Group work.

Where does the service operate?

North Team: Barossa, Gawler, Playford, Salisbury, Tea Tree Gully, and Campbelltown local government areas.

South Team: Marion, Onkaparinga and Mount Barker local government areas.

Mount Gambier Team: Mount Gambier and Wattle Range local government areas.



FAMILIES, YOUTH AND CHILDREN
EDUCATION AND TRAINING
HEALTH AND WELLBEING
CARER SUPPORT, DISABILITY
DOMESTIC VIOLENCE AND HOMELESSNESS

KIDS IN FOCUS
33 Carey Street
Salisbury SA 5108
08 8412 9500
salisbury@centacare.org.au
www.centacare.org.au

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Aboriginal people and their stewardship and spiritual
connection with their lands.



Centacare is nationally accredited
against the Quality Improvement
Council (QIC), Australian Health and
Community Services Standards.



KIDS IN FOCUS
Centacare Catholic Family Services

**Do alcohol and drugs make it
harder to look after your kids?**



KIDS IN FOCUS

We offer support to primary parents/ caregivers whose substance use impacts on their pregnancy and/or care of their children aged up to 18.

Our focus is working alongside parents/ caregivers to strengthen and build parenting capacity and the parent-child relationship.

Our supports

KIF is a voluntary program, where workers provide non-judgemental intensive supports for parents/caregivers to identify and meet their goals.

- Workers can provide an outreach and home visiting service.
- Interpreters available if required.

Referral Criteria

- Primary parents/caregivers whose substance use impacts on parenting.
- Children live with parents/caregivers.
- Families that reside in the northern suburbs of Adelaide.

How to refer?

We accept self-referrals and referrals from other services. Please call 8412 9500 and ask to speak to a KIF worker.

Useful numbers

Centacare Kids in Focus	8412 9500
Emergency: Police/fire/ambulance	000
Alcohol and Drug information Service (ADIS)	1300 131 340
Mental Health Triage	131 465
Crisis Care	131 611
Domestic Violence Helpline (24hrs)	1800 800 098
Homelessness Gateway	1800 003 308
Suicide Helpline	1300 659 467
Kids Helpline	1800 551 800
Youth Helpline	1300 131 719
Parent Helpline	1300 364 100
Mensline Australia	1300 789 978



Dad's Business

Supporting Dads - Building Futures

Dad's Business delivers a range of inclusive activities for fathers in the Playford area. The program provides relaxed and non-judgmental group environments where dads can be themselves and share their experience of parenting.

The focus is on engaging dads in the lives and wellbeing of their children, and building parenting skills, confidence, cultural belonging, and a positive sense of self.

Program Aim

There is no one right way to be a father. Dad's Business will support you to find your way.

Dad's Business gives you the tools to:

- Recognise the value of fathers in family and children's lives
- Enhance wellbeing in fatherhood
- Connect with your children, be an involved parent, and have a positive influence on child development
- Strengthen the parent/child relationship
- Build a strong parenting team
- Develop positive family relationships to support children to reach their full potential
- Connect to community services and supports as required.

Target Group

Dad's Business works with fathers of children aged from 0 to 12 years, who live in the Playford region. Support is inclusive of all people who identify as a father including expectant and new fathers, stepfathers, and fathers whose children don't live with them.

Working with other services

Dad's Business activities provide the opportunity to link fathers and their family to their community and promote social connectedness. We will support you to connect with other services based on your individual needs.

Referrals

Fathers can be referred to Dad's Business by services, or they can self-refer by calling and speaking to the Dads and Fatherhood Worker. All fathers start out with an appointment to discuss their expectations, hopes and worries, and to find a support that is right for them.

What we do

Our courses run during the school term and offer a range of supports and parent education including:

Dads Time – One on One Support from the Dad's and Fatherhood worker for a range of fatherhood and men's topics. Need support and not sure where to turn, book an appointment now! (Bookings essential).

Circle of Security Parenting – A six-week parenting course to help you understand your child's behaviour; help your child organise their feelings; help you enjoy a more fulfilling relationship with your child; and help your child feel secure now and into the future.

Seahorse – A six week course designed to provide expecting or new dads/fathers with skills to navigate the early stages of family life (best suited to those expecting or with children aged 0-12months).

Bringing up great kids – A parenting program promoting respectful and caring relationships between fathers and their children. Learn parenting techniques which ensure your child/ren grow up happy and healthy.

Dads Plus – A six week course designed to provide all dads/fathers with children aged 0-12 years with the skills required to provide solid foundations and optimal growth for children and the entire family unit.

Dads and Fathers' Social Group – A weekly drop-in group held during school terms for dads to meet other dads in a relaxed non-judgmental environment. Discuss anything relating to family or personal wellbeing.

SCAN THE QR CODE FOR COURSES DETAILS



Due to the nature of our services, we are unable to accommodate children at the DBHQ site.


Shop 7A Elizabeth Rise Shopping Centre | 26 Hamblynn Road, Elizabeth Downs SA 5113
08 8412 9500 | www.centacare.org.au



Funded by the Australian Government Department of Social Services

Centacare has an ongoing commitment to building and maintaining a Child Safe Organisation.

Statement regarding the traditional owners of the land

 For thousands of years Aboriginal people have walked on this land, in their country. Their relationship with the land is at the centre of their lives. We acknowledge the Aboriginal people and their stewardship and spiritual connection with their lands.



Centacare welcomes people who are intersex, gender diverse and of all sexualities.



Centacare is nationally accredited against the Quality Improvement Council (QIC), Australian Health and Community Services Standards.

Dad’s Business provides relaxed and non-judgmental group environments where dads can be themselves and share their experience of parenting. Our courses run during the school term.



MONDAYS

10:00am – 12:00pm

Dads’ Time

Support for a range of fatherhood and men’s topics. 1:1 appointments available.

1:00pm - 2.30pm

Circle of Security Program

Do you want to have more understanding about your child’s behaviour? Come along to this FREE 8-week course.

WEDNESDAYS

11:00am – 1:00pm

Dads and Fathers’ social group

Drop in and catch up with other dads to chat about life.

2:00pm – 4:00pm

Bringing up great kids

A parenting program designed to support and strengthen your parenting skills.

TUESDAYS

9.30am - 10.30am

Seahorse Program

6-week prenatal and postnatal skills for dads with children from 0-12 months.

11:00am - 12.30pm

Circle of Security Program

Do you want to have more understanding about your child’s behaviour? Come along to this FREE 8-week course.

1:00pm - 2.30pm

Dads Plus

6-week parent skills for dads with children aged 1-12.

Shop 7A, Elizabeth Rise Shopping Centre
26 Hamblynn Rd, Elizabeth Downs.

For more information, please contact Alex on 08 8412 9500.

Bookings are essential for all courses.

Please note that childcare facilities are not available, and children cannot be present at this course.



Dads and Fathers' Social Club

A weekly catch up between dads.



Are you a father wanting to catch up with other dads to chat about life.

Come along to Dad's Business!

- A supportive and judgement free space to share the highs and lows of being a father and man.
- Connect and socialize with other dads who may have similar experiences.

When: Wednesdays from 11am to 1pm
Light refreshments provided.

Where: Dad's Business HQ
Elizabeth Rise Shopping Centre
26 Hamblynn Rd, Elizabeth Downs

Bookings: Please contact Centacare on 8412 9500 or email your details to avlahos@centacare.org.au

Please note that childcare facilities are not available, and children cannot be present at this course.



Bringing up great kids



Dad's Business

Supporting Dads - Building Futures

This is a six-week course is for fathers who want to understand their child's behaviour and through self-reflection, gain helpful insights into their own parenting.

- Reflect on the origins of your parenting style and how it can be more effective.
- Learn about your children's developing brain and understand how to meet their growing needs.
- Examine the messages you pass on to your children through your behaviour and reactions.
- Understand the underlying messages in children's behaviour and how to respond helpfully.
- Overcome some of the obstacles getting in the way of being the kind of parent you would like to be.

When: Week 1 commences **Wednesday 9 August 2023**
2pm to 4pm
6 sessions in total

Where: **Dad's Business HQ**
Elizabeth Rise Shopping Centre
26 Hamblynn Rd, Elizabeth Downs

Bookings: Please contact Centacare on 8412 9500 or email your details to avlahos@centacare.org.au

Please note that childcare facilities are not available, and children cannot be present at this course.



ANGLICARE SA

playford
communities for
children



Circle of Security Parenting

A course for dads and parents



Dad's Business

Supporting Dads - Building Futures

Are you a father wanting to understand your child's behaviour?

Come along and attend this free 8-week course to learn how to:

- Help your child organise their feelings
- Enjoy a more fulfilling relationship with your child
- Help your child to feel secure, now and into the future

When: Week 1 commences **Monday 7 August 2023**
1pm to 2.30pm
8 sessions in total

Where: **Dad's Business HQ**
Elizabeth Rise Shopping Centre
26 Hamblynn Rd, Elizabeth Downs

Bookings: Please contact Centacare on 8412 9500 or email your details to avlahos@centacare.org.au

Please note that childcare facilities are not available, and children cannot be present at this course.



ANGLICARESA

playford
communities for
children



Dads Plus Program

A program for fathers who have children aged between 1 year and 12 years.



Are you a father with children under 12 and would like parenting support?

Come along and attend this free 6-week course and learn how to:

- Explore different communication techniques to improve your relationship with your children.
- Develop healthy and successful self-care strategies to prevent parent burnout.
- Explore a new positive behaviour management approach and understand your child's behaviour.

When: Commences Tuesday 8 August from 1pm to 2.30pm and continues for 6 weeks.

Where: Dad's Business HQ
Elizabeth Rise Shopping Centre
26 Hamblynn Rd, Elizabeth Downs

Bookings: Please contact Centacare on 8412 9500 or email your details to avlahos@centacare.org.au

Please note that childcare facilities are not available, and children cannot be present at this course.



Seahorse Program

A program for new and expecting dads.



Are you a new father? or are you about to have your first child?

Come along and attend this free 6-week course and learn how to:

- Understand your child's brain development and key milestones in their first year.
- Understand attachment and how to strengthen your bond with your child.
- Develop healthy and successful self-care strategies to prevent parent burnout.

When: Commences Tuesday 8 August from 9.30am to 10.30am and continues for 6 weeks.

Where: Dad's Business HQ
Elizabeth Rise Shopping Centre
26 Hamblynn Rd, Elizabeth Downs

Bookings: Please contact Centacare on 8412 9500 or email your details to avlahos@centacare.org.au

Please note that childcare facilities are not available, and children cannot be present at this course.



**CENTACARE Catholic Family Services
an agency of
Roman Catholic Archdiocese of Adelaide**

**CENTACARE Catholic Family Services
ABN 21 578 907 988**

GENERAL PURPOSE FINANCIAL REPORT

For the Financial Year Ended

30 June 2023

CENTACARE
Catholic Family Services
ABN 21 578 907 988

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CENTACARE
Catholic Family Services
ABN 21 578 907 988

STATEMENT BY THE ARCHBISHOP OF ADELAIDE

Centacare Catholic Family Services (the Entity) is a division of Roman Catholic Archdiocese of Adelaide. In the opinion of the Archbishop of Adelaide:

- (a) the Entity is not publicly accountable;
- (b) the financial statements and notes, set out on pages 5 to 91 are in accordance with the Australian Charities and Not-for-profits Commission Act 2012, including:
 - (i) giving a true and fair view in all material respect of the Entity's financial position as at 30 June 2023 and of its performance, for the financial year ended on that date; and
 - (ii) complying with Australian Accounting Standards - Simplified Disclosures Requirements, and the Australian Charities and Not-for-profits Commission Regulation 2013; and
- (c) there are reasonable grounds to believe that the Entity will be able to pay its debts as and when they become due and payable.

Signed by the:



Under Decree on behalf of:
Archbishop of Adelaide

Dated at Adelaide on 29 September 2023



Auditor's Independence Declaration under subdivision 60-C section 60-40 of Australian Charities and Not-for-profits Commission Act 2012

To: the Archbishop of Adelaide of Roman Catholic Archdiocese of Adelaide

I declare that, to the best of my knowledge and belief, in relation to the audit for the financial year ended 30 June 2023 there have been:

- i. no contraventions of the auditor independence requirements as set out in the Australian Charities and Not-for-profits Commission Act 2012 in relation to the audit; and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.


KPMG



Neil Ediriweera
Partner

Adelaide
29 September 2023

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Independent Auditor's Report

To the Archbishop of Adelaide of the Roman Catholic Archdiocese of Adelaide

Opinion

We have audited the **Financial Report** of Centacare Catholic Family Services (the Entity)

In our opinion, the accompanying Financial Report of the Entity is in accordance with Division 60 of the *Australian Charities and Not-for-profits Commission (ACNC) Act 2012*, including:

- i. giving a true and fair view of the Entity's financial position as at 30 June 2023 and of its financial performance and its cash flows for the year ended on that date; and
- ii. complying with Australian Accounting Standards - Simplified Disclosures Framework and Division 60 of the Australian Charities and Not-for-profits Commission Regulation 2013 (ACNCR).

The **Financial Report** comprises:

- i. Statement of financial position as at 30 June 2023.
- ii. Statement of profit or loss and other comprehensive income, Statement of changes in equity, and Statement of cash flows for the year then ended.
- iii. Notes including a summary of significant accounting policies
- iv. Statement by the Archbishop of Adelaide.

Basis for opinion

We conducted our audit in accordance with *Australian Auditing Standards*. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report.

We are independent of the Entity in accordance with the auditor independence requirements of the *ACNC Act 2012* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the Financial Report in Australia. We have fulfilled our other ethical responsibilities in accordance with these requirements.

We confirm that the independence declaration required by the ACNC Act 2012, which has been given to the Roman Catholic Archdiocese of Adelaide on 29 September 2023, would be in the same terms if given to the Archbishop of Adelaide as at the time of this Auditor's Report.

Responsibilities of the Diocesan Finance Council for the Financial Report

The Diocesan Finance Council is responsible for:

- i. Preparing the Financial Report that gives a true and fair view in accordance with Australian Accounting Standards - Simplified Disclosures Framework and the ACNC and ACNCR.
- ii. Implementing necessary internal control to enable the preparation of a Financial Report that gives a true and fair view and is free from material misstatement, whether due to fraud or error
- iii. Assessing the Entity's ability to continue as a going concern and whether the use of the going concern basis of accounting is appropriate. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the Entity or to cease operations or have no realistic alternative but to do so.

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Auditor's responsibilities for the audit of the Financial Report

Our objective is:

- i. to obtain reasonable assurance about whether the Financial Report is free from material misstatement, whether due to fraud or error; and
- ii. to issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken because of this Financial Report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit.

We are also:

- i. Identify and assess the risks of material misstatement of the Financial Report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ii. Obtain an understanding of internal control relevant to the Audit to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the registered Entity internal control.
- iii. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Diocesan Finance Council.
- iv. Conclude on the appropriateness of the Diocesan Finance Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the registered Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's Report to the related disclosures in the Financial Report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditor's Report. However, future events or conditions may cause the registered Entity to cease to continue as a going concern.
- v. Evaluate the overall presentation, structure, and content of the Financial Report, including the disclosures, and whether the Financial Report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Diocesan Finance Council of the registered Entity regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG

Neil Ediriweera
Partner

Adelaide

3 October 2023

CENTACARE
Catholic Family Services
STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

	Note	2023 \$	2022 \$
Revenue			
Grant revenue		30,781,370	26,981,468
Other grant revenue		1,253,372	2,175,555
Fee for service revenue		17,153,148	17,606,860
Other revenue		3,471,127	2,690,896
Interest revenue		95,248	95,238
Gain on disposal of assets		629,030	537,353
Total revenue	2	<u>53,383,295</u>	<u>50,087,370</u>
Expenses			
Employee benefits expense		41,864,217	39,984,615
Depreciation expenses	6	2,519,301	2,495,137
Accommodation, repairs and maintenance expenses		1,415,279	839,619
Motor vehicle expense		1,496,726	990,478
Client expenses		900,570	551,417
Insurance		308,497	238,298
Communications and office expenses		540,851	543,386
Furniture, equipment and software		1,093,551	1,141,965
Conferences, training, library and subscriptions		371,340	231,030
Interest expenses on lease		142,171	157,942
Other expenses		3,089,375	2,574,379
Total expenses	2	<u>53,741,878</u>	<u>49,748,266</u>
Profit (loss) for the year	2	<u>(358,583)</u>	<u>339,104</u>
Total comprehensive income (loss) for the year		<u>(358,583)</u>	<u>339,104</u>

CENTACARE
Catholic Family Services
ABN 21 578 907 988
STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2023

	Note	2023 \$	2022 \$
Current assets			
Cash and cash equivalents		3,305,033	3,721,361
Investment	4	5,000,000	5,000,000
Prepayments	5	986,818	608,442
Trade receivables and other assets	5	2,665,942	3,059,909
Total current assets		<u>11,957,793</u>	<u>12,389,712</u>
Non-current assets			
Property, plant and equipment	6	10,673,160	10,587,481
Total non-current assets		<u>10,673,160</u>	<u>10,587,481</u>
Total assets		<u>22,630,953</u>	<u>22,977,193</u>
Current liabilities			
Trade and other payables	7	2,385,731	1,671,911
Lease liabilities	8	974,695	1,091,399
Provisions	9	5,235,666	5,828,392
Financial liabilities	10	1,568,256	1,247,366
Revenue in advance	11	740,101	664,668
Total current liabilities		<u>10,904,450</u>	<u>10,503,736</u>
Non-current liabilities			
Lease liabilities	12	2,559,763	3,053,521
Provisions	13	462,012	356,624
Total non-current liabilities		<u>3,021,775</u>	<u>3,410,145</u>
Total liabilities		<u>13,926,225</u>	<u>13,913,881</u>
Net assets		<u>8,704,729</u>	<u>9,063,312</u>
Equity			
Reserve		848,603	848,603
Accumulated surplus		7,856,126	8,214,709
Total equity		<u>8,704,729</u>	<u>9,063,312</u>

Notes to the financial statements are included on pages 9 to 90.

CENTACARE
Catholic Family Services
ABN 21 578 907 988
STATEMENT OF CHANGES IN EQUITY
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

	Reserve \$	Accumulated Surplus \$	Total \$
Balance as at 1 July 2021	848,603	7,875,605	8,724,208
Profit (loss) for the year	-	339,104	339,104
Total comprehensive income (loss) for the year	-	339,104	339,104
Balance as at 30 June 2022	848,603	8,214,709	9,063,312
Balance as at 1 July 2022	848,603	8,214,709	9,063,312
Profit (loss) for the year	-	(358,583)	(358,583)
Total comprehensive income (loss) for the year	-	(358,583)	(358,583)
Balance as at 30 June 2023	848,603	7,856,126	8,704,729

Notes to the financial statements are included on pages 9 to 90.

CENTACARE
Catholic Family Services
ABN 21 578 907 988
STATEMENT OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

	Note	2023 \$	2022 \$
Cash flows from operating activities			
<i>Payments</i>			
Payments to suppliers and employees		(54,060,398)	(49,720,313)
<i>Receipts</i>			
Receipts from customers		56,277,405	53,237,349
Interest received		95,248	95,238
<i>Net cash provided by (used in) operating activities</i>		<u>2,312,255</u>	<u>3,612,274</u>
Cash flows from investing activities			
Payments for purchase of plant and equipment	6	(2,807,317)	(3,166,843)
Proceeds from sale of plant and equipment and asset held for sale		1,421,847	1,954,218
<i>Net cash provided by (used in) investing activities</i>		<u>(1,385,470)</u>	<u>(1,212,625)</u>
Cash flows from financing activities			
Principal Repayment of Lease Liability		(1,200,942)	(661,089)
Interest Paid on Lease Liability		(142,171)	(157,942)
Repayment of Catholic Church Endowment Society loan		-	-
<i>Net cash provided by (used in) financing activities</i>		<u>(1,343,113)</u>	<u>(819,031)</u>
Net increase / (decrease) in cash held		(416,328)	1,580,618
Cash at the beginning of the financial year		<u>3,721,361</u>	<u>2,140,743</u>
Cash at the end of the financial year	16	<u>3,305,033</u>	<u>3,721,361</u>

Notes to the financial statements are included on pages 9 to 90.

CENTACARE
Catholic Family Services
ABN 21 578 907 988
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

1 STATEMENT OF ACCOUNTING POLICIES

Reporting entity

Centacare Catholic Family Services ('the Entity') is a not-for-profit organisation. This financial report is for the year ended 30 June 2023.

The Entity's registered office is 45 Wakefield Street, Adelaide SA 5000. The financial statements comprise the Entity.

Statement of compliance and basis of preparation

In the opinion of the Archbishop of Adelaide, the Entity is not publicly accountable. The financial statements are Tier 2 general purpose financial statements which have been prepared in accordance with Australian Accounting Standards – Simplified Disclosures adopted by the Australian Accounting Standards Board and the Australian Charities and Not-for-profits Commission Act 2012. These financial statements comply with Australian Accounting Standards – Simplified Disclosures. These financial statements are presented in Australian dollars, which is the Entity's functional currency.

