

## **AGENDA**

**FOR FINANCE AND CORPORATE SERVICES COMMITTEE MEETING TO BE HELD ON**

**17 MARCH 2025 AT THE CONCLUSION OF THE POLICY AND PLANNING COMMITTEE MEETING**

**IN LITTLE PARA CONFERENCE ROOMS, SALISBURY COMMUNITY HUB,  
34 CHURCH STREET, SALISBURY**

### **MEMBERS**

Cr B Brug (Chairman)  
Mayor G Aldridge  
Cr L Brug (Deputy Chairman)  
Deputy Mayor, Cr C Buchanan  
Cr J Chewparsad  
Cr A Graham  
Cr K Grenfell  
Cr D Hood  
Cr P Jensen  
Cr M Mazzeo  
Cr S McKell  
Cr S Ouk  
Cr S Reardon

### **REQUIRED STAFF**

Chief Executive Officer, Mr J Harry  
Deputy Chief Executive Officer, Mr C Mansueto  
General Manager City Infrastructure, Mr J Devine  
A/General Manager Community Development, Ms C Giles  
General Manager City Development, Ms M English  
Manager Governance, Mr R Deco  
Governance Support officer, Ms M Prasad

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**APOLOGIES**

**LEAVE OF ABSENCE**

**PRESENTATION OF MINUTES**

Presentation of the Minutes of the Finance and Corporate Services Committee Meeting held on 17 February 2025.

**REPORTS**

*For Decision*

2.1.1 Long Term Financial Plan and Budget Workshops Actions Update..... 11  
2.1.2 Budget Bids 2025/26 ..... 15  
2.1.3 Salisbury Water Budget 2025/26 Report .....33

*For Information*

2.2.1 Event Budget - financial year 2024/25 .....53

**QUESTIONS ON NOTICE**

There are no Questions on Notice.

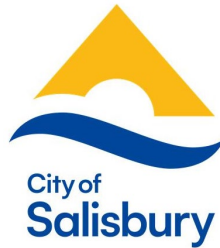
**MOTIONS ON NOTICE**

There are no Motions on Notice.

**OTHER BUSINESS**

*(Questions Without Notice, Motions Without Notice, CEO UPdate)*

**CLOSE**



**MINUTES OF FINANCE AND CORPORATE SERVICES COMMITTEE MEETING HELD  
IN LITTLE PARA CONFERENCE ROOMS, SALISBURY COMMUNITY HUB,**

**34 CHURCH STREET, SALISBURY ON**

**17 FEBRUARY 2025**

**MEMBERS PRESENT**

Cr B Brug (Chairman)  
Mayor G Aldridge  
Cr L Brug (Deputy Chairman)  
Deputy Mayor, Cr C Buchanan  
Cr J Chewparsad  
Cr A Graham  
Cr K Grenfell  
Cr D Hood  
Cr M Mazzeo  
Cr S McKell  
Cr S Ouk

**STAFF**

Deputy Chief Executive Officer, Mr C Mansueto  
A/General Manager City Infrastructure, Mr J Collins  
A/General Manager Community Development, Ms V Haracic  
General Manager City Development, Ms M English  
Manager Governance, Mr R Deco  
Governance Support Officer, Ms M Prasad  
Manager Urban, Recreation and Natural Assets, Mr J Foong  
Manager Environmental Health and Community Compliance, Mr J Darzanos  
Manager People and Performance, Ms K Logan  
Strategic Communications Advisor, Ms E Pemberton  
Manager Community Experience, Ms C Kroepsch  
Team Leader Community Compliance, Mr B Scholefield

The meeting commenced at 7.20pm.

The Chairman welcomed the Elected Members, members of the public and staff to the meeting.

**APOLOGIES**

Apologies have been received from Cr P Jensen and Cr S Reardon.

**LEAVE OF ABSENCE**

Nil.

**PRESENTATION OF MINUTES**

Moved Cr J Chewparsad  
 Seconded Cr A Graham

The Minutes of the Finance and Corporate Services Committee Meeting held on 18 November 2024, be taken as read and confirmed.

**CARRIED**

**REPORTS**

*For Decision*

**2.1.1 Second Quarter Budget Review 2024/25**

Moved Cr C Buchanan  
 Seconded Cr L Brug

That Council:

1. Notes the 2024/25 Second Quarter Budget Review report.
2. Approves the budget variances identified in this review and contained in the Budget Variation Summary (Attachment 1, Item 2.1.1, Finance and Corporate Services Committee, 17 February 2025), and net capital and operating \$2,669,218 be credited to the Sundry Project Fund. This will bring the balance of the Sundry Projects Fund to \$2,669,218.
3. Approves the allocation of funding for the following non-discretionary net bids:

**OPERATING**

Community Grants 24/25	\$120,000
Confidential Item	\$50,000
Cost of Living Initiatives - Burton 2025	\$75,000
Little Para Landscape Structure Plan	\$120,000
Recreation Services Insurance Premiums	\$40,000
Youth Action Plan Initiatives 24/25	\$104,000

**CAPITAL**

BMX Upgrade Parafield Gardens Concept Development	\$100,000
Burton Community Hub New Door to	\$100,000

Community Garden	
Carisbrooke Northern Carpark Lighting	\$500,000
Codd Street Para Hills West Footpath	\$36,405
Additional Expenditure Incurred	
Minor Capital Works Grant Program	\$500,000
New Footpath Willochra Road, Salisbury Plain	\$100,000
Springbank Boulevard (inlet for the Kaurua Wetlands) aerator / fountain	\$100,000
<b>TOTAL</b>	<b>\$1,945,405</b>

***NB: If parts 1, 2 & 3 of this resolution are moved as recommended this will bring the balance of the Sundry Projects Fund to a balance of \$723,813.***

4. Approves the allocation of funding for the following **Discretionary** net bids:

**OPERATING**

Materials & Supplies Dog Pound	\$10,000
Provision for WHS Initiatives	\$39,979
Salisbury Aquatic Centre Open Hours Extension	\$21,500

**CAPITAL**

City Centre Redevelopment	\$220,000
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<b>TOTAL</b>	<b>\$291,479</b>
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***NB: If parts 1, 2, 3 & 4 of this resolution are moved as recommended this will bring the balance of the Sundry Projects Fund to a balance of \$432,334.***

5. Approves the following budget timing adjustments which will result in a decrease in loan borrowings in the 2024/25 financial year and an increase in loan borrowings in the 2025/26 financial year:

Budget Adjustment to align with construction timing for Carisbrooke Park to Harry Bowey New Entrance Road	\$950,000
Budget Adjustment