These financial statements are the first general purpose financial statements prepared in accordance with Australian Accounting Standards - Simplified Disclosures.

They were authorised for issue by the Archbishop of Adelaide on 29 September 2023.

Use of judgements and estimates

In preparing these financial statements in conformity with Australian Accounting Standards – Simplified Disclosures, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised prospectively.

Significant Accounting Policies

The following significant accounting policies have been adopted in the preparation and presentation of the Entity's financial report.

a) Cash and Cash Equivalents

Cash and cash equivalents comprise cash on hand and at call deposits.

b) Employee Benefits

Short-term employee benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Entity has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

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NOTES TO THE FINANCIAL STATEMENTS
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b) Employee Benefits (cont.)

Defined contribution plans

Obligations for contributions to defined contribution plans are expensed as the related service is provided. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in future payments is available.

Other long-term employee benefits

The Entity's net obligation in respect of long-term employee benefits is the amount of future benefit that employees have earned in return for their service in the current and prior periods. That benefit is discounted to determine its present value. Remeasurements are recognised in profit or loss in the period in which they arise.

c) Financial Assets

Non-derivative financial assets

The Entity initially recognises financial assets on the trade date at which the Entity becomes a party to the contractual provisions of the instrument. Financial assets are initially measured at fair value. If the financial asset is not subsequently measured at fair value through profit or loss, then the initial measurement includes transaction costs that are directly attributable to the asset's acquisition. The Entity subsequently measures financial assets at either amortised cost or fair value.

Financial assets at amortised cost are measured using the effective interest method net of any impairment losses.

Financial assets other than those classified as financial assets measured at amortised cost are subsequently measured at fair value with all changes in fair value recognised in profit or loss. However, for investments in equity instruments that are not held-for-trading, the Entity may elect at initial recognition to present gains and losses in other comprehensive income. For instruments measured at fair value through other comprehensive income, gains and losses are never reclassified to profit or loss and no impairments are recognised in profit or loss. Dividends earned from such investments are recognised in profit or loss unless the dividends clearly represent a repayment of part of the cost of the investment.

The Entity derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows such that all the risks and rewards of ownership of the financial asset are transferred.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

d) Impairment

Financial assets

Financial assets not measured at fair value are assessed at each reporting date to determine whether there is objective evidence of impairment.

Non-financial assets

At each reporting date, the Entity reviews the carrying amounts of its non-financial assets to determine whether there is any indication of impairment. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss. Impairment losses are recognised in profit or loss.

e) Income Tax

The Entity is a charity which is endorsed by the Australian Taxation Office for income tax exemption under Division 50-5 of the *Income Tax Assessment Act 1997 (Cth)*.

f) Property, Plant and Equipment

Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses. If significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment. Any gain and loss on disposal of an item of property, plant and equipment is recognised in profit or loss.

Subsequent expenditure

Subsequent expenditure is capitalised only when it is probable that the future economic benefits associated with the expenditure will flow to the Entity.

Depreciation

Depreciation is calculated to write off the cost of property, plant and equipment less their estimated residual values using the straight line basis over their estimated useful lives, and is generally recognised in profit or loss. Land is not depreciated.

The estimated useful lives of property, plant and equipment for the current and comparative period are as follows:

Buildings	20-50 years
Furniture and Equipment	3-10 years
Leasehold Improvements	5-25 years
Motor Vehicles	4-12 years

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

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Grants Revenue

Where it has been determined that the grant agreement is enforceable and sufficiently specific performance obligations exist, revenue is recognised as the performance obligations are met. Otherwise, revenue is recognised on receipt unless the grantor has the ability to cancel the contract at any time and request the unspent grant funds to be returned. If this is the case, a financial liability for the unspent funds is recognised.

If an amount received is in advance of completion of the performance of obligations, a revenue in advance liability is recognised and reduced as performance obligations are met.

Fee for service revenue

Where it has been determined that an enforceable contract with a customer with sufficiently specific performance obligations exists, revenue is recognised in profit and loss as performance obligations are met. Otherwise, revenue is recognised on receipt.

If an amount received is in advance of the performance of obligations, a revenue in advance liability is recognised and reduced as performance obligations are met.

At the inception of a contract, the Entity assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

As a lessee:

The Entity recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site, less any lease incentives received.

The right-of-use asset is subsequently depreciated using straight-line method from the commencement date to the end of the lease term.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Entity's incremental borrowing rate. Generally, the Entity uses its incremental borrowing rate as the discount rate.

CENTACARE
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

h) Leases (cont.)

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, a change in the amount expected to be payable under a residual value guarantee, if the Entity changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment. Any revision will create a corresponding adjustment to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

i) New and revised accounting standards

A number of other new standards are also effective from 1 July 2022 but they do not have a material effect on the financial statements.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

2 SUMMARY OF PROGRAMS INCOME & EXPENDITURE

2022 Surplus / (Deficit) \$	Unit	2023		
		Income \$	Expenditure \$	Surplus / (Deficit) \$
1,203,496	FNA ¹ - Administration	10,230,184	10,257,941	(27,757)
106,318	FNA - Catholic Safety Health & Welfare	1,366,125	1,237,137	128,988
(6,732)	FNA - Plan Management Services	432,201	445,104	(12,903)
	SRIs - Administration	-	428,579	(428,579)
(192,513)	SRJ - Registered Training Organisation (RTO)	519,357	599,078	(79,721)
	- SRJ - Power Up (OFW108-01)	230,029	136,284	93,745
	- RSS - Administration	313,571	317,522	(3,951)
	- RSS ² - Valuing Fathers and Families	167,200	187,031	(19,831)
(11,889)	RSS - Family Relationship Services (4-G1M4IGT)	1,247,765	1,247,762	3
(288,950)	RSS - Access Program	2,206,467	2,342,531	(136,064)
(17,579)	RSS - Pre-Marriage Education	34,854	39,051	(4,197)
	- RSS - Family Law Counselling (4-BJMOIW5)	260,696	281,978	(21,282)
	- RSS - Family Dispute Resolution (4-BJMOJDI)	753,062	763,845	(10,783)
	- RSS - Regional Family Dispute Resolution (4-BJMOIQP)	185,348	192,101	(6,753)
9,557	RSS - School Counselling	691,955	685,585	6,370
(3,500)	RSS - Wandana Community Centre (F&CD203-02)	220,083	220,085	(2)
(21,030)	RSS - South Mobile Resource Facility	170,390	171,502	(1,112)
	- RSS - Family Connections Program (4-G1WPKTC)	408,733	408,733	-
(630)	RSS - Early Intervention for Children and Young People (4-G086HCU)	524,725	524,727	(2)
(185,475)	RSS - National School Chaplaincy Program	100,920	150,776	(49,856)
(29,082)	RSS - Virtual Support Network (SAH2021-326)	46,000	50,940	(4,940)
(772)	RSS - Sole Parent Program (PCD021-01)	170,580	170,580	-
	- CSU - Administration	255,553	204,197	51,356
	- CSU ³ - Kids in Focus (4-G1WPKTC)	599,113	599,113	-
	- CSU - Dad's Business	111,315	111,717	(402)
202,397	CSU - Specialist Family Preservation Foster Care (AC118-04)	2,549,462	2,755,146	(205,684)
	- CSU - Specialist Training Program-Psychiatry Placement	135,735	189,634	(53,899)

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

2 SUMMARY OF PROGRAMS INCOME & EXPENDITURE (cont.)

2022 Surplus / (Deficit) \$	Unit	2023		
		Income \$	Expenditure \$	Surplus / (Deficit) \$
(15,001)	CSU - Breathing Space (DHS276)	441,524	441,523	1
	- CSU - Restore (DHS254-04)	5,468,361	5,468,360	1
(23,527)	CSU - Unify Reunification Services	1,076,861	1,025,234	51,627
	- DVAHS - Administration	199,760	199,760	-
(182,088)	DVYHS - Young Family Support Program (SHS5093-03)	2,386,307	2,454,948	(68,641)
	- DVYHS - Murray Mallee and Adelaide Hills Domestic Violence Service (SHS5226)	372,224	447,154	(74,930)
(62,286)	DVYHS - Riverland Domestic Violence Service (SHS5226)	451,569	564,659	(113,090)
(53,936)	DVYHS - Limestone Coast Regional Domestic Violence Service (SHS5226)	687,039	732,405	(45,366)
	- DVYHS - DFV-Crisis Accommodation (SHS5029-01)	351,723	351,725	(2)
	- DVYHS - Whyalda Regional Domestic Violence Service (SHS5226)	505,158	538,319	(33,161)
281,395	DVYHS - Hannah Place (AC106-03)	1,296,558	909,979	386,579
	- DVYHS - Outer North Youth Homelessness Service (SHS5222)	1,543,274	1,543,280	(6)
	- DVYHS - Whyalda Generic Homelessness Service (Youth Focus) (SHS5224)	750,876	774,870	(23,994)
	- DVYHS - Domestic Violence Disclosure Scheme	111,374	111,375	(1)
(20,784)	DVYHS - Safe At Home	172,019	200,790	(28,771)
	- DVYHS - Next Steps Pilot (P315C1)	895,625	895,563	62
(1,375)	DVYHS - DV Individual Safety and Support Packages	131,217	131,216	1
	- DVYHS - Regional Safety Hub - Mt Gambier	79,902	79,900	2
	- DVYHS - Regional Safety Hub - Berri	52,244	52,245	(1)
	- DVYHS - Early Intervention - Limestone Coast	47	47	-
	- HWE - Administration	219,274	219,274	-
(52,396)	HWE - Reconnect (4-8ENTKP9)	260,477	260,478	(1)
	- HWE - Panic Anxiety, Obsessive Compulsive and Eating Disorders (SAH2014-702)	400,637	400,637	-
	- HWE - Individual Psychosocial Rehabilitation and Support Services (IPRSS) (SAH2013-12134-1)	1,203,616	1,203,616	-
(10,585)	HWE - ASCEND Youth Life Promotion (SAH2018-1001)	141,593	141,595	(2)
(12,246)	HWE - Accommodation Support Program (SAH2015-1033)	-	-	-
(312)	HWE - headspace Port Adelaide (MHPS-24), (MHPS-49), (MHPS-4) & (MHPS-57)	815,067	815,066	1
(3,179)	HWE - The Integrated Youth Substance Misuse Specialist Service (SAH2019-329-2)	1,841,107	1,891,906	(50,799)

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

2 SUMMARY OF PROGRAMS INCOME & EXPENDITURE (cont.)

2022	Unit	2023		
		Income	Expenditure	Surplus / (Deficit)
Surplus / (Deficit)		\$	\$	\$
-	HWE - Counselling Services (SAH2019-329-3)	294,495	300,238	(5,743)
(277,275)	HWE - NDIS Support Coordination Services	-	-	-
(3,605)	HWE - Integrated Practice Unit - Youth Support Project (Thrive) (MHPS-3)	276,145	276,145	-
-	HWE - Accommodation Support Program-South East (SAH2018-1520)	-	2	(2)
(49,852)	HWE - Animal Wellbeing Program	108,610	148,376	(39,766)
-	HWE - SA Home and Community Care Program (40895-03) & (CCP-06-04)	556,473	556,475	(2)
-	HWE - Kindred Spirit (4-GHTVKSE)	31,293	31,295	(2)
-	HWE - Community Connections Deadly Connect - North (CCP-05-07)	111,835	111,831	4
-	HWE - Community Connections Deadly Connect - West (CCP-05-08)	115,553	115,555	(2)
-	HWE - headspace – Aboriginal Youth project	53,056	53,058	(2)
-	HWE - headspace – Emerging workforce	74,218	74,219	(1)
-	HWE - Young Carer Support	-	134	(134)
(122,514)	NCN ⁶ - NDIS Direct Care Services	-	-	-
185,054	CaSS ⁷ - Disability Services	12,873,294	12,398,480	474,814
-	CaSS - Commonwealth Home Support Program (CHSP)	598,212	598,212	-
-	Elimination of Inter-Program Transactions	(7,496,745)	(7,496,745)	-
339,104	Operating Surplus/(Deficit)	53,383,295	53,741,878	(358,583)

¹ Finance and Administration Unit (FNA)
² Relationship Support Services Unit (RSS)
³ Children's Services Unit (CSU)
⁴ Domestic Violence, Homelessness & Youth Services Unit (DVPYHS)
⁵ Health, Wellbeing and Education Unit (HWE)
⁶ Northern Carers Network (NCN)
⁷ Care and Support Services (CaSS)
⁸ Strategy, Research & Innovation

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Administration

	2023	2022
	\$	\$
Operating Income		
Grant revenue	810,758	-
Other grant revenue	70,724	1,182,578
Fee for service revenue	345,908	220,322
Other revenue	8,278,827	8,611,423
Interest revenue	94,937	90,976
Gain on disposal of assets	629,030	537,353
Total revenue	10,230,184	10,642,652
Expenses		
Employee benefits expense	4,880,077	4,508,039
Depreciation expenses	2,519,301	2,495,137
Accommodation, repairs & maintenance expenses	505,603	204,320
Motor vehicle expense	86,633	133,329
Client expenses	9,194	2,355
Insurance	48,348	2,996
Communications & office expenses	78,783	35,626
Furniture, equipment & software	688,655	567,158
Conferences, training, library & subscriptions	24,255	55,390
Interest expenses on lease	142,171	157,942
Other expenses	1,274,921	1,276,864
Total expenses	10,257,941	9,439,156
Net operating surplus/(deficit) for the period	(27,757)	1,203,496

Provides various corporate services including Directors, finance, IT, quality integrity and support, strategy, research and evaluation, HR, carcenta, software solutions and reception.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Catholic Safety Health & Welfare

	2023	2022
	\$	\$
Operating Income		
Grant revenue	1,327,000	-
Fee for service revenue	39,125	1,350,155
Total revenue	<u>1,366,125</u>	<u>1,350,155</u>
Expenses		
Employee benefits expense	861,235	849,704
Accommodation, repairs & maintenance expenses	32,459	34,081
Motor vehicle expense	62,551	55,104
Client expenses	386	607
Insurance	6,389	7,179
Communications & office expenses	7,478	8,698
Furniture, equipment & software	44,660	46,410
Conferences, training, library & subscriptions	17,633	15,587
Other expenses	204,346	226,467
Total expenses	<u>1,237,137</u>	<u>1,243,837</u>
Net operating surplus/(deficit) for the period	<u>128,988</u>	<u>106,318</u>

Provides worker health and safety support services to Church entities across South Australia.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Plan Management Services

	2023	2022
	\$	\$
Operating Income		
Fee for service revenue	432,201	437,447
Total revenue	<u>432,201</u>	<u>437,447</u>
Expenses		
Employee benefits expense	326,608	337,316
Accommodation, repairs & maintenance expenses	21,647	19,502
Motor vehicle expense	206	1,500
Client expenses	9	55
Insurance	2,021	2,267
Communications & office expenses	3,546	4,753
Furniture, equipment & software	3,857	15,744
Conferences, training, library & subscriptions	335	792
Other expenses	86,875	62,250
Total expenses	<u>445,104</u>	<u>444,179</u>
Net operating surplus/(deficit) for the period	<u>(12,903)</u>	<u>(6,732)</u>

Provides financial intermediary services for NDIS participants, managing plan budgets and making payments to their support providers.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

SRI - Administration

	2023	2022
	\$	\$
Expenses		
Employee benefits expense	346,700	-
Accommodation, repairs & maintenance expenses	30,380	-
Motor vehicle expense	11,083	-
Client expenses	981	-
Communications & office expenses	5,124	-
Furniture, equipment & software	10,335	-
Conferences, training, library & subscriptions	4,949	-
Other expenses	19,027	-
Total expenses	<u>428,579</u>	<u>-</u>
Net operating surplus/(deficit) for the period	<u>(428,579)</u>	<u>-</u>

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Registered Training Organisation (RTO)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	422,773	283,789
Fee for service revenue	40,906	61,905
Other revenue	55,678	154,677
Total revenue	<u>519,357</u>	<u>500,371</u>
Expenses		
Employee benefits expense	491,217	522,866
Accommodation, repairs & maintenance expenses	43,028	32,108
Motor vehicle expense	7,898	16,864
Client expenses	3,004	344
Insurance	2,101	512
Communications & office expenses	6,461	7,293
Furniture, equipment & software	30,189	9,023
Conferences, training, library & subscriptions	15,180	13,604
Other expenses	-	90,270
Total expenses	<u>599,078</u>	<u>692,884</u>
Net operating surplus/(deficit) for the period	<u>(79,721)</u>	<u>(192,513)</u>

Provides accredited and non-accredited training across the Community Services packages in line with the Australian Quality Training Framework.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Community Prevention Responses (OFW108-01)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	210,029	133,518
Total revenue	<u>230,029</u>	<u>133,518</u>
Expenses		
Employee benefits expense	71,535	81,672
Accommodation, repairs & maintenance expenses	525	2,440
Motor vehicle expense	3,897	8,067
Client expenses	154	781
Insurance	1,076	-
Communications & office expenses	591	1,379
Furniture, equipment & software	239	393
Conferences, training, library & subscriptions	3,373	6,967
Other expenses	54,894	31,819
Total expenses	<u>136,284</u>	<u>133,518</u>
Net operating surplus/(deficit) for the period	<u>93,745</u>	<u>-</u>

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

RSS - Administration

	2023	2022
	\$	\$
Operating Income		
Other revenue	313,571	-
Total revenue	<u>313,571</u>	<u>-</u>
Expenses		
Employee benefits expense	274,894	-
Accommodation, repairs & maintenance expenses	11,815	-
Motor vehicle expense	7,472	-
Client expenses	9	-
Communications & office expenses	2,016	-
Furniture, equipment & software	2,170	-
Conferences, training, library & subscriptions	4,088	-
Other expenses	15,058	-
Total expenses	<u>317,522</u>	<u>-</u>
Net operating surplus/(deficit) for the period	<u>(3,951)</u>	<u>-</u>

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Valuing Fathers & Families

	2023	2022
	\$	\$
Operating Income		
Other grant revenue	167,200	171,800
Total revenue	<u>167,200</u>	<u>171,800</u>
Expenses		
Employee benefits expense	125,407	120,612
Accommodation, repairs & maintenance expenses	10,698	14,142
Motor vehicle expense	22,250	15,570
Client expenses	25	-
Insurance	782	670
Communications & office expenses	1,522	895
Furniture, equipment & software	441	660
Conferences, training, library & subscriptions	333	289
Other expenses	25,573	18,962
Total expenses	<u>187,031</u>	<u>171,800</u>
Net operating surplus/(deficit) for the period	<u>(19,831)</u>	<u>-</u>

Provides support to build men's capacity within their families so their experience of fatherhood is enriching for both themselves and their families.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Family Relationship Services (4-G1M4IGT)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	1,247,765	1,168,332
Fee for service revenue	-	47,790
Total revenue	<u>1,247,765</u>	<u>1,216,122</u>
Expenses		
Employee benefits expense	923,917	910,636
Accommodation, repairs & maintenance expenses	48,115	67,993
Motor vehicle expense	12,582	32,288
Client expenses	2,678	4,101
Insurance	6,156	6,661
Communications & office expenses	8,962	14,165
Furniture, equipment & software	4,370	3,606
Conferences, training, library & subscriptions	6,848	3,387
Other expenses	234,134	185,174
Total expenses	<u>1,247,762</u>	<u>1,228,011</u>
Net operating surplus/(deficit) for the period	<u>3</u>	<u>(11,889)</u>

Provides counselling for individuals, couples, families and children with a strong emphasis on safe and respectful family interactions while maintaining a child focus and child inclusive approach.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Access Program

	2023	2022
	\$	\$
Operating Income		
Fee for service revenue	2,206,449	2,179,018
Other revenue	18	-
Total revenue	<u>2,206,467</u>	<u>2,179,018</u>
Expenses		
Employee benefits expense	1,771,999	1,848,125
Accommodation, repairs & maintenance expenses	105,577	128,320
Motor vehicle expense	21,457	26,261
Client expenses	355	277
Insurance	10,320	5,150
Communications & office expenses	31,881	34,546
Furniture, equipment & software	34,280	13,753
Conferences, training, library & subscriptions	15,431	7,200
Other expenses	351,231	404,336
Total expenses	<u>2,342,531</u>	<u>2,467,968</u>
Net operating surplus/(deficit) for the period	<u>(136,064)</u>	<u>(288,950)</u>

Provides counselling, workplace training, consultancy, coaching and mediation for employees, managers, supervisors and human resources.

CENTACARE
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Pre-Marriage Education

	2023	2022
	\$	\$
Operating Income		
Fee for service revenue	34,854	26,680
Total revenue	<u>34,854</u>	<u>26,680</u>
Expenses		
Employee benefits expense	31,112	33,799
Accommodation, repairs & maintenance expenses	1,643	2,506
Motor vehicle expense	-	634
Client expenses	5	212
Insurance	163	145
Communications & office expenses	1,720	1,304
Furniture, equipment & software	1,405	90
Conferences, training, library & subscriptions	303	60
Other expenses	2,700	5,509
Total expenses	<u>39,051</u>	<u>44,259</u>
Net operating surplus/(deficit) for the period	<u>(4,197)</u>	<u>(17,579)</u>

Provides education programs designed to support strong, stable healthy relationships including pre-marriage education.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Family Law Counselling (4-BJMOIW5)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	260,696	248,827
Fee for service revenue	-	1,410
Total revenue	<u>260,696</u>	<u>250,237</u>
Expenses		
Employee benefits expense	214,282	189,898
Accommodation, repairs & maintenance expenses	16,510	17,532
Motor vehicle expense	830	618
Client expenses	896	6,896
Insurance	1,235	1,352
Communications & office expenses	3,101	1,938
Furniture, equipment & software	1,572	907
Conferences, training, library & subscriptions	505	856
Other expenses	43,047	30,240
Total expenses	<u>281,978</u>	<u>250,237</u>
Net operating surplus/(deficit) for the period	<u>(21,282)</u>	<u>-</u>

Provides support to family members, who are separating, through Family Law Counselling.

CENTACARE
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Family Dispute Resolution (4-BJMOJDI)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	753,062	718,776
Total revenue	<u>753,062</u>	<u>780,932</u>
Expenses		
Employee benefits expense	517,612	552,127
Accommodation, repairs & maintenance expenses	34,393	54,505
Motor vehicle expense	-	6,160
Client expenses	2,715	1,135
Insurance	3,845	4,109
Communications & office expenses	5,220	6,864
Furniture, equipment & software	4,120	19,820
Conferences, training, library & subscriptions	7,918	9,686
Other expenses	188,022	126,526
Total expenses	<u>763,845</u>	<u>780,932</u>
Net operating surplus/(deficit) for the period	<u>(10,783)</u>	<u>-</u>

Provides support to assist couples and family members who are separating or separated to resolve issues in disputes such as parenting, care and property arrangements. Child focused and child inclusive supported approach.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Regional Family Dispute Resolution (4-BJMOIQP)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	185,348	176,909
Fee for service revenue	-	5,465
Total revenue	<u>185,348</u>	<u>182,374</u>
Expenses		
Employee benefits expense	92,087	98,178
Accommodation, repairs & maintenance expenses	47,869	13,337
Motor vehicle expense	4,006	1,825
Client expenses	259	258
Insurance	892	967
Communications & office expenses	1,352	1,345
Furniture, equipment & software	1,749	384
Conferences, training, library & subscriptions	6,506	3,345
Other expenses	37,381	62,735
Total expenses	<u>192,101</u>	<u>182,374</u>
Net operating surplus/(deficit) for the period	<u>(6,753)</u>	<u>-</u>

Provides support to assist couples and family members who are separating or separated to resolve issues in disputes such as parenting, care and property arrangements. Child focused and child inclusive supported approach.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

School Counselling

	2023	2022
	\$	\$
Operating Income		
Other grant revenue	691,955	554,055
Total revenue	<u>691,955</u>	<u>554,055</u>
Expenses		
Employee benefits expense	505,238	458,686
Accommodation, repairs & maintenance expenses	132	4,330
Motor vehicle expense	619	1,997
Client expenses	-	79
Insurance	3,236	2,568
Communications & office expenses	1,954	3,654
Furniture, equipment & software	10,438	1,424
Conferences, training, library & subscriptions	445	994
Other expenses	163,523	70,766
Total expenses	<u>685,585</u>	<u>544,498</u>
Net operating surplus/(deficit) for the period	<u>6,370</u>	<u>9,557</u>

Provides confidential counselling to Catholic school students. Provides referral options to children/parents, consultation with the school and some group work within schools.

CENTACARE
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Wandana Community Centre (F&CD203-02)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	220,083	259,299
Other revenue	-	3,076
Total revenue	<u>220,083</u>	<u>262,375</u>
Expenses		
Employee benefits expense	150,145	209,419
Accommodation, repairs & maintenance expenses	25,510	14,688
Motor vehicle expense	-	338
Client expenses	373	653
Insurance	1,299	1,749
Communications & office expenses	4,135	3,590
Furniture, equipment & software	-	1,088
Conferences, training, library & subscriptions	180	9,946
Other expenses	38,443	24,404
Total expenses	<u>220,085</u>	<u>265,875</u>
Net operating surplus/(deficit) for the period	<u>(2)</u>	<u>(3,500)</u>

Provides a range of social, educational, recreational and community services including a Family Support Program for families from diverse backgrounds.

CENTACARE
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

South Mobile Resource Facility

	2023 \$	2022 \$
Operating Income		
Other grant revenue	170,390	150,842
Total revenue	<u>170,390</u>	<u>150,842</u>
Expenses		
Employee benefits expense	122,149	128,884
Accommodation, repairs & maintenance expenses	11,524	9,048
Motor vehicle expense	11,044	3,124
Client expenses	140	976
Insurance	797	814
Communications & office expenses	3,375	2,021
Furniture, equipment & software	3,111	237
Conferences, training, library & subscriptions	180	399
Other expenses	19,182	26,369
Total expenses	<u>171,502</u>	<u>171,872</u>
Net operating surplus/(deficit) for the period	<u>(1,112)</u>	<u>(21,030)</u>

Provides support to street level mobile resource services through play and chat sessions including referral, information and parent education.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Family Connections Program (4-G1WPKTC)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	408,733	395,988
Total revenue	<u>408,733</u>	<u>395,988</u>
Expenses		
Employee benefits expense	278,953	282,918
Accommodation, repairs & maintenance expenses	29,833	27,730
Motor vehicle expense	13,082	18,175
Client expenses	1,036	1,736
Insurance	2,030	1,227
Communications & office expenses	3,109	3,754
Furniture, equipment & software	18	787
Conferences, training, library & subscriptions	2,698	2,750
Other expenses	77,974	56,911
Total expenses	<u>408,733</u>	<u>395,988</u>
Net operating surplus/(deficit) for the period	<u>-</u>	<u>-</u>

Provides support to families including free and fun and educational play experiences such as playgroups, parent groups, workshops, family activities, peer groups and events.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Early Intervention for Children and Young People (4-G086HCU)

	2023 \$	2022 \$
Operating Income		
Grant revenue	524,725	490,681
Total revenue	<u>524,725</u>	<u>490,681</u>
Expenses		
Employee benefits expense	355,721	364,733
Accommodation, repairs & maintenance expenses	33,696	30,943
Motor vehicle expense	45,703	16,176
Client expenses	-	185
Insurance	2,507	1,170
Communications & office expenses	4,493	2,895
Furniture, equipment & software	552	1,399
Conferences, training, library & subscriptions	778	1,478
Other expenses	81,277	72,332
Total expenses	<u>524,727</u>	<u>491,311</u>
Net operating surplus/(deficit) for the period	<u>(2)</u>	<u>(630)</u>

Provides support to children and young people who are showing early signs or are at risk of developing mental illness, to improve their wellbeing and enable them to better participate in their communities to reach their full potential.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

National School Chaplaincy

	2023	2022
	\$	\$
Operating Income		
Grant revenue	100,920	336,694
Other revenue	-	2,088
Total revenue	<u>100,920</u>	<u>338,782</u>
Expenses		
Employee benefits expense	121,437	448,492
Accommodation, repairs & maintenance expenses	3,017	16,254
Motor vehicle expense	4,352	10,685
Client expenses	-	83
Insurance	-	2,440
Communications & office expenses	501	3,376
Furniture, equipment & software	5	2,419
Conferences, training, library & subscriptions	85	1,446
Other expenses	21,379	39,062
Total expenses	<u>150,776</u>	<u>524,257</u>
Net operating surplus/(deficit) for the period	<u>(49,856)</u>	<u>(185,475)</u>

Provides support to schools in promoting the wellbeing of students. The program is in collaboration with existing wellbeing services provided within the school community.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Virtual Support Network (SAH2021-326)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	46,000	157,499
Total revenue	<u>46,000</u>	<u>157,499</u>
Expenses		
Employee benefits expense	39,193	163,004
Accommodation, repairs & maintenance expenses	3,805	7,624
Motor vehicle expense	39	1
Client expenses	37	191
Insurance	-	134
Communications & office expenses	654	2,618
Furniture, equipment & software	89	429
Conferences, training, library & subscriptions	-	838
Other expenses	7,123	11,742
Total expenses	<u>50,940</u>	<u>186,581</u>
Net operating surplus/(deficit) for the period	<u>(4,940)</u>	<u>(29,082)</u>

Increasing capacity to support children under the age of 12 as part of Stage 3 of the COVID-19 Mental Health Response.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Sole Parent Program (PCD021-01)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	170,580	168,116
Total revenue	<u>170,580</u>	<u>168,116</u>
Expenses		
Employee benefits expense	129,015	134,506
Accommodation, repairs & maintenance expenses	9,690	10,258
Motor vehicle expense	-	4,032
Client expenses	193	417
Insurance	826	902
Communications & office expenses	2,107	1,570
Furniture, equipment & software	-	1,470
Conferences, training, library & subscriptions	39	2,047
Other expenses	28,710	13,686
Total expenses	<u>170,580</u>	<u>168,888</u>
Net operating surplus/(deficit) for the period	<u>-</u>	<u>(772)</u>

Provides workshops and classes with a range of self-development and parenting topics. Confidential counselling and art therapy available to adults and children. Play therapy also available for children.

CENTACARE
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

CSU - Administration

	2023	2022
	\$	\$
Operating Income		
Other revenue	255,553	-
Total revenue	<u>255,553</u>	<u>-</u>
Expenses		
Employee benefits expense	167,900	-
Accommodation, repairs & maintenance expenses	6,411	-
Motor vehicle expense	10,196	-
Client expenses	102	-
Communications & office expenses	3,188	-
Furniture, equipment & software	4,709	-
Conferences, training, library & subscriptions	6	-
Other expenses	11,685	-
Total expenses	<u>204,197</u>	<u>-</u>
Net operating surplus/(deficit) for the period	<u>51,356</u>	<u>-</u>

CENTACARE
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Kids in Focus (4-G1WPKTC)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	598,481	546,840
Other grant revenue	632	-
Total revenue	<u>599,113</u>	<u>546,840</u>
Expenses		
Employee benefits expense	426,731	390,971
Accommodation, repairs & maintenance expenses	5,499	22,472
Motor vehicle expense	27,469	36,247
Client expenses	6,982	8,639
Insurance	2,803	2,903
Communications & office expenses	2,619	6,551
Furniture, equipment & software	4,696	3,509
Conferences, training, library & subscriptions	9,380	613
Other expenses	112,934	74,935
Total expenses	<u>599,113</u>	<u>546,840</u>
Net operating surplus/(deficit) for the period	<u>-</u>	<u>-</u>

Provides therapeutic parenting interventions, case management, outreach, referrals and some group work for caregivers with alcohol and/or other drug issues.

CENTACARE
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Dad's Business

	2023	2022
	\$	\$
Operating Income		
Other grant revenue	111,315	116,280
Total revenue	<u>111,315</u>	<u>116,280</u>
Expenses		
Employee benefits expense	83,132	75,930
Accommodation, repairs & maintenance expenses	12,093	12,223
Motor vehicle expense	6,849	4,599
Client expenses	23	50
Insurance	521	627
Communications & office expenses	4,372	5,339
Furniture, equipment & software	9	2,516
Conferences, training, library & subscriptions	75	102
Other expenses	4,643	14,894
Total expenses	<u>111,717</u>	<u>116,280</u>
Net operating surplus/(deficit) for the period	<u>(402)</u>	<u>-</u>

Provides support for fathers and families including play sessions, antenatal and information sessions, community events and parent education.

CENTACARE
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

General and Specialist Family Preservation Foster Care (AC118-04)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	2,547,766	2,311,804
Other grant revenue	1,696	-
Interest revenue	-	1,306
Total revenue	<u>2,549,462</u>	<u>2,313,110</u>
Expenses		
Employee benefits expense	1,657,280	1,479,646
Accommodation, repairs & maintenance expenses	324,744	65,426
Motor vehicle expense	108,914	85,809
Client expenses	37,972	12,938
Insurance	11,655	14,333
Communications & office expenses	55,461	40,902
Furniture, equipment & software	16,063	6,100
Conferences, training, library & subscriptions	10,364	2,630
Other expenses	532,693	402,929
Total expenses	<u>2,755,146</u>	<u>2,110,713</u>
Net operating surplus/(deficit) for the period	<u>(205,684)</u>	<u>202,397</u>

Provides out of home care placements for vulnerable children with complex needs. The program supports the planned process of returning children to the care of their birth families.

CENTACARE
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Specialist Training Program-Psychiatry Placement

	2023	2022
	\$	\$
Operating Income		
Grant revenue	135,735	155,000
Total revenue	<u>135,735</u>	<u>155,000</u>
Expenses		
Employee benefits expense	31,324	28,739
Accommodation, repairs & maintenance expenses	-	365
Insurance	-	564
Communications & office expenses	60	703
Conferences, training, library & subscriptions	-	8,232
Other expenses	158,250	116,397
Total expenses	<u>189,634</u>	<u>155,000</u>
Net operating surplus/(deficit) for the period	<u>(53,899)</u>	<u>-</u>

Provides Specialist Training Program (STP) for Child and Adolescent Psychiatrists (CAP) -Stage 2 Rotation.

CENTACARE
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Breathing Space (DHS276)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	441,524	431,771
Total revenue	<u>441,524</u>	<u>431,771</u>
Expenses		
Employee benefits expense	304,610	343,484
Accommodation, repairs & maintenance expenses	21,522	22,126
Motor vehicle expense	17,748	11,567
Client expenses	19,599	24,830
Insurance	2,065	2,255
Communications & office expenses	8,680	7,104
Furniture, equipment & software	4,150	1,084
Conferences, training, library & subscriptions	3,515	971
Other expenses	59,634	33,351
Total expenses	<u>441,523</u>	<u>446,772</u>
Net operating surplus/(deficit) for the period	<u>1</u>	<u>(15,001)</u>

The Breathing Space pilot program is run with a focus on young women, aged under 25, who have experienced removal of children from their care and who may have had a care experience themselves.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Restore (DHS254-04)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	5,467,561	4,411,048
Other grant revenue	800	-
Total revenue	<u>5,468,361</u>	<u>4,411,048</u>
Expenses		
Employee benefits expense	3,776,287	3,037,118
Accommodation, repairs & maintenance expenses	223,766	273,111
Motor vehicle expense	216,815	190,453
Client expenses	226,709	83,650
Insurance	26,770	25,341
Communications & office expenses	52,929	88,308
Furniture, equipment & software	69,439	179,075
Conferences, training, library & subscriptions	94,956	31,092
Other expenses	780,689	502,900
Total expenses	<u>5,468,360</u>	<u>4,411,048</u>
Net operating surplus/(deficit) for the period	<u>1</u>	<u>-</u>

Provides practical and therapeutic home based services to address child protection concerns.

CENTACARE
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Unify Reunification Services

	2023	2022
	\$	\$
Operating Income		
Fee for service revenue	1,076,798	1,115,864
Other revenue	63	-
Total revenue	<u>1,076,861</u>	<u>1,115,864</u>
Expenses		
Employee benefits expense	755,117	826,345
Accommodation, repairs & maintenance expenses	45,595	49,258
Motor vehicle expense	41,200	41,468
Client expenses	4,022	2,092
Insurance	5,036	12,330
Communications & office expenses	23,772	29,850
Furniture, equipment & software	16,176	2,129
Conferences, training, library & subscriptions	2,034	1,692
Other expenses	132,282	174,227
Total expenses	<u>1,025,234</u>	<u>1,139,391</u>
Net operating surplus/(deficit) for the period	<u>51,627</u>	<u>(23,527)</u>

The Breathing Space pilot program is run with a focus on young women, aged under 25, who have experienced removal of children from their care and who may have had a care experience themselves.

CENTACARE
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

DVAHS - Administration

	2023	2022
	\$	\$
Operating Income		
Other revenue	199,760	-
Total revenue	<u>199,760</u>	<u>-</u>
Expenses		
Employee benefits expense	182,410	-
Accommodation, repairs & maintenance expenses	4,997	-
Motor vehicle expense	8,552	-
Client expenses	110	-
Insurance	-	-
Communications & office expenses	1,616	-
Furniture, equipment & software	739	-
Conferences, training, library & subscriptions	1,245	-
Other expenses	91	-
Total expenses	<u>199,760</u>	<u>-</u>
Net operating surplus/(deficit) for the period	<u>-</u>	<u>-</u>

CENTACARE
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Young Family Support Program (SHS5093-03)

	2023 \$	2022 \$
Operating Income		
Grant revenue	2,232,000	2,183,600
Other grant revenue	3,568	-
Other revenue	150,739	142,575
Interest revenue	-	900
Total revenue	2,386,307	2,327,075
Expenses		
Employee benefits expense	1,817,723	1,921,006
Accommodation, repairs & maintenance expenses	139,406	146,006
Motor vehicle expense	56,384	72,845
Client expenses	17,014	23,994
Insurance	15,512	13,186
Communications & office expenses	21,407	21,321
Furniture, equipment & software	988	4,567
Conferences, training, library & subscriptions	1,527	7,021
Other expenses	384,987	299,217
Total expenses	2,454,948	2,509,163
Net operating surplus/(deficit) for the period	(68,641)	(182,088)

Provides various services, including: 24 hour supported accommodation, emergency crisis accommodation, outreach housing program for young women who are pregnant and/or parenting and their children.

CENTACARE
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NOTES TO THE FINANCIAL STATEMENTS
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Murray Mallee and Adelaide Hills Domestic Violence Service
(SHS5226)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	356,108	353,410
Other grant revenue	2,567	-
Other revenue	13,549	-
Interest revenue	-	422
Total revenue	372,224	353,832
Expenses		
Employee benefits expense	338,286	245,748
Accommodation, repairs & maintenance expenses	26,099	22,217
Motor vehicle expense	24,174	15,891
Client expenses	3,586	1,810
Insurance	1,741	2,865
Communications & office expenses	3,938	5,801
Furniture, equipment & software	219	4,317
Conferences, training, library & subscriptions	8,626	3,212
Other expenses	40,485	51,971
Total expenses	447,154	353,832
Net operating surplus/(deficit) for the period	(74,930)	-

Provides counselling and support, emergency accommodation, advocacy and referrals for women and their children experiencing domestic and family violence or Aboriginal family violence who may be homeless or at risk of homelessness as a result of the violence.

CENTACARE
Catholic Family Services
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Riverland Domestic Violence Service (SHS5226)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	436,444	433,138
Other grant revenue	3,464	-
Other revenue	11,661	6,664
Interest revenue	-	275
Total revenue	<u>451,569</u>	<u>440,077</u>
Expenses		
Employee benefits expense	404,408	349,574
Accommodation, repairs & maintenance expenses	45,747	31,983
Motor vehicle expense	33,033	31,292
Client expenses	9,156	15,849
Insurance	2,569	2,842
Communications & office expenses	6,359	8,282
Furniture, equipment & software	1,750	3,086
Conferences, training, library & subscriptions	10,799	5,664
Other expenses	50,838	53,791
Total expenses	<u>564,659</u>	<u>502,363</u>
Net operating surplus/(deficit) for the period	<u>(113,090)</u>	<u>(62,286)</u>

Provides counselling and support, emergency accommodation, advocacy and referrals for women and their children experiencing domestic and family violence or Aboriginal family violence who may be homeless or at risk of homelessness as a result of the violence.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Limestone Coast Regional Domestic Violence Service (SHS5226)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	597,819	593,289
Other revenue	89,220	58,504
Interest revenue	-	383
Total revenue	<u>687,039</u>	<u>652,176</u>
Expenses		
Employee benefits expense	504,445	480,981
Accommodation, repairs & maintenance expenses	71,537	56,697
Motor vehicle expense	33,698	39,592
Client expenses	6,189	14,281
Insurance	5,314	3,892
Communications & office expenses	10,448	7,752
Furniture, equipment & software	359	5,101
Conferences, training, library & subscriptions	16,380	17,061
Other expenses	84,035	80,755
Total expenses	<u>732,405</u>	<u>706,112</u>
Net operating surplus/(deficit) for the period	<u>(45,366)</u>	<u>(53,936)</u>

Provides supported accommodation, domestic violence counselling, support and group work for women and their children experiencing domestic and family violence or Aboriginal family violence who may be homeless or at risk of homelessness as a result of violence.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

DFV-Crisis Accommodation (SHS5029-01)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	324,456	313,349
Other grant revenue	6,182	-
Other revenue	21,085	19,201
Interest revenue	-	189
Total revenue	<u>351,723</u>	<u>332,739</u>
Expenses		
Employee benefits expense	231,861	170,790
Accommodation, repairs & maintenance expenses	26,094	28,831
Motor vehicle expense	12,013	15,529
Client expenses	4,530	9,933
Insurance	2,485	1,938
Communications & office expenses	1,629	3,046
Furniture, equipment & software	172	11,194
Conferences, training, library & subscriptions	4,163	4,448
Other expenses	68,778	87,030
Total expenses	<u>351,725</u>	<u>332,739</u>
Net operating surplus/(deficit) for the period	<u>(2)</u>	<u>-</u>

Provides additional funding for existing Domestic and Family Violence services - part of '40 new crisis accommodation beds'.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Whyalla Regional Domestic Violence Service (SHS5226)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	500,449	496,657
Other grant revenue	3,464	-
Other revenue	1,245	10,847
Total revenue	<u>505,158</u>	<u>507,784</u>
Expenses		
Employee benefits expense	375,178	340,880
Accommodation, repairs & maintenance expenses	14,386	39,016
Motor vehicle expense	88,976	22,961
Client expenses	13,224	11,438
Insurance	2,731	3,258
Communications & office expenses	3,010	5,604
Furniture, equipment & software	181	9,559
Conferences, training, library & subscriptions	7,543	4,847
Other expenses	33,090	70,221
Total expenses	<u>538,319</u>	<u>507,784</u>
Net operating surplus/(deficit) for the period	<u>(33,161)</u>	<u>-</u>

Provides supported transitional and crisis accommodation, advocacy and other related specialist support services for women and their children experiencing domestic and family violence or Aboriginal family violence who may be homeless or at risk of homelessness.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Hannah Place (AC106-03)

	2023 \$	2022 \$
Operating Income		
Fee for service revenue	1,260,593	1,115,694
Other revenue	35,965	50,752
Total revenue	<u>1,296,558</u>	<u>1,166,446</u>
Expenses		
Employee benefits expense	615,569	585,381
Accommodation, repairs & maintenance expenses	77,812	34,455
Motor vehicle expense	20,983	18,904
Client expenses	12,588	13,297
Insurance	10,985	5,167
Communications & office expenses	4,927	6,279
Furniture, equipment & software	700	5,532
Conferences, training, library & subscriptions	4,081	1,819
Other expenses	162,334	214,217
Total expenses	<u>909,979</u>	<u>885,051</u>
Net operating surplus/(deficit) for the period	<u>386,579</u>	<u>281,395</u>

Provides case management support, advice and advocacy towards pregnancy and parenting for young women 14-18 years of age.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Outer North Youth Homelessness Service (SHS5222)

	2023 \$	2022 \$
Operating Income		
Grant revenue	1,470,578	1,472,400
Other grant revenue	1,966	-
Other revenue	70,554	76,242
Interest revenue	176	387
Total revenue	1,543,274	1,549,029
Expenses		
Employee benefits expense	1,177,018	1,138,229
Accommodation, repairs & maintenance expenses	98,247	35,735
Motor vehicle expense	45,596	39,207
Client expenses	32,065	23,437
Insurance	13,774	8,323
Communications & office expenses	14,220	12,748
Furniture, equipment & software	3,646	9,355
Conferences, training, library & subscriptions	1,242	4,347
Other expenses	157,472	277,648
Total expenses	1,543,280	1,549,029
Net operating surplus/(deficit) for the period	(6)	-

Provides information, advocacy, supported and emergency accommodation for young people 16-24 years of age who are homeless or at risk of homelessness.

CENTACARE
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NOTES TO THE FINANCIAL STATEMENTS
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Whyalla Generic Homelessness Service (Youth Focus) (SHS5224)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	745,864	741,100
Other revenue	5,012	8,077
Interest revenue	-	120
Total revenue	<u>750,876</u>	<u>749,297</u>
Expenses		
Employee benefits expense	529,016	520,231
Accommodation, repairs & maintenance expenses	14,977	23,355
Motor vehicle expense	34,447	26,091
Client expenses	25,664	42,370
Insurance	3,643	2,932
Communications & office expenses	6,986	7,841
Furniture, equipment & software	332	7,420
Conferences, training, library & subscriptions	6,324	1,748
Other expenses	153,481	117,309
Total expenses	<u>774,870</u>	<u>749,297</u>
Net operating surplus/(deficit) for the period	<u>(23,994)</u>	<u>-</u>

Provides supported transitional and crisis accommodation and other related services including information, advocacy and referral to individuals, couples and families who are homeless or at risk of homelessness. With a focus on young people under 25 years of age.

CENTACARE
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Domestic Violence Disclosure Scheme

	2023	2022
	\$	\$
Operating Income		
Grant revenue	111,374	133,504
Total revenue	<u>111,374</u>	<u>133,504</u>
Expenses		
Employee benefits expense	87,307	103,270
Motor vehicle expense	8,080	7,525
Client expenses	661	-
Insurance	521	-
Communications & office expenses	341	403
Furniture, equipment & software	49	-
Conferences, training, library & subscriptions	2,710	5,184
Other expenses	11,706	17,122
Total expenses	<u>111,375</u>	<u>133,504</u>
Net operating surplus/(deficit) for the period	<u>(1)</u>	<u>-</u>

Provides supported transitional and crisis accommodation and other related services including information, advocacy and referral to individuals, couples and families who are homeless or at risk of homelessness. With a focus on young people under 25 years of age.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Safe At Home

	2023	2022
	\$	\$
Operating Income		
Grant revenue	99,788	40,820
Other revenue	72,231	-
Total revenue	<u>172,019</u>	<u>40,820</u>
Expenses		
Employee benefits expense	100,753	42,518
Accommodation, repairs & maintenance expenses	7,832	991
Motor vehicle expense	4,773	771
Client expenses	74,444	16,324
Insurance	805	-
Communications & office expenses	860	418
Furniture, equipment & software	12	77
Conferences, training, library & subscriptions	1,485	209
Other expenses	9,826	296
Total expenses	<u>200,790</u>	<u>61,604</u>
Net operating surplus/(deficit) for the period	<u>(28,771)</u>	<u>(20,784)</u>

Provides supported transitional and crisis accommodation and other related services including information, advocacy and referral to individuals, couples and families who are homeless or at risk of homelessness. With a focus on young people under 25 years of age.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Next Steps Pilot (P315C1)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	895,267	214,000
Other revenue	223	-
Interest revenue	135	-
Total revenue	<u>895,625</u>	<u>214,000</u>
Expenses		
Employee benefits expense	650,967	157,817
Accommodation, repairs & maintenance expenses	43,361	10,533
Motor vehicle expense	34,547	4,694
Client expenses	7,296	229
Insurance	4,190	-
Communications & office expenses	20,440	5,942
Furniture, equipment & software	398	6,882
Conferences, training, library & subscriptions	1,007	1,922
Other expenses	133,357	25,981
Total expenses	<u>895,563</u>	<u>214,000</u>
Net operating surplus/(deficit) for the period	<u>62</u>	<u>-</u>

Provides supported transitional and crisis accommodation and other related services including information, advocacy and referral to individuals, couples and families who are homeless or at risk of homelessness. With a focus on young people under 25 years of age.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

DV Individual Safety and Support Packages

	2023	2022
	\$	\$
Operating Income		
Grant revenue	131,217	38,635
Total revenue	<u>131,217</u>	<u>38,635</u>
Expenses		
Client expenses	116,098	34,215
Insurance	562	-
Other expenses	14,556	5,795
Total expenses	<u>131,216</u>	<u>40,010</u>
Net operating surplus/(deficit) for the period	<u>1</u>	<u>(1,375)</u>

Provides supported transitional and crisis accommodation and other related services including information, advocacy and referral to individuals, couples and families who are homeless or at risk of homelessness. With a focus on young people under 25 years of age.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Regional Safety Hub – Mt Gambier

	2023	2022
	\$	\$
Operating Income		
Grant revenue	71,453	-
Other grant revenue	8,449	-
Total revenue	<u>79,902</u>	<u>-</u>
Expenses		
Employee benefits expense	53,234	-
Insurance	402	-
Communications & office expenses	418	-
Other expenses	25,846	-
Total expenses	<u>79,900</u>	<u>-</u>
Net operating surplus/(deficit) for the period	<u>2</u>	<u>-</u>

The safety hub programs provide a safe, local place where women can speak confidentially to workers gaining information, support, and referrals to appropriate services. The hubs aim to provide increased access to local support services and facilitated pathways for women and their children experiencing domestic and family violence within a safety-first context.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Regional Safety Hub – Berri

	2023 \$	2022 \$
Operating Income		
Grant revenue	43,244	-
Other grant revenue	9,000	-
Total revenue	<u>52,244</u>	<u>-</u>
Expenses		
Employee benefits expense	29,832	-
Motor vehicle expense	2,287	-
Client expenses	1,562	-
Insurance	452	-
Communications & office expenses	176	-
Conferences, training, library & subscriptions	394	-
Other expenses	17,542	-
Total expenses	<u>52,245</u>	<u>-</u>
Net operating surplus/(deficit) for the period	<u>(1)</u>	<u>-</u>

The safety hub programs provide a safe, local place where women can speak confidentially to workers gaining information, support, and referrals to appropriate services. The hubs aim to provide increased access to local support services and facilitated pathways for women and their children experiencing domestic and family violence within a safety-first context.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Early Intervention - Limestone Coast

	2023	2022
	\$	\$
Operating Income		
Grant revenue	47	-
Total revenue	47	-
Expenses		
Insurance	47	-
Other expenses	-	-
Total expenses	47	-
Net operating surplus/(deficit) for the period	-	-

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

HWE - Administration

	2023	2022
	\$	\$
Operating Income		
Other revenue	219,274	-
Total revenue	<u>219,274</u>	<u>-</u>
Expenses		
Employee benefits expense	189,026	-
Accommodation, repairs & maintenance expenses	6,055	-
Motor vehicle expense	6,775	-
Client expenses	2	-
Communications & office expenses	1,641	-
Furniture, equipment & software	1,205	-
Conferences, training, library & subscriptions	1,629	-
Other expenses	12,941	-
Total expenses	<u>219,274</u>	<u>-</u>
Net operating surplus/(deficit) for the period	<u>-</u>	<u>-</u>

CENTACARE
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Reconnect (4-8ENTKP9)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	260,477	260,786
Total revenue	<u>260,477</u>	<u>260,786</u>
Expenses		
Employee benefits expense	189,530	239,507
Accommodation, repairs & maintenance expenses	8,232	19,873
Motor vehicle expense	5,830	11,325
Client expenses	245	88
Insurance	1,332	1,412
Communications & office expenses	1,066	2,953
Furniture, equipment & software	-	602
Conferences, training, library & subscriptions	56	590
Other expenses	54,187	36,832
Total expenses	<u>260,478</u>	<u>313,182</u>
Net operating surplus/(deficit) for the period	<u>(1)</u>	<u>(52,396)</u>

Provides therapeutic interventions include assessment, counselling, family work, referral and consultancy for youth 12-18 years of age and their families, where there is a risk of homelessness and emerging mental health concerns for the young person.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Panic Anxiety, Obsessive Compulsive and Eating Disorders (SAH2014-702)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	400,637	504,800
Total revenue	<u>400,637</u>	<u>504,800</u>
Expenses		
Employee benefits expense	257,336	386,694
Accommodation, repairs & maintenance expenses	48,674	25,578
Motor vehicle expense	8,951	8,001
Client expenses	6,881	152
Insurance	2,489	2,709
Communications & office expenses	3,088	4,530
Furniture, equipment & software	10,671	1,560
Conferences, training, library & subscriptions	3,023	1,747
Other expenses	59,524	73,829
Total expenses	<u>400,637</u>	<u>504,800</u>
Net operating surplus/(deficit) for the period	<u>-</u>	<u>-</u>

Provide support, counselling, information and strategies, referral pathways, advocacy supports, access to lived experienced Peer Workers, recovery support groups for individuals living with panic anxiety, obsessive compulsive and eating disorders and those that support them.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Individual Psychosocial Rehabilitation and Support Services (IPRSS)
(SAH2013-12134-1)

	2023 \$	2022 \$
Operating Income		
Grant revenue	1,203,616	1,197,218
Total revenue	<u>1,203,616</u>	<u>1,197,218</u>
Expenses		
Employee benefits expense	778,270	847,000
Accommodation, repairs & maintenance expenses	51,808	42,272
Motor vehicle expense	35,873	17,246
Client expenses	235	503
Insurance	12,403	6,707
Communications & office expenses	14,532	14,085
Furniture, equipment & software	5,035	3,677
Conferences, training, library & subscriptions	15,092	4,113
Other expenses	290,368	261,615
Total expenses	<u>1,203,616</u>	<u>1,197,218</u>
Net operating surplus/(deficit) for the period	<u>-</u>	<u>-</u>

Provides one on one support to identify needs and/or strengths to develop own goals for adults living with a mental illness.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

ASCEND Youth Life Promotion (SAH2018-1001)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	141,593	160,000
Fee for service revenue	-	12,823
Total revenue	<u>141,593</u>	<u>172,823</u>
Expenses		
Employee benefits expense	102,884	136,032
Accommodation, repairs & maintenance expenses	12,929	13,252
Motor vehicle expense	4,822	2,063
Client expenses	30	61
Insurance	817	895
Communications & office expenses	986	2,840
Furniture, equipment & software	-	420
Conferences, training, library & subscriptions	999	1,730
Other expenses	18,128	26,115
Total expenses	<u>141,595</u>	<u>183,408</u>
Net operating surplus/(deficit) for the period	<u>(2)</u>	<u>(10,585)</u>

Provides support and consultation for young people up to 25 years of age at risk of suicide or self-harm. Training for organisations to recognise, interpret and respond to suicidal and depressive behaviours for young people.

CENTACARE
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Accommodation Support Program (SAH2015-1033)

	2023 \$	2022 \$
Operating Income		
Grant revenue	-	80,635
Total revenue	<u>-</u>	<u>80,635</u>
Expenses		
Employee benefits expense	-	69,040
Accommodation, repairs & maintenance expenses	-	3,832
Motor vehicle expense	-	6,022
Client expenses	-	-
Insurance	-	449
Communications & office expenses	-	1,293
Furniture, equipment & software	-	162
Conferences, training, library & subscriptions	-	-
Other expenses	-	12,083
Total expenses	<u>-</u>	<u>92,881</u>
Net operating surplus/(deficit) for the period	<u>-</u>	<u>(12,246)</u>

Provides assistance with independent living, self and health care, accommodation, community resources, recreational and social activities for clients of community mental health teams who are living with a mental illness.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

headspace Port Adelaide (MHPS-24), (MHPS-49),(MHPS-4) & (MHPS-57)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	815,067	1,202,172
Total revenue	<u>815,067</u>	<u>1,202,172</u>
Expenses		
Employee benefits expense	657,449	958,488
Accommodation, repairs & maintenance expenses	66,332	63,270
Motor vehicle expense	4,452	11,603
Client expenses	1,719	832
Insurance	4,661	6,167
Communications & office expenses	8,215	10,910
Furniture, equipment & software	-	1,544
Conferences, training, library & subscriptions	2,261	5,779
Other expenses	69,977	143,891
Total expenses	<u>815,066</u>	<u>1,202,484</u>
Net operating surplus/(deficit) for the period	<u>1</u>	<u>(312)</u>

Provides a free mental health service for young people and their families, including: mental health, general health, relationship support, alcohol and other drug services, education, employment and training.

CENTACARE
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

The Integrated Youth Substance Misuse Specialist Service (SAH2019-329-2)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	1,841,107	1,751,767
Total revenue	<u>1,841,107</u>	<u>1,751,767</u>
Expenses		
Employee benefits expense	1,594,516	1,467,939
Accommodation, repairs & maintenance expenses	71,741	78,042
Motor vehicle expense	13,123	13,212
Client expenses	33,706	27,234
Insurance	9,413	9,402
Communications & office expenses	12,519	12,580
Furniture, equipment & software	6,045	4,927
Conferences, training, library & subscriptions	2,849	4,568
Other expenses	147,994	137,042
Total expenses	<u>1,891,906</u>	<u>1,754,946</u>
Net operating surplus/(deficit) for the period	<u>(50,799)</u>	<u>(3,179)</u>

Provides an integrated model of care for young people aged 12 – 24 years of age with substance misuse issues.

CENTACARE
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Counselling Services (SAH2019-329-3)

	2023 \$	2022 \$
Operating Income		
Grant revenue	294,495	280,205
Total revenue	<u>294,495</u>	<u>280,205</u>
Expenses		
Employee benefits expense	258,472	228,681
Accommodation, repairs & maintenance expenses	15,111	15,324
Motor vehicle expense	-	4,544
Client expenses	169	407
Insurance	1,377	1,504
Communications & office expenses	2,432	3,702
Furniture, equipment & software	2,090	1,704
Conferences, training, library & subscriptions	385	428
Other expenses	20,202	23,911
Total expenses	<u>300,238</u>	<u>280,205</u>
Net operating surplus/(deficit) for the period	<u>(5,743)</u>	<u>-</u>

Diverts people detected by the police for simple possession drug offences to a health intervention instead of the justice system.

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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

NDIS Support Coordination Services

	2023	2022
	\$	\$
Operating Income		
Fee for service revenue	-	431,331
Other revenue	-	71
Total revenue	<u>-</u>	<u>431,402</u>
Expenses		
Employee benefits expense	-	590,868
Accommodation, repairs & maintenance expenses	-	22,248
Motor vehicle expense	-	17,612
Client expenses	-	853
Insurance	-	4,994
Communications & office expenses	-	13,508
Furniture, equipment & software	-	11,033
Conferences, training, library & subscriptions	-	3,970
Other expenses	-	43,591
Total expenses	<u>-</u>	<u>708,677</u>
Net operating surplus/(deficit) for the period	<u>-</u>	<u>(277,275)</u>

Provides support to build the capacity of an NDIS participant to be able to seek out and arrange their own supports within their plan and in subsequent plans.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Integrated Practice Unit - Youth Support Project (Thrive)
(MHPS-3)

	2023 \$	2022 \$
Operating Income		
Grant revenue	276,145	381,931
Total revenue	<u>276,145</u>	<u>381,931</u>
Expenses		
Employee benefits expense	212,494	362,448
Accommodation, repairs & maintenance expenses	18,152	11,066
Motor vehicle expense	457	2,538
Client expenses	-	170
Insurance	1,790	2,022
Communications & office expenses	1,424	3,156
Furniture, equipment & software	2	376
Conferences, training, library & subscriptions	56	889
Other expenses	41,770	2,871
Total expenses	<u>276,145</u>	<u>385,536</u>
Net operating surplus/(deficit) for the period	<u>-</u>	<u>(3,605)</u>

Provides support to the office-based youth mental health program that sits along Headspace Port Adelaide, designed to address the mental health care needs of young people aged 16-25 in western Adelaide who are experiencing severe and/or complex mental illness.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Animal Wellbeing Program

	2023	2022
	\$	\$
Operating Income		
Grant revenue	108,610	88,805
Total revenue	<u>108,610</u>	<u>88,805</u>
Expenses		
Employee benefits expense	107,450	102,003
Accommodation, repairs & maintenance expenses	-	3,748
Motor vehicle expense	15,540	13,366
Client expenses	153	-
Insurance	508	626
Communications & office expenses	575	394
Furniture, equipment & software	-	-
Conferences, training, library & subscriptions	5	33
Other expenses	24,145	18,487
Total expenses	<u>148,376</u>	<u>138,657</u>
Net operating surplus/(deficit) for the period	<u>(39,766)</u>	<u>(49,852)</u>

Provides schools and community based interactions with animals designed to help people manage stress, anxiety, depression, and feelings of loneliness and social isolation.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
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3 PROGRAM INCOME & EXPENDITURE STATEMENTS

SA Home and Community Care Program (40895-03) & (CCP-06-04)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	556,473	658,403
Total revenue	<u>556,473</u>	<u>658,403</u>
Expenses		
Employee benefits expense	378,851	475,348
Accommodation, repairs & maintenance expenses	7,036	17,856
Motor vehicle expense	32,027	15,894
Client expenses	10,776	3,569
Insurance	3,136	3,443
Communications & office expenses	3,824	2,816
Furniture, equipment & software	630	10,621
Conferences, training, library & subscriptions	354	2,739
Other expenses	119,841	126,117
Total expenses	<u>556,475</u>	<u>658,403</u>
Net operating surplus/(deficit) for the period	<u>(2)</u>	<u>-</u>

Provides support to Carers to have a break from their caring duties and enables them to attend to their own needs and reconnect with the world.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Kindred Spirit (4-GHTVKSE)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	31,293	38,000
Total revenue	<u>31,293</u>	<u>38,000</u>
Expenses		
Employee benefits expense	20,095	34,696
Accommodation, repairs & maintenance expenses	541	1,035
Motor vehicle expense	941	812
Client expenses	70	38
Insurance	191	164
Communications & office expenses	573	184
Furniture, equipment & software	19	412
Conferences, training, library & subscriptions	5	202
Other expenses	8,860	457
Total expenses	<u>31,295</u>	<u>38,000</u>
Net operating surplus/(deficit) for the period	<u>(2)</u>	<u>-</u>

Provides support to build Aboriginal families capacity to engage in their children' education and build a relationship with their local school. Practical support is also provided in-home in the morning to assist children to increase attendance at school.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Community Connections Deadly Connect - North

	2023	2022
	\$	\$
Operating Income		
Grant revenue	111,835	116,688
Total revenue	<u>111,835</u>	<u>116,688</u>
Expenses		
Employee benefits expense	81,470	87,433
Accommodation, repairs & maintenance expenses	1,760	2,584
Motor vehicle expense	4,315	1,650
Client expenses	341	289
Insurance	531	492
Communications & office expenses	1,012	403
Furniture, equipment & software	71	1,439
Conferences, training, library & subscriptions	105	1,013
Other expenses	22,226	21,385
Total expenses	<u>111,831</u>	<u>116,688</u>
Net operating surplus/(deficit) for the period	<u>4</u>	<u>-</u>

Provides support to Carers to have a break from their caring duties and enables them to attend to their own needs and reconnect with the world.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Community Connections Deadly Connect - West

	2023	2022
	\$	\$
Operating Income		
Grant revenue	115,553	115,032
Total revenue	<u>115,553</u>	<u>115,032</u>
Expenses		
Employee benefits expense	82,037	87,339
Accommodation, repairs & maintenance expenses	2,585	3,328
Motor vehicle expense	3,222	1,434
Client expenses	1,247	13
Insurance	603	656
Communications & office expenses	1,277	426
Furniture, equipment & software	107	1,363
Conferences, training, library & subscriptions	105	858
Other expenses	24,372	19,615
Total expenses	<u>115,555</u>	<u>115,032</u>
Net operating surplus/(deficit) for the period	<u>(2)</u>	<u>-</u>

Provides support to Carers to have a break from their caring duties and enables them to attend to their own needs and reconnect with the world.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

headspace – Aboriginal Youth project

	2023 \$	2022 \$
Operating Income		
Grant revenue	53,056	-
Total revenue	<u>53,056</u>	<u>-</u>
Expenses		
Employee benefits expense	42,767	-
Accommodation, repairs & maintenance expenses	9,323	-
Motor vehicle expense	14	-
Insurance	277	-
Communications & office expenses	675	-
Conferences, training, library & subscriptions	2	-
Total expenses	<u>53,058</u>	<u>-</u>
Net operating surplus/(deficit) for the period	<u>(2)</u>	<u>-</u>

Provides a free mental health service for young people and their families, including: mental health, general health, relationship support, alcohol and other drug services, education, employment and training.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

headspace – Emerging workforce

	2023	2022
	\$	\$
Operating Income		
Grant revenue	74,218	-
Total revenue	<u>74,218</u>	<u>-</u>
Expenses		
Employee benefits expense	64,476	-
Accommodation, repairs & maintenance expenses	8,637	-
Motor vehicle expense	17	-
Insurance	584	-
Communications & office expenses	469	-
Conferences, training, library & subscriptions	36	-
Total expenses	<u>74,219</u>	<u>-</u>
Net operating surplus/(deficit) for the period	<u>(1)</u>	<u>-</u>

Provides a free mental health service for young people and their families, including: mental health, general health, relationship support, alcohol and other drug services, education, employment and training.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

NDIS Direct Care Services

	2023	2022
	\$	\$
Operating Income		
Grant revenue	-	-
Other grant revenue	-	-
Fee for service revenue	-	495,083
Other revenue	-	1,591
Total revenue	<u>-</u>	<u>496,674</u>
Expenses		
Employee benefits expense	-	455,375
Accommodation, repairs & maintenance expenses	-	8,826
Motor vehicle expense	-	2,447
Client expenses	-	670
Insurance	-	4,687
Communications & office expenses	-	2,687
Furniture, equipment & software	-	15,718
Conferences, training, library & subscriptions	-	1,649
Other expenses	-	127,129
Total expenses	<u>-</u>	<u>619,188</u>
Net operating surplus/(deficit) for the period	<u>-</u>	<u>(122,514)</u>

Provides direct support to care services via the NDIS providing community and individual support to people with disabilities and their families.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Disability Services

	2023	2022
	\$	\$
Operating Income		
Grant revenue	19,591	23,033
Fee for service revenue	11,700,274	10,194,895
Other revenue	1,153,429	733,229
Total revenue	12,873,294	10,951,157
Expenses		
Employee benefits expense	9,489,099	8,524,106
Accommodation, repairs & maintenance expenses	172,149	130,184
Motor vehicle expense	197,798	209,234
Client expenses	201,048	147,859
Insurance	56,437	41,449
Communications & office expenses	54,326	54,313
Furniture, equipment & software	62,887	56,913
Conferences, training, library & subscriptions	42,687	36,558
Other expenses	2,122,049	1,565,487
Total expenses	12,398,480	10,766,103
Net operating surplus/(deficit) for the period	474,814	185,054

Provides assistance with social and community participation, operating from centre based sites, assistance with daily life and supported accommodation in various sites. Clients require support of varying levels for intellectual, physical and mental health needs.

CENTACARE
Catholic Family Services
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

3 PROGRAM INCOME & EXPENDITURE STATEMENTS

Commonwealth Home Support Program (CHSP)

	2023	2022
	\$	\$
Operating Income		
Grant revenue	581,957	610,146
Fee for service revenue	16,040	8,746
Other revenue	215	380
Total revenue	<u>598,212</u>	<u>619,272</u>
Expenses		
Employee benefits expense	427,074	376,157
Accommodation, repairs & maintenance expenses	5,681	34,526
Motor vehicle expense	10,131	6,371
Client expenses	1,903	7,845
Insurance	3,053	4,277
Communications & office expenses	6,276	4,797
Furniture, equipment & software	37,747	80,609
Conferences, training, library & subscriptions	1,773	3,915
Other expenses	104,574	100,775
Total expenses	<u>598,212</u>	<u>619,272</u>
Net operating surplus/(deficit) for the period	<u>-</u>	<u>-</u>

Provides support to an entry level to aged care services for people 65 and over. Services include flexible respite to provide family carers with a break and social support activities to increase independence and connections.

CENTACARE
Catholic Family Services
ABN 21 578 907 988
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

4 INVESTMENTS

Term deposits	2023	2022
	\$	\$
Total investments	5,000,000	5,000,000
	5,000,000	5,000,000

5 TRADE RECEIVABLES AND OTHER ASSETS

Trade receivables	2023	2022
	\$	\$
Other Assets	2,425,886	2,666,228
Prepayments	240,056	393,681
Total trade receivables and other assets	986,818	608,442
	3,652,760	3,668,351

The average credit period on trade receivables is 30 days. No interest is charged on the receivables. The Entity has not recognised provision for expected credit loss (2022: \$nil).

6 PROPERTY, PLANT AND EQUIPMENT

	Land	Buildings	Furniture and Equipment	Leasehold Improvements	Motor Vehicles	Work in Progress	Right Of Use Assets	Total
Gross carrying amount								
- At cost	\$	\$	\$	\$	\$	\$	\$	\$
Balance at 30 June 2021	44,068	824,783	2,653,630	5,996,269	5,914,901	21,116	7,053,334	22,508,101
Remeasurement of Right of Use Assets	-	-	-	-	-	-	175,039	175,039
Additions	-	25,475	-	478,464	1,771,495	-	695,254	2,970,688
Disposals	-	-	-	(44,563)	(1,993,337)	-	(459,255)	(2,497,155)
Transfer	-	21,116	-	-	-	(21,116)	-	-
Balance at 30 June 2022	44,068	871,374	2,653,630	6,430,170	5,693,059	-	7,464,372	23,156,673
Accumulated depreciation								
Balance at 30 June 2021	-	(433,270)	(2,519,920)	(3,694,319)	(2,229,280)	-	(2,298,672)	(11,175,461)
Disposals	-	-	-	23,922	924,399	-	153,085	1,101,406
Depreciation expense	-	(22,814)	(71,719)	(394,015)	(803,130)	-	(1,203,459)	(2,495,137)
Balance at 30 June 2022	-	(456,084)	(2,591,639)	(4,064,412)	(2,108,011)	-	(3,349,046)	(12,569,192)

CENTACARE
Catholic Family Services
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

6 PROPERTY, PLANT AND EQUIPMENT (cont.)

	Land	Buildings	Furniture and Equipment	Leasehold Improvements	Motor Vehicles	Work in Progress	Right Of Use Assets	Total
Gross carrying amount								
- At cost	\$	\$	\$	\$	\$	\$	\$	\$
Balance at 30 June 2022	44,068	871,374	2,653,630	6,430,170	5,693,059	-	7,464,372	23,156,673
Remeasurement of Right of Use Assets	-	-	-	-	-	-	590,480	590,480
Additions	-	9,500	-	226,469	2,103,276	468,071	-	2,807,316
Disposals	-	-	-	-	(1,748,485)	-	(9,748)	(1,758,233)
Transfer	-	-	-	23,702	(23,702)	-	-	-
Balance at 30 June 2023	44,068	880,874	2,653,630	6,680,341	6,024,148	468,071	8,045,104	24,796,236
Accumulated depreciation								
Balance at 30 June 2022	-	(456,084)	(2,591,639)	(4,064,412)	(2,108,011)	-	(3,349,046)	(12,569,192)
Disposals	-	-	-	-	953,668	-	9,748	965,416
Depreciation expense	-	(23,972)	(48,486)	(424,048)	(818,240)	-	(1,204,555)	(2,519,301)
Balance at 30 June 2023	-	(480,056)	(2,640,125)	(4,488,460)	(1,970,583)	-	(4,543,853)	(14,123,077)
Net book value								
As at 30 June 2022	44,068	415,290	61,991	2,365,758	3,585,048	-	4,115,326	10,587,481
As at 30 June 2023	44,068	400,818	13,505	2,191,881	4,053,565	468,071	3,501,251	10,673,160
							2023	2022
Property, plant and equipment							\$	\$
Right Of use assets							6,703,838	6,472,155
Capital work in progress							3,501,251	4,115,326
Total net book value of property, plant and equipment							10,673,160	10,587,481

The capital work in progress is stated at cost and not depreciated. Depreciation on capital work in progress commences when the assets are ready for their intended use.

CENTACARE
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7 TRADE AND OTHER PAYABLES	2023	2022
	\$	\$
Trade and other payables	2,385,731	1,671,911
Total current trade and other payables	2,385,731	1,671,911
The average credit period on purchases of goods is 14 days. No interest is charged on the trade payables. The organisation has financial risk management policies in place to ensure that all payables are paid within the credit timeframe.		
8 CURRENT LEASE LIABILITIES	2023	2022
	\$	\$
Lease liabilities	974,695	1,091,399
	974,695	1,091,399
9 CURRENT PROVISIONS	2023	2022
	\$	\$
Annual and Long Service Leave employee entitlements	5,235,666	5,340,181
Back pay employee entitlements	-	488,211
Total current provisions	5,235,666	5,828,392
10 FINANCIAL LIABILITIES	2023	2022
	\$	\$
DFV-Crisis Accommodation	-	48,120
Commonwealth Home Support Program (CHSP)	351,196	244,922
National School Chaplaincy	22,645	-
Family Mental Health Support Service	11,313	-
Wandana Community Centre	6,550	-
Integrated Practice Unit - Youth Support Project (Thrive)	106,554	-
headspace Port Adelaide	-	19,625
Community Prevention Responses	-	66,482
Individual Psychosocial Rehabilitation and Support Services	109,741	52,467
SA Home and Community Care Program	112,718	142,605
Restore	150,351	655,448
Community Connections Deadly Connect - North	1,731	4,410
Community Connections Deadly Connect - West	13,398	13,287
Reconnect	24,415	-
Family Connections Program	24,650	-
Supporting Sole Parents	6,111	-
Relationship Support Services	30,651	-
ASCEND Youth Life Promotion Service	26,567	-
Panic Anxiety, Obsessive Compulsive and Eating Disorders	131,528	-
Other	438,137	-
Total financial liabilities	1,568,256	1,247,366

CENTACARE
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

11 REVENUE IN ADVANCE	2023 \$	2022 \$
Headspace	216,775	-
Kindred Spirit	9,557	-
Regional Safety Hub	31,503	-
Recovery	61,782	-
Dad's Business	51,570	-
Online Safety Grants Program	247,226	-
Early Intervention - Limestone Coast	89,629	-
DV Individual Safety and Support Packages	3,167	320,217
Access Program	-	216,155
National School Chaplaincy	-	31,568
School Counselling	-	15,853
Other	28,892	80,875
Total revenue in advance	740,101	664,668

12 NON-CURRENT LEASE LIABILITIES	2023 \$	2022 \$
Lease liabilities	2,559,763	3,053,521
	2,559,763	3,053,521

13 NON-CURRENT PROVISIONS	2023 \$	2022 \$
Employee entitlements	462,012	356,624
Total non-current provisions	462,012	356,624

14 BORROWINGS	2023 \$	2022 \$
Line of credit (approved limit)	6,000,000	6,000,000
Unused line of credit at end of financial year	6,000,000	6,000,000

15 ADDITIONAL ORGANISATIONAL INFORMATION

The business of Centacare Catholic Family Services operates wholly in Australia and is conducted at: 45 Wakefield Street, Adelaide SA 5000.

Centacare Catholic Family Service is a not-for-profit organisation established in the Roman Catholic Archdiocese of Adelaide subject to the control of the Archbishop. The Archdiocese has delegated the responsibility of day to day management of Centacare Catholic Family Services to a Director, who is the executive officer of Centacare Catholic Family Services and reports to the Archbishop.

Centacare Catholic Family Services exists to promote and advance the ministry of Catholic social welfare as an integral part of the mission of the Roman Catholic Church in the Archdiocese by carrying on or assisting in carrying on of welfare, non-profit, educational and charitable activities with respect to the well being of individuals and families, according to the teachings, beliefs and practices of the Church.

CENTACARE
Catholic Family Services
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16 RELATED PARTY DISCLOSURES

At reporting date, Centacare Catholic Family Services has the following relationships with related parties:

Centacare Catholic Family Services is an unincorporated body that obtains its legal existence from Catholic Church Endowment Society

Catholic Charities - Fundraising arm of Catholic Church Endowment Society.

Adelaide Cathedral Parish - Parish of the Adelaide Archdiocese. Catholic Church Endowment Society is the legal entity of the Adelaide Archdiocese.

Catholic Education Office - Education arm of Catholic Church Endowment Society.

The Roman Catholic Archdiocese of Adelaide Charitable Trust (RCAACT) - The Archbishop of Adelaide is a member of the RCAACT.

Dated at Adelaide on 29 September 2023

During the financial year, Centacare Catholic Family Services received amounts from these related parties:

	2023	2022
	\$	\$
Catholic Education Office - School Counselling	685,007	572,412
Catholic Charities Distribution - Centacare Catholic Family Services	224,500	226,500
Catholic Church Endowment Society - provision of ICT services	171,300	164,700
Interest on Catholic Church Endowment Society accounts	95,248	95,238
Catholic Church Endowment Society - Centacare support	100,000	100,000
Catholic Charities Appeal - Aboriginal Catholic Ministry	50,482	39,698
Catholic Charities Bequest Distribution - Centacare Catholic Family Services	-	25,000
Catholic Church Endowment Society - Aboriginal Catholic Ministry Distribution	60,000	60,000
The Roman Catholic Archdiocese of Adelaide Charitable Trust	50,000	50,000
Adelaide Cathedral Parish - provision of ICT and property services	21,240	20,815
Catholic Charities Bequest Distribution - Aboriginal Catholic Ministry	-	7,500
Catholic Charities Distribution - Aboriginal Catholic Ministry	45,000	37,750
	<u>1,502,777</u>	<u>1,399,613</u>

The following amounts were paid to these related parties for the year:

	2023	2022
	\$	\$
Catholic Church Endowment Society - lease expenses	418,084	443,627
Adelaide Cathedral Parish - lease expenses	39,054	42,604
Catholic Church Endowment Society - telephone expenses	10,606	7,392
Catholic Church Endowment Society - electricity expenses	27,831	31,491
Catholic Church Endowment Society - parking expenses	100,616	118,176
Catholic Church Endowment Society - provision of payroll services	219,273	171,540
	<u>815,464</u>	<u>814,829</u>

At reporting date, Centacare Catholic Family Services has the following rent free and ongoing property lease arrangements with related parties:

The Roman Catholic Archdiocese of Adelaide Charitable Trust - 7 Wheaton Rd, Plympton, SA (Kolbe Cottage, Disability Services)

The Roman Catholic Archdiocese of Adelaide Charitable Trust - 17 Harvey Ave, Westbourne Park, SA (Yoorana Program, Disability Services)

Catholic Church Endowment Society Inc. - 33 Carey St, Salisbury, SA (Family Dispute Resolution, PHAMs Mental Health)

Adelaide Cathedral Parish - 80A Payneham Rd, Stepney, SA (Aboriginal Catholic Ministry Program)

CENTACARE
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

16 RELATED PARTY DISCLOSURES (cont.)

At balance date the following amounts due from related parties were included in the trade receivables total shown at note 5:

	2023	2022
	\$	\$
Catholic Church Endowment Society	141,507	3,103
Catholic Education Office	103,501	626,476
Diocesan Presbytery Fund	99,942	135,309
	<u>344,950</u>	<u>764,888</u>

At balance date the following investments were held with the Catholic Development Fund:

	2023	2022
	\$	\$
Cash	3,305,033	3,721,361
Term deposits	5,000,000	5,000,000
	<u>8,305,033</u>	<u>8,721,361</u>

Income recognised by Centacare for the provision of fleet management services to these related parties is as follows:

	2023	2022
	\$	\$
Catholic Church Endowment Society	17,017	13,787
Catholic Education Office	97,523	99,349
Diocesan Presbytery Fund	48,996	48,497
	<u>163,536</u>	<u>161,633</u>

Compensation to key management personnel of the Entity

	2023	2022
	\$	\$
	660,053	467,158
	<u>660,053</u>	<u>467,158</u>

17 FINANCIAL INSTRUMENTS

	2023	2022
	\$	\$
Financial assets measured at amortised cost		
Cash	3,305,033	3,721,361
Receivables	2,425,886	2,666,228
Investments	5,000,000	5,000,000
Financial liabilities measured at amortised cost		
Payables	2,385,731	1,671,911
Financial liabilities	1,568,256	1,247,366

Market risk is the risk of exposure to changes to financial prices affecting the value of positions held by the Entity as part of its normal trading activities. As the Entity only holds cash and term deposits, market risk for the Entity consists solely of interest rate risk and is considered insignificant.

18 SUBSEQUENT EVENTS

There has not arisen in the interval between the end of the financial year and the date of this report any other item, transaction or event of a material and unusual nature likely, in the opinion of the Archbishop of Adelaide, to affect significantly the other operations of the Entity, the results of those operations, or the state of affairs of the Entity, in future financial years.



Application Form – Rate Rebate

Details of Applicant

Name Catholic Church Endowment Society Inc (Centacare)
Catholic Family Services
 Address 45 Wakefield St, Adelaide 5000
 Telephone (08) 92156700

If the Applicant is not a natural person, please provide details of a contact person for the Applicant

[Redacted Name]
 Address as above
[Redacted Address]

Details of Land

Council Assessment Number 4900
 Valuer General Number 44239 35009
 Certificate of Title Reference Lot 21 F113925 Sec 5227
 Address 33 Carey St
Salisbury SA 508
 Owner of Land (if not you) CCES Inc

Note: if the application for a rate rebate is for multiple properties, each assessment must be separately identified (a separate listing can be attached if necessary).

Please note: A person or body who makes a false or misleading statement or representation in an application or provides false or misleading information or evidence in support of an application for rebate is guilty of an offence under Section 159(2) of the Local Government Act, 1999. Maximum penalty: \$5,000

Item 2.1.5 - Attachment 6 - Rebate Application

Categories of Rebate

Please tick the category of rebate under which you are seeking a rebate, Section numbers quoted refer to the Local Government Act, 1999.

3.1 Mandatory 100%

- 3.1.1 **Health Services** – Land being predominant used for service delivery or administration by a hospital or health centre incorporated under the South Australia Health Commission Act 1976; (Section 160)
- 3.1.2 **Religious Purposes** – Land containing a church or other building used for public worship (and any grounds) , or land solely used for religious purposes; (Section 162)
- 3.1.3 **Public Cemeteries** – Land being used for the purposes of a public cemetery; (Section 163)
- 3.1.4 **Royal Zoological Society of SA** – Land (other than land used as domestic premises) owned by, or under the care, control and management of, the Royal Zoological Society of South Australia Incorporated. (Section 164)

Mandatory 75% - Section 161

- 3.1.5 **Community Services** – Land being predominantly used for service delivery and administration by a community services organisation.

To qualify as a Community Service Organisation under the rebate provisions of the Local Government Act 1999 an organisation MUST MEET ALL THREE of the following criteria. (See section "Additional Information" at end of this form.)

- (a) Is incorporated on a not for profit basis for the benefit of the public; AND
- (b) Provides community services without charge or for a charge that is below the cost to the body of providing the services; AND
- (c) Does not restrict its services to persons who are members of the body.

If you have ticked (a), (b) and (c) above which of the following services does your organisation provide from the property specified in this application If these services apply only to part of your property, please supply additional details. You must answer these below questions in respect of your application.

- Emergency accommodation;
- Food or clothing for disadvantaged persons (i.e., persons who are disadvantaged by reason of poverty, illness, frailty, or mental, intellectual or physical disability) ;

- Supported accommodation (i.e., residential care facilities in receipt of Commonwealth funding or accommodation for persons with mental health, intellectual, physical or other difficulties who require support in order to live an independent life) ;
- Essential services, or employment support, for persons with mental health disabilities, or with intellectual or physical disabilities;
- Legal services for disadvantaged persons;
- Drug or alcohol rehabilitation services;
- Research into, or community education about, diseases or illnesses, or palliative care to persons who suffer from diseases or illnesses.
- Disadvantaged persons are persons who are disadvantaged by reasons of poverty, illness, frailty, or mental, intellectual or physical disability.
- Community Housing Association Properties - 75% Rebate**
supported accommodation (i.e. accommodation for persons with mental health, intellectual, physical or other difficulties who require support in order to live an independent life)
Community Housing Association providers are required to be registered and listed on the List of Community Housing providers maintained by the Government of South Australia.

Mandatory 75% (cont) – Section 165

Educational Purposes Which of the following criteria apply –

- Land occupied by a government school under a lease or licence and being used for educational purposes; or
- Land occupied by a non-government school registered under Part 5 of the Education Act 1972 and being used for educational purposes; or
- Land being used by a University or University College to provide accommodation and other forms of support for students on a not for profit basis.

3.2 Discretionary rebates – Section 166 (1)

The Council may in its discretion grant a rebate of rates or service charges in any of the following cases (section 166). Please indicate which of the following is applicable to your application –

- The rebate is desirable for the purpose of securing the proper development of the area (or a part of the area) ;
- The rebate is desirable for the purpose of assisting or supporting a business in its area;
- The rebate will be conducive to the preservation of buildings or places of historic significance;

- 3 -

- The land is being used for educational purposes;
- The land is being used for agricultural, horticultural or floricultural exhibitions;
- The land is being used for a hospital or health centre;
- The land is being used to provide facilities or services for children or young persons;
- The land is being used to provide accommodation for the aged or disabled;
- The land is being used for a residential aged care facility that is approved for Commonwealth funding under the Aged Care Act 1987 (Commonwealth) or a day therapy centre;
- The land is being used by an organisation which provides a benefit or service to the local community;
- The rebate relates to common property or land vested in a community corporation under the Community Titles Act 1996 over which the public has a free and unrestricted right of access and enjoyment ;
- The rebate is appropriate to provide relief against what would otherwise amount to a substantial change in rates payable by a rate payer due to a change in the basis of valuation used for the purposes of rating, rapid changes in valuations, or anomalies in valuations.

4. Amount of Rebate

If you are seeking a mandatory rebate under Clause 3.1 of this Application, for which you are entitled to a 75% rebate, are you also applying to the Council to increase that rebate?

YES NO

Please specify the amount of rebate that you are applying for -

.....

If you are applying for a discretionary rebate under Clause 3.2 of this Application, please specify the rebate amount you are applying for.

75%

.....

Please specify why you (or your organisation) need financial assistance through a rebate and why the amount of rebate you have applied for is appropriate.

Contra care provides four NFP programs on the site

- Clinic nurses to provide individual health interventions
- Oado Business - Engagement service for drug/poisoning support
- Kids in focus - Alcohol + Drug Intervention Support for Children + Parents + Families
- Restore - Intensive family service - in home community based support

5. Additional Information Required

The Council requires you to attach the following additional information to this Application –

- 5.1 Where you are seeking a rebate under Clause 3.1.5 of this Application – Community Services –
 - 5.1.1 Evidence that the land is being used for service delivery and/ or administration;
 - 5.1.2 A copy of the organisation’s Constitution and/ or other documentation establishing that it is incorporated on a not - for-profit basis;
 - 5.1.3 A copy of the organisation’s latest Annual Report;
 - 5.1.4 Evidence that the organisation provides services free of charge or below cost;
 - 5.1.5 Evidence that the organisation provides services to persons other than members.

- 5.2 Where you are seeking a rebate in any other case –
 - 5.2.1 Evidence that the land is being used for the purpose for which the rebate is being sought;
 - 5.2.2 Information as to whether, and if so to what extent, you (or your organisation) will be providing a service within the Council area;
 - 5.2.3 Whether you have made or intend to make an application to another council;
 - 5.2.4 The extent of financial assistance (if any) being provided by Commonwealth or State agencies;
 - 5.2.5 Whether you are in receipt of a community grant;
 - 5.2.6 Any other information that you believe is relevant in support of this Application.

6. Application Forms

Application forms and all additional information must be submitted to the Council on or before 31st August each year.

A failure to submit application forms or to provide the additional information required by the Council to assess the application by the due date may result in the Council refusing to consider the application.

Important Information

It is an offence for a person or body to make a false or misleading statement or representation in an application or to provide false or misleading information or evidence in support of an application made (or purporting to be made) under the Act . The maximum penalty for this offence is \$5,000.00, (Section 159 (2) of the Local Government Act 1999).

The Council may grant a rebate of rates or charges on such conditions as the Council thinks fit.

If a person or body has the benefit of a rebate of rates and the grounds on which the rebate has been granted cease to exist, the person or body must immediately inform the Council of that fact and (whether or not the Council is so informed) the entitlement to a rebate ceases. If a person or body fails to notify the Council that person or body is guilty of an offence and liable to a maximum penalty of \$5,000.00, (Section 159 (7) and (8) of the Local Government Act 1999).

The Council may, for proper cause, determine that an entitlement to a rebate of rates under the Act no longer applies.

Where an entitlement to a rebate of rates ceases or no longer applies during the course of a financial year, the Council is entitled to recover rates, or rates at the increased level (as the case may be), proportionate to the remaining part of the financial year.

I declare that the information I have provided on and attached to this application form is true.

DATED the 27th day of March 2024,

Signed..... 

Enquiries to: Rating Services, Tel: (08) 8406 8273 or email: city@salisbury.sa.gov.au with a subject line including Rate Rebate Application:

Completed form to be returned to:

City of Salisbury

PO Box 8, Salisbury SA 5108 or 34 Church Street, Salisbury SA 5108

ITEM	2.1.6
	FINANCE AND CORPORATE SERVICES COMMITTEE
DATE	11 June 2024
HEADING	Little Para Golf Course: Proposed Fees and Charges 2024-25
AUTHOR	James Catterall, Social Policy and Sport Planner, Community Development
CITY PLAN LINKS	1.2 The health and wellbeing of our community is a priority 4.2 We deliver quality outcomes that meet the needs of our community
SUMMARY	This report provides a short operational update and the proposed Fees and Charges for the Little Para Golf Course managed by GreenSpace Management on behalf of the City of Salisbury. All proposed Fees & Charges are for the 2024-25 financial year.

RECOMMENDATIONThat Council:

1. Approves the 2024-25 Proposed Fees and Charges set out in Attachment 1 (Item 2.1.6, Finance and Corporate Services Committee, 11 June 2024) for the Little Para Golf Course

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Attachment 1 - Little Para Golf Course - Proposed Fees and Charges 2024-25 [↓](#)
2. Attachment 2 - Little Para Golf Course - 2024 Competitor Analysis [↓](#)

1. BACKGROUND

- 1.1 The Little Para Golf Course (LPGC) transitioned to management by GreenSpace Management Pty Ltd on 1 July 2023. Over the past year, GreenSpace has successfully implemented several enhancements, leading to notable improvements in the golf course's operations and usage metrics.
- 1.2 As agreed in the Management Contract between Council and GreenSpace Management, all User Fees for Programs must be approved by the Council.

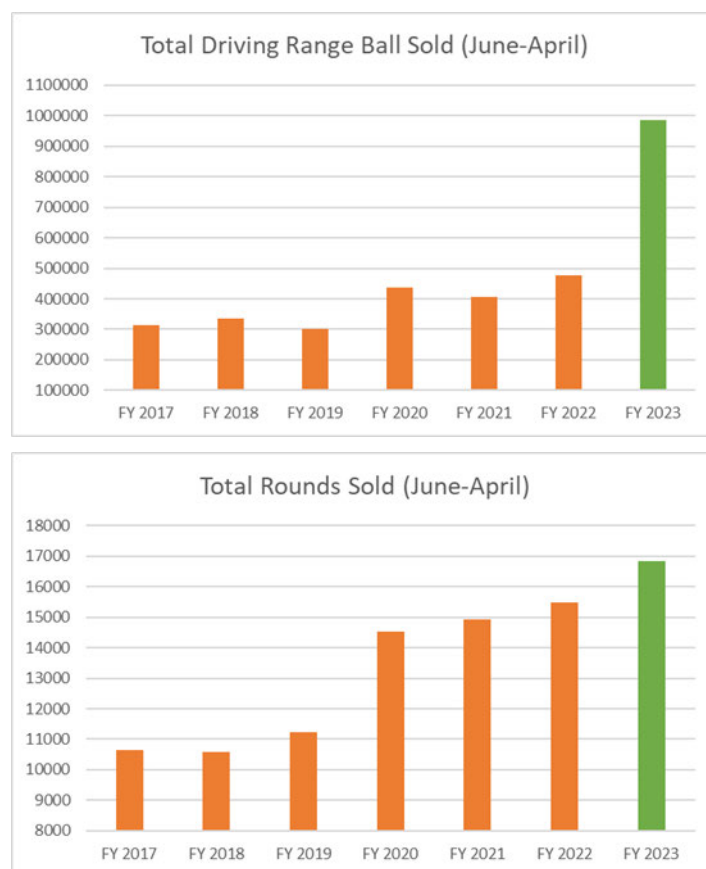
2. EXTERNAL CONSULTATION / COMMUNICATION

- 2.1 GreenSpace Management Pty Ltd

3. DISCUSSION

Operational Update

- 3.1 GreenSpace Management Pty Ltd commenced the management of the Little Para Golf Course (LPGC) on 1 July 2023. The first year of their management has been positive with several notable improvements and promising trends.
- 3.2 Since the transition in management, LPGC has seen increased usage in key metrics of rounds played and driving range balls purchased. The increase can be attributed to various factors including improved marketing activity, enhanced facilities, and a new focus on community engagement.
- 3.3 The Golf Course and Driving Range usage has been strong in the initial period of Greenspace's management, with recorded round numbers and driving range usage at significantly higher levels than previous years. The graphs below compare the YTD numbers for both Total Round Sales and Driving Range Bucket Sales from the past 7 years.



- 3.4 Sales of driving range balls have experienced a notable increase this year. This can be attributed to the installation of Trackman Technology and a more customer-centric experience.
- 3.5 This highlights the effectiveness of GreenSpace Management's approach in enhancing the Little Para Golf Course's appeal and accessibility, ultimately driving increased usage and revenue.

- 3.6 GreenSpace has leveraged their strong connections in golf media to organise articles in popular golfing publications. In which, The Little Para Golf Course received significant recognition within the golfing community as “Public Course of the Month.”
- 3.7 The SHANX Project has commenced with an estimated completion time of October 2024. This project is expected to add significant value to the course by providing a unique and more accessible golfing experience, aiming to further drive patronage in a positive direction.

Fees & Charges

- 3.8 GreenSpace has requested an increase to the fees associated with many of the services they provide. The attached documents outline the fees and charges proposed and provide an analysis of competitors’ fees for similar services. In this analysis, the proposed fees for 2024-25 are compared to the competitors’ existing fees. It is expected that most of these competitors will be conducting a similar process to review fees and increase from 1 July 2024.
- 3.9 The competitor analysis shows that the fees and charges proposed by GreenSpace for 2024/25 remain competitive with fees charged by other similar service providers. The proposed fee increases are structured to support the ongoing financial viability of the facility while ensuring that the services remain accessible to the community.
- 3.10 The financial viability of the course and its management is dependent on adjusting fees and charges to keep pace with rising operational costs. This ensures that GreenSpace can maintain its high-quality service to the community.

4. CONCLUSION

- 4.1 The fees and charges proposed in this report continue to provide the community with an affordable and competitive option to engage in sport and recreation in the City of Salisbury’s recreation facilities.
- 4.2 Competitor analysis shows that the fees proposed by GreenSpace Management remain generally lower than similar services provided by other neighbouring service providers. The increase in fees forms part of the financial modelling undertaken to support the contract terms.
- 4.3 It is recommended that the fees and charges are approved as proposed.



LITTLE PARA FEES & CHARGES FY25

GREEN FEES	MON-FRI FY24	MON-FRI FY25	%	W/E + PH FY24	W/E + PH FY25	%
9-Holes: Adult	\$ 14.50	\$ 15.00	3.45%	\$ 16.50	\$ 17.50	6.06%
9-Holes: Concession	\$ 13.50	\$ 14.00	3.70%	\$ 15.50	\$ 16.00	3.23%
9-Holes: Under 18 Years Old	\$ 10.00	\$ 10.00	0.00%	\$ 10.00	\$ 10.00	0.00%
18-Holes: Adult	\$ 18.00	\$ 18.50	2.78%	\$ 20.00	\$ 21.00	5.00%
18-Holes: Concession	\$ 17.00	\$ 17.50	2.94%	\$ 18.00	\$ 18.50	2.78%
18-Holes: Under 18 Years Old	\$ 13.50	\$ 13.50	0.00%	\$ 13.00	\$ 13.00	0.00%
Family Round (2 Adult + 2 Junior)	\$ 42.50	\$ 44.00	3.53%	\$ 50.00	\$ 50.00	0.00%
Twilight Golf (after 3pm Non-Daylight Savings)	\$ 11.50	\$ 12.00	4.35%	\$ -	\$ 12.50	-
Twilight Golf (after 5pm Daylight Savings)	\$ 11.50	\$ 12.00	4.35%	\$ -	\$ 12.50	-
			2.77%			1.90%

DRIVING RANGE	FY24	FY25	%	TM FY24	TM FY25	%
50 Ball Bucket	\$13.00	\$14.00	7.69%	\$ 14.50	\$ 15.50	6.90%
75 Ball Bucket	\$15.50	\$16.50	6.45%	\$ 16.50	\$ 17.50	6.06%
100 Ball Bucket	\$18.00	\$19.00	5.56%	\$ 19.50	\$ 21.00	7.69%
125 Ball Bucket	\$20.50	\$22.00	7.32%	\$ 22.00	\$ 23.50	6.82%
10 Buckets (1,000 balls)	\$165.00	\$175.00	6.06%	\$ 175.00	\$ 185.00	5.71%
20 Buckets (2,000 balls)	\$285.00	\$300.00	5.26%	\$ 300.00	\$ 315.00	5.00%
30 Buckets (3,000 balls)	\$350.00	\$365.00	4.29%	\$ 375.00	\$ 395.00	5.33%
60-Minute Unlimited Balls	-	-	-	\$ 30.00	\$ 32.00	6.67%
			6.09%			6.22%

FY24 LITTLE PARA GOLF COURSE SEASON PASS	FY24	FY25	%
7-Day Adult	\$ 725.00	\$ 760.00	4.83%
7-Day Adult - Monthly D/D	\$ 40.42	\$ 43.33	4.83%
7-Day Concession	\$ 650.00	\$ 675.00	3.85%
7-Day Concession - Monthly D/D	\$ 54.17	\$ 56.25	3.85%
Junior	\$ 380.00	\$ 399.00	5.00%
Junior - Monthly D/D	\$ 31.67	\$ 33.25	5.00%
5-Day Adult	\$ 600.00	\$ 630.00	5.00%
5-Day Adult - Monthly D/D	\$ 50.00	\$ 52.50	5.00%
5-Day Concession	\$ 550.00	\$ 575.00	4.55%
5-Day Concession - Monthly D/D	\$ 45.83	\$ 47.92	4.55%
Season Pass Administration Fee	-	-	-
Direct Debit Set Up Fee (3rd Party Fee)	\$ 3.50	\$ 3.50	0.00%
Direct Debit Failed Payment Fee (3rd Party Fee)	\$ 17.50	\$ 18.00	2.86%

SHANX @ LITTLE PARA	FY25
SHANX Mini Golf Pricing	
Monday to Friday 5pm - 1-3 Players	\$ 18.00
Monday to Friday 5pm - 4-20 Players	\$ 17.00
Friday 5pm to Sunday - 1-3 Players	\$ 20.00
Friday 5pm to Sunday - 4-20 Players	\$ 19.00
Group of 21 or more (per person)	\$ 22.00
Walk In & Admin Booking Rates	\$ 22.00
Public Holidays	\$ 23.00
Public Holidays - Walk In & Admin Booking Rates	\$ 25.00
Under 6 Years Old	FREE
Exclusive Booking - 1.5 Hours	\$ 1,850.00
Exclusive Booking - 2.5 Hours	\$ 2,550.00
Exclusive Booking - 1.5 Hours - Fri 4pm to Sun	\$ 2,150.00
Exclusive Booking - 2.5 Hours - Fri 4pm to Sun	\$ 2,950.00
SHANX League (teams event)	\$ 250.00
Childrens Party - Package One	\$ 32.00
Childrens Party - Package Two	\$ 37.00
Childrens Party - Package Three	\$ 42.00
Childrens Party - Package Four	\$ 49.00

TUITION	FY24	FY25	%	TM FY24	TM FY25	%
Lessons + Clinics						
30 Minutes	\$ 75.00	\$ 75.00	0.00%	\$ 75.00	\$ 78.00	4.00%
60 Minutes	\$ 120.00	\$ 120.00	0.00%	\$ 145.00	\$ 149.00	2.76%
90 Minutes	\$ 175.00	\$ 175.00	0.00%	-	-	-
Adult Group Lesson (min. 4 people) - 60 Minutes	\$ 120.00	\$ 120.00	0.00%	-	-	-
Adult Clinic - Beginner/Introductory	\$ 25.00	\$ 25.00	0.00%	-	-	-
Junior Clinic - Beginner/Introductory	\$ 12.50	\$ 12.50	0.00%	-	-	-
On Course Playing Lesson (9-Holes)	\$ 200.00	\$ 200.00	0.00%	-	-	-
Custom Club Fitting Session + Lesson	\$ 150.00	\$ 150.00	0.00%	-	-	-
School Holiday Clinic (per child, per session)	\$ 12.50	\$ 12.50	0.00%	-	-	-
5 x 30 Minute Package	-	-	-	\$ 250.00	\$ 255.00	2.00%
5 x 60 Minute Package	-	-	-	\$ 500.00	\$ 510.00	2.00%
Precision Package	-	-	-	\$ 275.00	\$ 285.00	3.64%
In-Game / On-Course Lesson	-	-	-	\$ 250.00	\$ 260.00	4.00%
			0.00%			3.07%

HIRE EQUIPMENT	FY24	FY25	%
1/2 Set	\$ 10.00	\$ 11.50	13.04%
Full Set	\$ 15.00	\$ 17.00	11.76%
Driver + 7-Iron + Wedge Pack (Range Use Only)	\$ 7.50	\$ 8.00	6.25%
Pull Buggy	\$ 5.50	\$ 6.00	8.33%
Golfer Pack: Full Set + Pull Buggy	\$ 19.00	\$ 20.00	5.00%
			8.88%

MISCELLANEOUS	FY24	FY25	%
Competition Fees	\$ 6.50	\$ 6.50	0.00%

Item 2.1.6 - Attachment 1 - Little Para Golf Course - Proposed Fees and Charges 2024-25

Adelaide - Public Access Golf Courses Benchmarking - UPDATED JANUARY 2024 Existing Fees and Charges										
	Course	Green Fees								
		9-Hole Mid Week	Concession Mid Week	18-Hole Mid Week	Concession Mid Week	Twilight	9-Hole Weekend	Concession Weekend	18-Hole Weekend	Concession Weekend
2024-25 Proposed Fees and Charges	Little Para	\$15.00	\$14.00	\$18.50	\$17.50	\$12.00	\$17.50	\$16.50	\$21.00	\$18.50
	Little Para	\$14.50	\$13.50	\$18.00	\$17.00	\$11.50	\$17.00	\$16.00	\$20.50	\$18.00
	North Adelaide - Par 3			\$17.50	\$14.00				\$19.00	\$15.50
	Valley View	\$12.50	\$10.50	\$14.50	\$13.50	\$10.50	\$12.50	\$10.50	\$16.50	\$13.00
	Lochiel Park	\$14.00		\$17.00		\$10.00	\$14.00		\$19.00	
	Glanville	\$13.50	\$12.00	\$14.10	\$14.00	\$10.50	\$13.50	\$12.00	\$16.10	\$14.00
	Perfick	\$25.00		\$34.00		\$15.00	\$25.00		\$35.00	
	Regency Park	\$22.00	\$16.00	\$31.00	\$25.00	\$15.00	\$24.00	\$16.00	\$33.00	\$25.00
	Mowson Lakes	\$20.00		\$28.00		\$18.00	\$20.00		\$28.00	
	Playford Lakes	\$17.00		\$23.00			\$19.00		\$24.00	
2023-24 Existing Fees and Charges	North Haven	\$14.00		\$24.00		\$14.00	\$18.00		\$27.00	
	Adelaide Shores - South	\$24.00		\$34.00	\$24.00	\$24.00			\$43.00	
	Adelaide Shores - Executive 30			\$25.00	\$18.00	\$21.00			\$31.00	
	North Adelaide - South Course	\$27.00		\$34.00	\$30.00	\$27.00	\$31.00		\$45.00	\$34.00
	North Adelaide - North Course	\$25.50		\$27.00	\$22.00	\$21.50			\$33.00	\$26.00

	Course	Memberships/Annual Pass			
		7 Day	3 Day	7 Day Senior	3 Day Senior
2024-25 Proposed Fees and Charges	Little Para	\$750.00	\$450.00	\$675.00	\$375.00
	Little Para	\$720.00	\$420.00	\$645.00	\$360.00
	Valley View	\$345.00		\$405.00	\$202.50
	Lochiel Park	\$450.00	\$350.00		\$300.00
	North Adelaide - Par 3				
	Glanville	\$826.00	N/A	\$715.00	\$390.00
	Perfick	\$925.00	\$786.25	\$693.75	\$375.00
	Regency Park	\$915.00	\$792.00	\$697.00	\$370.00
	Mowson Lakes	\$840.00	\$760.00		\$80.00
	Playford Lakes	\$760.00			\$4.50
2023-24 Existing Fees and Charges	North Haven	\$895.00	\$770.00		
	West Beach Parks - South	\$1,268.00	\$1,047.00		\$299.00
	West Beach Parks - Executive 30				\$149.00
	North Adelaide - South Course	\$1,498.00	\$990.00	\$1,348.00	\$300.00
	North Adelaide - North Course				

	Course	Hire Equipment				
		Put Buggy	Golf Cart - 9 hole	Golf Cart - 18 hole	Hire Clubs 1/2 set	Hire Clubs full set
2024-25 Proposed Fees and Charges	Little Para	\$4.50		\$11.50	\$12.00	\$17.00
	Little Para	\$5.50		\$10.00		\$15.00
	Valley View	\$5.00			\$11.50	
	Lochiel Park	\$4.50	\$10.00	\$20.00		\$5.00
	Glanville	\$5.80				\$11.50
	North Adelaide - Par 3	\$6.00			\$6.50	
	Perfick	\$5.00	\$25.00	\$40.00		\$15.00
	Regency Park	\$6.00	\$38.00	\$40.00		\$30.00
	Mowson Lakes	\$5.00	\$35.00	\$40.00		
	Playford Lakes	\$5.50	\$38.00	\$35.00		\$15.00
2023-24 Existing Fees and Charges	North Haven	\$5.00	\$35.00	\$40.00	\$12.00	\$20.00
	West Beach Parks - South	\$6.00	\$40.00	\$40.00	\$13.00	\$20.00
	West Beach Parks - Executive 30	\$6.00		\$40.00	\$13.00	\$20.00
	North Adelaide - South Course	\$6.00	\$25.00	\$40.00	\$6.50	\$25.00
	North Adelaide - North Course	\$6.00	\$35.00	\$40.00	\$6.50	\$25.00

	Course	Tuition						
		30-Minutes	40-Minutes	90-Minutes	30-Minutes Jnr	40-Minutes Jnr	Adult Clinics	Junior Clinics
2024-25 Proposed Fees and Charges	Little Para	\$75.00	\$120.00	\$175.00	\$60.00	\$85.00	\$25.00	\$12.50
	Little Para	\$75.00	\$120.00	\$175.00	\$60.00	\$85.00	\$25.00	\$12.50
	North Adelaide - Par 3	\$70.00	\$120.00		\$60.00		\$43.80	\$15.00
	Valley View	\$40.00	\$65.00					\$12.00
	Lochiel Park	\$40.00	\$65.00					\$12.00
	Glanville	\$40.00	\$65.00					\$12.00
	Perfick	\$40.00	\$60.00		\$30.00	\$60.00	N/A	\$10.00
	Regency Park	\$45.00	\$110.00		\$55.00	\$95.00	\$25.00	\$12.50
	Mowson Lakes	\$40.00	\$100.00				\$30.00	\$12.50
	Playford Lakes	\$40.00						
2023-24 Existing Fees and Charges	North Haven	\$50.00	\$100.00		\$40.00	\$70.00	\$20.00	\$10.00
	West Beach Parks	\$70.00	\$120.00		\$60.00	\$100.00	\$25.00	\$15.00
	West Beach Parks - Executive 30							
	North Adelaide - South Course	\$70.00	\$120.00		\$60.00		\$43.80	\$15.00
	North Adelaide - North Course	\$70.00	\$120.00		\$60.00		\$43.80	\$15.00

	Course	Driving range				Admins	100mins
		30-balls	75-balls	100-balls	125-balls		
2024-25 Proposed Fees and Charges	Little Para - Trackman Balls	\$13.50	\$17.50	\$21.50	\$23.50	\$30.00	\$60.00
	Little Para	\$14.00	\$16.50	\$19.00	\$22.00		
	Little Para - Trackman Balls	\$14.50	\$18.50	\$19.50	\$22.50	\$30.00	\$60.00
	Little Para	\$13.00	\$15.50	\$18.00	\$21.50		
	West Beach Parks - Trackman Range	\$12.00		\$20.00			
	Valley View						
	Lochiel Park						
	Glanville						
	North Adelaide - Par 3						
	Drummond Driving Range - West Beach		\$17.50	\$22.50	\$29.00		
2023-24 Existing Fees and Charges	Perfick	\$10.00		\$18.00			
	Regency Park						
	Mowson Lakes						
	Playford Lakes						
	North Haven						
	West Beach Parks - Executive 30						
	North Adelaide - South Course	\$8.00	\$13.50	\$18.00			
	North Adelaide - North Course						
	Willunga Driving Range	\$8.00	\$10.00	\$15.00			

ITEM	2.1.7 FINANCE AND CORPORATE SERVICES COMMITTEE
DATE	11 June 2024
HEADING	Recreation Centres: Proposed Fees & Charges 2024-25
AUTHOR	James Catterall, Social Policy and Sport Planner, Community Development
CITY PLAN LINKS	1.2 The health and wellbeing of our community is a priority 4.2 We deliver quality outcomes that meet the needs of our community
SUMMARY	This report provides the proposed Fees and Charges for the two recreation centres managed by Bluefit Management on behalf of the City of Salisbury. All proposed Fees & Charges are for the 2024-25 financial year.

RECOMMENDATION

That Council:

1. Approves the Fees and Charges as set out in Attachments 1 and 2 (Item 2.1.7, Finance and Corporate Services Committee, 11 June 2024) for:
 - Ingle Farm Recreation Centre
 - Parafield Gardens Recreation Centre

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Attachment 1 - Ingle Farm Recreation Centre - Proposed Fees and Charges 2024-25 [↓](#)
2. Attachment 2 - Parafield Gardens Recreation Centre - Proposed Fees and Charges 2024-25 [↓](#)

1. BACKGROUND

- 1.1 In July 2023, Bluefit Management Pty Ltd commenced managing Council's Recreation Centres: Ingle Farm Recreation Centre, and Parafield Gardens Recreation Centre.
- 1.2 Bluefit Management Pty Ltd is required, to provide a proposed schedule of fees and charges for all services provided within the Centres annually.
- 1.3 As agreed in the Management Contract between Bluefit Management Pty Ltd and Council; Council retains approval of the Program User Fees, and reasonable variances to market rates and operational costs will be accounted for within the fee arrangement.

2. EXTERNAL CONSULTATION / COMMUNICATION

- 2.1 Bluefit Management Pty Ltd

3. DISCUSSION

- 3.1 In the first year of their management agreement, Bluefit Management Pty Ltd (Bluefit) has provided high-quality services to the community through Council owned Recreation Centres.
- 3.2 The working relationship between Council and the Bluefit management team assists in the administration of the Recreation Services management arrangement.
- 3.3 Council staff and Bluefit meet monthly to discuss the operational management of the Centres, financial performance, opportunities, issues, and risks.
- 3.4 Council staff have worked closely with Bluefit to identify opportunities to promote and leverage existing Council services to benefit both the operator and the community.
- 3.5 Bluefit has requested an increase to the fees associated with many of the recreation services they provide. Bluefit has provided the proposed 2024/25 fees as outlined in Attachments 1 and 2. These fees form part of the financial modelling undertaken to support the contract terms.
- 3.6 Most of the requested fee increases are between 5% and 7%, ensuring that the services remain affordable and competitive. The proposed fee increases are structured to support the ongoing financial viability of the facility while ensuring that the services remain accessible to the community.
- 3.7 The financial viability of the Recreation Centres and its Management is dependent on adjusting fees and charges to keep pace with rising operational costs. This ensures that Bluefit can maintain its high-quality service to the community.
- 3.8 If the Proposed Fees and Charges are approved, Bluefit will be encouraged by Council Staff to adequately communicate the increases to the members of the community that use the Centres. All community feedback will be provided to relevant Council Staff as part of Bluefit's monthly reporting.
- 3.9 Bluefit's commitment to maintaining competitive pricing ensures that the services remain accessible to a wide range of community members. The financial viability of the Recreation Centres and its Management is dependent on adjusting fees and charges to keep pace with rising operational costs. This ensures that Bluefit can maintain their high-quality service to the community.

4. CONCLUSION

- 4.1 The fees and charges proposed in this report continue to provide the community with affordable options to engage in sport and recreation in the City of Salisbury's recreation facilities.
- 4.2 The increase in fees forms part of the financial modelling undertaken to support the contract terms.
- 4.3 It is recommended that the fees and charges are approved as proposed.

Schedule of Fees and Charges 2024/2025

Ingle Farm Recreation Centre

Description	Basis of Charge	GST Y/N	Adopted Fees & Charges 2023/2024			Proposed Fees & Charges 2024/2025			% Increase
			Fee Excluding GST	GST	Gross Fee Included	Fee Excluding GST	GST	Gross Fee Included	
City of Salisbury - Ingle Farm Recreation Centre									
Basketball									
Basketball - Evening Senior Team Fee	Per game	Y	\$50.91	\$5.09	\$56.00	\$52.73	\$5.27	\$58.00	4%
Basketball - Evening Senior Player Registration Fee	Per player	Y	\$10.91	\$1.09	\$12.00	\$11.36	\$1.14	\$12.50	4%
Basketball - Evening Senior Player Late Registration Fee - per season from round 5	Per player	Y	\$14.55	\$1.45	\$16.00	\$15.27	\$1.53	\$16.80	5%
Basketball - Evening Senior Team Nomination Fee	Per team	Y	\$20.91	\$2.09	\$23.00	\$22.27	\$2.23	\$24.50	7%
Basketball - NEIB (North Eastern Inclusive Basketball)	Per player	Y	\$9.09	\$0.91	\$10.00	\$9.55	\$0.95	\$10.50	5%
Basketball - Junior Team Fee	Per game	Y	\$38.18	\$3.82	\$42.00	\$40.00	\$4.00	\$44.00	5%
Basketball - Junior Player Registration Fee	Per season	Y	\$7.73	\$0.77	\$8.50	\$8.18	\$0.82	\$9.00	6%
Basketball - Junior Player Late Registration Fee - per season from round 5	Per player	Y	\$9.55	\$0.95	\$10.50	\$10.00	\$1.00	\$11.00	5%
Basketball - Junior Team Nomination	Per team	Y	\$15.27	\$1.53	\$16.80	\$16.09	\$1.61	\$17.70	5%
Basketball - Junior Practice Half Court ¼ hr. (Centre based teams ONLY)	Per session	Y	\$13.64	\$1.36	\$15.00	\$14.36	\$1.44	\$15.80	5%
Basketball - Junior Practice half court 1 hr. (Centre based teams ONLY)	Per session	Y	\$15.45	\$1.55	\$17.00	\$16.27	\$1.63	\$17.90	5%
Basketball - Junior 2 Day Carnival Team Nomination	Per team	Y	\$190.91	\$19.09	\$210.00	\$200.00	\$20.00	\$220.00	5%
Casual shooting per person per hour	Per player	Y	\$5.27	\$0.53	\$5.80	\$5.45	\$0.55	\$6.00	3%
10 Visit Casual Shooting	Per player	Y	\$47.45	\$4.75	\$52.20	\$49.09	\$4.91	\$54.00	3%
Aussie Hoops Term Fee (based on 10-week term)	Per term	Y	\$76.36	\$7.64	\$84.00	\$80.00	\$8.00	\$88.00	5%
Aussie Hoops Casual Visit (Continue fee for Late starters)	Per player	Y	\$9.55	\$0.95	\$10.50	\$10.00	\$1.00	\$11.00	5%
NEIB (North Eastern Inclusive Basketball) Junior Hoops -	Per term	Y	\$76.36	\$7.64	\$84.00	\$80.18	\$8.02	\$88.20	5%
NEIB Junior Hoops - Casual Fee	Per player	Y	\$9.55	\$0.95	\$10.50	\$10.00	\$1.00	\$11.00	5%
Netball									
Netball - Evening Senior Team Fee	Per team	Y	\$58.18	\$5.82	\$64.00	\$60.91	\$6.09	\$67.00	5%
Netball - Evening Senior Player Registration Fee	Per player	Y	\$10.91	\$1.09	\$12.00	\$11.45	\$1.15	\$12.60	5%
Netball - Evening Senior Player Late Registration Fee	Per player	Y	\$14.55	\$1.45	\$16.00	\$15.27	\$1.53	\$16.80	5%
Netball - Evening Senior Team Nomination Fee	Per team	Y	\$20.91	\$2.09	\$23.00	\$22.00	\$2.20	\$24.20	5%
Netball - Junior Team Fee	Per team	Y	\$45.45	\$4.55	\$50.00	\$47.73	\$4.77	\$52.50	5%
Netball - Junior player registration fee, per season	Per player	Y	\$7.73	\$0.77	\$8.50	\$8.18	\$0.82	\$9.00	6%
Netball - Junior Player Late Registration Fee - per season from round 5	Per player	Y	\$9.55	\$0.95	\$10.50	\$10.00	\$1.00	\$11.00	5%

Item 2.1.7 - Attachment 1 - Ingle Farm Recreation Centre - Proposed Fees and Charges 2024-25

Netball - Junior Team Nomination	Per team	Y	\$15.27	\$1.53	\$16.80	\$16.09	\$1.61	\$17.70	5%
Netball - Junior practice half court 3/4 hour (Centre based teams ONLY)	Per session	Y	\$13.36	\$1.34	\$14.70	\$14.09	\$1.41	\$15.50	5%
Netball - Junior practice half court 1 hr. (Centre based)	Per session	Y	\$15.27	\$1.53	\$16.80	\$16.09	\$1.61	\$17.70	5%
Forfeits and Fines (Court Sports)									
All Junior Basketball programs – less than 24 hours’ notice	Per team	Y	\$53.45	\$5.35	\$58.80	\$56.18	\$5.62	\$61.80	5%
All Junior Basketball programs – more than 24 hours’ notice	Per team	Y	\$48.73	\$4.87	\$53.60	\$51.36	\$5.14	\$56.50	5%
All Junior Netball programs – less than 24 hours’ notice	Per team	Y	\$68.18	\$6.82	\$75.00	\$71.64	\$7.16	\$78.80	5%
All Junior Netball programs – more than 24 hours’ notice	Per team	Y	\$58.18	\$5.82	\$64.00	\$61.09	\$6.11	\$67.20	5%
All programs – no notification - Junior	Per team	Y	\$81.82	\$8.18	\$90.00	\$85.91	\$8.59	\$94.50	5%
All programs – no notification - Senior	Per team	Y	\$90.91	\$9.09	\$100.00	\$95.45	\$9.55	\$105.00	5%
All senior Basketball programs – less than 24 hours’ notice	Per team	Y	\$68.18	\$6.82	\$75.00	\$71.64	\$7.16	\$78.80	5%
All senior Basketball programs – more than 24 hours	Per team	Y	\$58.18	\$5.82	\$64.00	\$61.09	\$6.11	\$67.20	5%
All senior Netball programs – less than 24 hours’ notice	Per team	Y	\$77.27	\$7.73	\$85.00	\$81.18	\$8.12	\$89.30	5%
All senior Netball programs – more than 24 hours’ notice	Per team	Y	\$63.64	\$6.36	\$70.00	\$66.82	\$6.68	\$73.50	5%
Team Withdrawal Fee - All programs**	Per team	Y	\$109.09	\$10.91	\$120.00	\$114.55	\$11.45	\$126.00	5%
Kindi-Fun Program									
Kindi-Fun - Casual Visit - per child per session	Per session	Y	\$7.27	\$0.73	\$8.00	\$7.73	\$0.77	\$8.50	6%
Kindi-Fun - Casual Visit - 2nd, 3rd and subsequent children	Per session	Y	\$6.36	\$0.64	\$7.00	\$6.82	\$0.68	\$7.50	7%
Kindi-Fun - Birthday Party (3 Hours, no instructor, additional extras available to purchase)	Per party	Y	\$263.64	\$26.36	\$290.00	\$272.73	\$27.27	\$300.00	3%
Squash									
Junior Squash - Casual Visit	Per visit	Y	\$9.55	\$0.95	\$10.50	\$10.00	\$1.00	\$11.00	5%
School Squash Court Hire, per court, per hour (9am - 3pm weekdays)	Per hour	Y	\$9.55	\$0.95	\$10.50	\$10.00	\$1.00	\$11.00	5%
Squash - Casual Bookings	Per visit	Y	\$22.27	\$2.23	\$24.50	\$23.45	\$2.35	\$25.80	5%
Squash - Permanent Bookings	Per booking	Y	\$20.45	\$2.05	\$22.50	\$21.64	\$2.16	\$23.80	6%
Squash - Club Members (Ingle Farm Squash Club)	Per visit	Y	\$17.73	\$1.77	\$19.50	\$18.64	\$1.86	\$20.50	5%
Squash - Off-Peak Bookings (9am – 3pm weekdays)	Per visit	Y	\$13.18	\$1.32	\$14.50	\$14.09	\$1.41	\$15.50	7%
Squash - Pennant Hire (per court from 7pm)	Per visit	Y	\$49.64	\$4.96	\$54.60	\$52.27	\$5.23	\$57.50	5%
Roller Skating									
Roller Skating - Casual Visit	Per visit	Y	\$9.09	\$0.91	\$10.00	\$9.09	\$0.91	\$10.00	0%
Roller Skating - Family Pass (2 adults and 2 children, or 1 adult and 3 children)	Per visit	Y	\$31.36	\$3.14	\$34.50	\$30.91	\$3.09	\$34.00	-1%
Roller Skating - Birthday Party (during public skating or daytime party)	Per party	Y	\$272.73	\$27.27	\$300.00	\$290.91	\$29.09	\$320.00	7%

Item 2.1.7 - Attachment 1 - Ingle Farm Recreation Centre - Proposed Fees and Charges 2024-25

Roller Skating - Group - Private Function (Saturday 6-9pm)	Per function	Y	\$390.91	\$39.09	\$430.00	\$409.09	\$40.91	\$450.00	5%
Learn to Skate - Casual Visit	Per visit	Y	\$9.55	\$0.95	\$10.50	\$9.55	\$0.95	\$10.50	0%
Learn to Skate Term Fee - (based on 10 weeks)	Per 10 sessions	Y	\$85.91	\$8.59	\$94.50	\$85.91	\$8.59	\$94.50	0%
Archery									
Archery Wednesday	Per visit	Y	\$5.27	\$0.53	\$5.80	\$5.55	\$0.55	\$6.10	5%
Archery Sunday - Junior/Concession	Per visit	Y	\$7.45	\$0.75	\$8.20	\$7.91	\$0.79	\$8.70	6%
Archery Sunday - Senior	Per visit	Y	\$8.91	\$0.89	\$9.80	\$9.36	\$0.94	\$10.30	5%
Hire of Sports Equipment									
Bibs	Per hire	Y	\$5.27	\$0.53	\$5.80	\$5.45	\$0.55	\$6.00	3%
Racquets - Squash	Per hire	Y	\$5.27	\$0.53	\$5.80	\$5.45	\$0.55	\$6.00	3%
Racquets - Badminton Only	Per hire	Y	\$3.36	\$0.34	\$3.70	\$3.64	\$0.36	\$4.00	8%
Miscellaneous Activities									
Badminton Court Hire (casual use) per court per hour	Per hour	Y	\$19.09	\$1.91	\$21.00	\$20.00	\$2.00	\$22.00	5%
Badminton - Social Program	Per visit	Y	\$4.82	\$0.48	\$5.30	\$5.09	\$0.51	\$5.60	6%
School Holiday - Vacation Care Program - per child (minimum 30 children)	Per child	Y	\$12.45	\$1.25	\$13.70	\$12.73	\$1.27	\$14.00	2%
School Holiday - Skills Clinic - per child	Per child	Y	\$10.55	\$1.05	\$11.60	\$10.91	\$1.09	\$12.00	3%
Model Planes - Casual Visit (9am-1pm)	Per visit	Y	\$12.45	\$1.25	\$13.70	\$12.73	\$1.27	\$14.00	2%
Model Planes - Casual Visit (1hr 12-1pm)	Per visit	Y	\$6.27	\$0.63	\$6.90	\$6.36	\$0.64	\$7.00	1%
Model Planes - Per Session (Courts 2 & 3 from 6.00pm – 10pm)	Per visit	Y	\$200.45	\$20.05	\$220.50	\$204.55	\$20.45	\$225.00	2%
Table Tennis - Wednesday Casual Visit	Per visit	Y	\$3.36	\$0.34	\$3.70	\$3.45	\$0.35	\$3.80	3%
Table Tennis - Table Hire (casual use) per table per hour	Per hour	Y	\$19.09	\$1.91	\$21.00	\$19.55	\$1.95	\$21.50	2%
Table Tennis - Spinneroos Casual Visit (new program) Table Tennis - Spinneroos Term Pass (based on 8)	Per visit	Y	\$9.55	\$0.95	\$10.50	\$9.82	\$0.98	\$10.80	3%
Table Tennis - Spinneroos Term Pass (based on 8 weeks) (new program)	Per program	Y	\$66.82	\$6.68	\$73.50	\$68.18	\$6.82	\$75.00	2%
Strength for life - Casual Visit	Per visit	Y	\$6.73	\$0.67	\$7.40	\$6.91	\$0.69	\$7.60	3%
Strength for life - 10 Visit Pass	Per 10 sessions	Y	\$60.18	\$6.02	\$66.20	\$62.18	\$6.22	\$68.40	3%
Sports - Birthday Party (2 hours Capped at 16 children)	Per party	Y	\$286.36	\$28.64	\$315.00	\$290.91	\$29.09	\$320.00	2%
Sports - Additional Child	Per visit	Y	\$9.55	\$0.95	\$10.50	\$9.82	\$0.98	\$10.80	3%
IFRC Stadium Hire Only									
Main Stadium (Court 2 & 3, per court, per hour)	Per hour	Y	\$53.45	\$5.35	\$58.80	\$56.36	\$5.64	\$62.00	5%
Minor Stadium (Court 1, per hour)	Per hour	Y	\$44.91	\$4.49	\$49.40	\$47.27	\$4.73	\$52.00	5%

Item 2.1.7 - Attachment 1 - Ingle Farm Recreation Centre - Proposed Fees and Charges 2024-25

Off peak - Mon- Fri - any court 8am - 3pm	Per hour	Y	\$38.18	\$3.82	\$42.00	\$40.00	\$4.00	\$44.00	5%
Event Hire (6 hours)	Per hour	Y	\$801.82	\$80.18	\$882.00	\$863.64	\$86.36	\$950.00	8%
Whole Facility Hire (exclusive use per day)	Per hour	Y	\$1909.09	\$190.91	\$2,100.00	\$2000.00	\$200.00	\$2200.00	5%
IFRC Room Hire Only									
Training Room	Per hour	Y	\$26.82	\$2.68	\$29.50	\$28.18	\$2.82	\$31.00	5%
Meeting Room Hire	Per hour	Y	\$26.82	\$2.68	\$29.50	\$28.18	\$2.82	\$31.00	5%
Upstairs Lounge Hire	Per hour	Y	\$33.45	\$3.35	\$36.80	\$35.00	\$3.50	\$38.50	5%
Sunset Room Hire - Commercial/Once Off (Peak Weekday Monday - Fri 5pm - close)	Per hour	Y	\$47.73	\$4.77	\$52.50	\$50.00	\$5.00	\$55.00	5%
Sunset Room Hire - Community Group/ Regular Hirer (Off peak Mon - Fri 9am-5pm)	Per hour	Y	\$33.45	\$3.35	\$36.80	\$35.00	\$3.50	\$38.50	5%
Sunset Room Hire - Commercial / Once Off	Per hour	Y	\$71.64	\$7.16	\$78.80	\$75.27	\$7.53	\$82.80	5%
Sunset Room Hire Function Rates 3.00pm – 12.30am (Saturday only) - 10% residential discount	Per hour	Y	\$532.64	\$53.26	\$585.90	\$563.64	\$56.36	\$620.00	6%
Sunset Room Hire Function Rates 3.00pm – 12.30am (Saturday only) - Room only	Per hour	Y	\$591.82	\$59.18	\$651.00	\$636.36	\$63.64	\$700.00	8%
Sunset Room Hire Function Rates 3.00pm – 10.00pm	Per hour	Y	\$429.55	\$42.95	\$472.50	\$454.55	\$45.45	\$500.00	6%
Event Hire Bond (Saturday, Sunday or Events only)	Per booking	Y	\$572.73	\$57.27	\$630.00	\$600.00	\$60.00	\$660.00	5%

Item 2.1.7 - Attachment 1 - Ingle Farm Recreation Centre - Proposed Fees and Charges 2024-25

Description	Basis of Charge	GST Y/N	Adopted Fees & Charges 2023/2024			Proposed Fees & Charges 2024/2025			%Increase
			Fee Excluding GST	GST	Gross Fee Included	Fee Excluding GST	GST	Gross Fee Included	
City of Salisbury - Parafield Gardens Recreation Centre									
Basketball									
Basketball - Evening Senior Team Fee	Per game	Y	\$50.91	\$5.09	\$56.00	\$52.73	\$5.27	\$58.00	4%
Basketball - Evening Senior Player Registration Fee - per ??	Per player	Y	\$10.91	\$1.09	\$12.00	\$11.36	\$1.14	\$12.50	4%
Basketball - Evening Senior Player Late Registration Fee - per season from round 5	Per player	Y	\$14.55	\$1.45	\$16.00	\$15.27	\$1.53	\$16.80	5%
Basketball - Evening Senior Team Nomination Fee	Per team	Y	\$20.91	\$2.09	\$23.00	\$22.27	\$2.23	\$24.50	7%
Basketball - Junior Team Fee	Per game	Y	\$38.18	\$3.82	\$42.00	\$40.00	\$4.00	\$44.00	5%
Basketball - Junior Player Registration Fee - per season	Per season	Y	\$7.73	\$0.77	\$8.50	\$8.18	\$0.82	\$9.00	6%
Basketball - Junior Player Late Registration Fee - per season from round 5	Per player	Y	\$9.55	\$0.95	\$10.50	\$10.00	\$1.00	\$11.00	5%
Basketball - Junior Team Nomination	Per team	Y	\$15.27	\$1.53	\$16.80	\$16.09	\$1.61	\$17.70	5%
Basketball - Junior Practice Half Court ¼ hr. (Centre based teams ONLY)	Per session	Y	\$13.64	\$1.36	\$15.00	\$14.36	\$1.44	\$15.80	5%
Basketball - Junior Practice half court 1 hr. (Centre based teams ONLY)	Per session	Y	\$15.45	\$1.55	\$17.00	\$16.27	\$1.63	\$17.90	5%
Casual shooting per person per hour	Per player	Y	\$5.27	\$0.53	\$5.80	\$5.45	\$0.55	\$6.00	3%
10 Visit Casual Shooting	Per player	Y	\$47.45	\$4.75	\$52.20	\$49.09	\$4.91	\$54.00	3%
Netball									
Netball - Evening Senior Team Fee	Per team	Y	\$58.18	\$5.82	\$64.00	\$60.91	\$6.09	\$67.00	5%
Netball - Evening Senior Player Registration Fee	Per player	Y	\$10.91	\$1.09	\$12.00	\$11.45	\$1.15	\$12.60	5%
Netball - Evening Senior Player Late Registration Fee	Per player	Y	\$14.55	\$1.45	\$16.00	\$15.27	\$1.53	\$16.80	5%
Netball - Evening Senior Team Nomination Fee	Per team	Y	\$20.91	\$2.09	\$23.00	\$22.00	\$2.20	\$24.20	5%
Netball - Junior Team Fee	Per team	Y	\$45.45	\$4.55	\$50.00	\$47.73	\$4.77	\$52.50	5%
Netball - Junior player registration fee, per season	Per player	Y	\$7.73	\$0.77	\$8.50	\$8.18	\$0.82	\$9.00	6%
Netball - Junior Player Late Registration Fee - per season from round 5	Per player	Y	\$9.55	\$0.95	\$10.50	\$10.00	\$1.00	\$11.00	5%
Netball - Junior Team Nomination	Per team	Y	\$15.27	\$1.53	\$16.80	\$16.09	\$1.61	\$17.70	5%
Netball - Junior practice half court 3/4 hour (Centre based teams ONLY)	Per session	Y	\$13.36	\$1.34	\$14.70	\$14.09	\$1.41	\$15.50	5%
Netball - Junior practice half court 1 hr. (Centre based)	Per session	Y	\$15.27	\$1.53	\$16.80	\$16.09	\$1.61	\$17.70	5%
Volleyball									
Volleyball - Evening Senior Team Fee	Per team	Y	\$57.27	\$5.73	\$63.00	\$60.18	\$6.02	\$66.20	5%
Volleyball - Evening senior player registration	Per player	Y	\$11.36	\$1.14	\$12.50	\$12.00	\$1.20	\$13.20	6%
Volleyball - Evening Senior Player Late Registration Fee - per season from round 5	Per player	Y	\$15.00	\$1.50	\$16.50	\$15.82	\$1.58	\$17.40	5%

Item 2.1.7 - Attachment 2 - Parafield Gardens Recreation Centre - Proposed Fees and Charges 2024-25

Volleyball - Evening Senior Team Nomination Fee	Per team	Y	\$27.27	\$2.73	\$30.00	\$28.64	\$2.86	\$31.50	5%
Volleyball - Junior Development Program - Casual Visit	Per player	Y	\$9.55	\$0.95	\$10.50	\$10.09	\$1.01	\$11.10	6%
Volleyball - Junior Development Program - Term Fee (based on 10 weeks)	Per Term	Y	\$85.91	\$8.59	\$94.50	\$90.27	\$9.03	\$99.30	5%
Forfeits and Fines (Court Sports)									
All junior Basketball programs – less than 24 hours' notice	Per team	Y	\$53.45	\$5.35	\$58.80	\$56.18	\$5.62	\$61.80	5%
All junior Basketball programs – more than 24 hours' notice	Per team	Y	\$48.73	\$4.87	\$53.60	\$51.36	\$5.14	\$56.50	5%
All junior Netball programs – less than 24 hours' notice	Per team	Y	\$68.18	\$6.82	\$75.00	\$71.64	\$7.16	\$78.80	5%
All junior Netball programs – more than 24 hours' notice	Per team	Y	\$58.18	\$5.82	\$64.00	\$61.09	\$6.11	\$67.20	5%
All programs – no notification - Junior	Per team	Y	\$81.82	\$8.18	\$90.00	\$85.91	\$8.59	\$94.50	5%
All programs – no notification - Senior	Per team	Y	\$90.91	\$9.09	\$100.00	\$95.45	\$9.55	\$105.00	5%
All senior Basketball programs – less than 24 hours' notice	Per team	Y	\$68.18	\$6.82	\$75.00	\$71.64	\$7.16	\$78.80	5%
All senior Basketball programs – more than 24 hours	Per team	Y	\$58.18	\$5.82	\$64.00	\$61.09	\$6.11	\$67.20	5%
All senior Netball programs – less than 24 hours' notice	Per team	Y	\$77.27	\$7.73	\$85.00	\$81.18	\$8.12	\$89.30	5%
All senior Netball programs – more than 24 hours' notice	Per team	Y	\$63.64	\$6.36	\$70.00	\$66.82	\$6.68	\$73.50	5%
Team Withdrawal Fee - All programs**	Per team	Y	\$109.09	\$10.91	\$120.00	\$114.55	\$11.45	\$126.00	5%
Kindi-Fun Program									
Kindi-Fun - Casual Visit - per child per session	Per session	Y	\$7.27	\$0.73	\$8.00	\$7.73	\$0.77	\$8.50	6%
Kindi-Fun - Casual Visit - 2nd, 3rd and subsequent children	Per session	Y	\$6.36	\$0.64	\$7.00	\$6.82	\$0.68	\$7.50	7%
Kindi-Fun - Term Registration Fee - includes 1 casual visit for term	Per session	Y	\$9.55	\$0.95	\$10.50	\$10.00	\$1.00	\$11.00	5%
Kindi-Fun - 10 Visit Pass - Per Child (valid 6 months)**	Per 10 sessions	Y	\$62.73	\$6.27	\$69.00	\$69.55	\$6.95	\$76.50	11%
Kindi-Fun - 10 Visit Pass - for 2nd and subsequent children (valid 6 months) **	Per 10 sessions	Y	\$53.45	\$5.35	\$58.80	\$61.36	\$6.14	\$67.50	15%
Kindigym - Annual Registration Fee	Per registration	Y	\$23.64	\$2.36	\$26.00	\$25.00	\$2.50	\$27.50	6%
Kindi-Fun - Mega Session - during school holidays	Per visit	Y	\$8.18	\$0.82	\$9.00	\$8.64	\$0.86	\$9.50	6%
Kindi-Fun - Birthday Party (3 Hours, no instructor, additional extras available to purchase)	Per party	Y	\$263.64	\$26.36	\$290.00	\$272.73	\$27.27	\$300.00	3%
Kindi-Sports - Casual Visit	Per visit	Y	\$8.18	\$0.82	\$9.00	\$8.64	\$0.86	\$9.50	6%
Kindi-Sports - Term Fee - (based on 10 weeks)	Per 10 sessions	Y	\$62.73	\$6.27	\$69.00	\$77.73	\$7.77	\$85.50	24%
Messy Play - Casual Visit	Per visit	Y	\$10.45	\$1.05	\$11.50	\$10.91	\$1.09	\$12.00	4%
Sensory Play - Casual Visit	Per visit	Y	\$10.45	\$1.05	\$11.50	\$10.91	\$1.09	\$12.00	4%
Hire of Sports Equipment									
Bibs	Per visit	Y	\$5.27	\$0.53	\$5.80	\$5.45	\$0.55	\$6.00	3%

Item 2.1.7 - Attachment 2 - Parafield Gardens Recreation Centre - Proposed Fees and Charges 2024-25

Miscellaneous Activities									
Badminton Court Hire (casual use) per court per hour	Per hour	Y	\$19.09	\$1.91	\$21.00	\$20.00	\$2.00	\$22.00	5%
Badminton - Social Program	Per visit	Y	\$4.82	\$0.48	\$5.30	\$5.09	\$0.51	\$5.60	6%
Strength for life - Causal Visit	Per visit	Y	\$6.55	\$0.65	\$7.20	\$6.91	\$0.69	\$7.60	6%
Sports - Birthday Party (2 hours Capped at 16 children)	Per party	Y	\$278.18	\$27.82	\$306.00	\$290.91	\$29.09	\$320.00	5%
Sports - Additional Child	Per visit	Y	\$9.27	\$0.93	\$10.20	\$9.82	\$0.98	\$10.80	6%
PGRC Facility Hire Only									
Main Stadium - Community Group/Long Term (Min 6 months)	Per hour	Y	\$40.91	\$4.09	\$45.00	\$43.64	\$4.36	\$48.00	7%
Main Stadium - Community Group/Long Term - Off Peak (Mon-Fri 9am - 3pm)	Per hour	Y	\$29.09	\$2.91	\$32.00	\$30.91	\$3.09	\$34.00	6%
Main Stadium - Commercial Group/Once off	Per hour	Y	\$50.00	\$5.00	\$55.00	\$52.73	\$5.27	\$58.00	5%
Main Stadium - Commercial Group/Once off - Off Peak (Mon-Fri 9am - 3pm)	Per hour	Y	\$38.18	\$3.82	\$42.00	\$40.00	\$4.00	\$44.00	5%
Minor Stadium - Community Group/Long Term	Per hour	Y	\$40.00	\$4.00	\$44.00	\$41.82	\$4.18	\$46.00	5%
Minor Stadium - Community Group/Long Term - Off Peak (Mon-Fri 9am - 3pm)	Per hour	Y	\$30.00	\$3.00	\$33.00	\$31.82	\$3.18	\$35.00	6%
Minor Stadium - Commercial Group/Once off	Per hour	Y	\$45.45	\$4.55	\$50.00	\$47.27	\$4.73	\$52.00	4%
Minor Stadium - Commercial Group/Once off - Off Peak (Mon-Fri Mon - Fri 9am - 3pm)	Per hour	Y	\$38.18	\$3.82	\$42.00	\$40.00	\$4.00	\$44.00	5%
Training Room – Community Group/Long Term	Per hour	Y	\$20.45	\$2.05	\$22.50	\$21.82	\$2.18	\$24.00	7%
Training Room – Commercial Group/Once off	Per hour	Y	\$25.45	\$2.55	\$28.00	\$26.36	\$2.64	\$29.00	4%
Event Hire Bond	Per event	Y	\$563.64	\$56.36	\$620.00	\$590.91	\$59.09	\$650.00	5%
Whole Facility Hire (exclusive use per day)	Per event	Y	\$1272.73	\$127.27	\$1400.00	\$1363.64	\$136.36	\$1500.00	7%

Item 2.1.7 - Attachment 2 - Parafield Gardens Recreation Centre - Proposed Fees and Charges 2024-25

ITEM	2.1.8
	FINANCE AND CORPORATE SERVICES COMMITTEE
DATE	11 June 2024
HEADING	Australia Post Minimum for Rate Payments
AUTHOR	Kate George, Manager Finance and Procurement Services, Business Excellence
CITY PLAN LINKS	4.2 We deliver quality outcomes that meet the needs of our community

SUMMARY This report provides an update to Council on Australia Post over the counter minimum amount that can be paid for rates, and proposed an increase to the minimum to balance the need with for this service with the high cost per transaction of providing the service.

RECOMMENDATION

That Council:

1. Approves the increase in the Australia Post minimum payment for rates to \$50 for the 2024/25 financial year, with further increases to align the Australia post minimum to one twelfth (1/12) of minimum rates over a 5 year period.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 In April 2016 Council resolved to decrease the Australia Post minimum for rate payments to \$30, noting that it has been set at \$50 from mid 2014 to reduce the transaction cost associated with this relatively expensive payment option.

OB4 Part Payment of Council Rates at Australia Post Offices

That Council change the minimum amount payable at Australia Post Offices for Council rates and other fees from \$50.00 to \$30.00 at Australia Post (Resolution 1016/2016)

- 1.2 This decision followed a question on notice that was responded to in April 2016:

QON1 Part Payment of Council Rates

At the 29 March 2016 Council meeting, a question was asked as to the minimum payment allowable at a Post Office.

The General Manager Business Excellence, Charles Mansueto had provided the following response:

The minimum payment at Australia Post Offices is determined by the relevant agency, which for the City of Salisbury is \$50 per payment. This minimum amount was put in place (mid-2014) due to the higher cost of transacting lower payments. The transaction cost at that time was \$1.60 for the over the counter service plus fees for the payment type (cheque or credit card). The fee is now \$2.01, and this is applied to each over the counter payment processed through Australia Post.

The cost to serve low value Australia Post Over the Counter (APOTC) payments is high compared to the amount received. Analysis in early 2014 for the previous 6 months showed that the cost to Council for payments below \$100 was \$11,000 with only \$260k being received, compared to \$33,000 for \$12.2M being received through APOTC for payments over \$100.

Council has a number of payment methods available in addition to Australia Post, including:

- *In person at the Council office and Ingle Farm Recreation Centre, with cash/cheque/credit card and debit card being available, minimum payment is \$20*
- *Online payments with credit/debit card, minimum \$20*
- *Pay by phone with credit/debit card*
- *Bpay with credit/debit card or direct from bank account*

It is acknowledged that some residents prefer the ability to make regular small payments, which can be done through all of the payment options detailed above. Whilst some residents may still prefer to pay at Australia Post branches, particularly if unable to access online services, staff have had limited feedback since introducing the \$50 minimum but will undertake a review of the minimum payment.

2. DISCUSSION

- 2.1 In 2016 the minimum payment at Australia Post was reduced from \$50 to \$30 through Council decision (resolution 1016/2016). This was following an increase in the minimum from \$20 to \$50 effective July 2015, with this increase reflecting the increase in the average and minimum rate account, and with consideration of the expense of over the counter transactions (OTC) at Australia Post.
- 2.2 The result of this change is that the processing costs that is now charged by Australia post for this service represent more than 10% of the minimum, making this a way to receive these small payments.
- 2.3 Recognising that this channel of payment is still relevant for the community and balancing this with the charge for OTC transactions, the Australia post minimum is recommended to revert back to \$50, with planned increases over the coming 5 year period so that so that the minimum is set at the dollar value of minimum rates divided by 12 so that rate payers can continue to make regular monthly payments.
- 2.4 Analysis shows that around 150 customers made payment below \$50 in the 2022/23 financial year, and consequently this change should have a limited impact on the community and will reduce the cost of providing this channel by approximately \$23k.

3. CONCLUSION

- 3.1 Given the high cost of over the counter transactions at Australia Post and the level of minimum and average residential rates it is appropriate to increase the minimum amount payable to balance the need of this service for the community, with the cost of its provision.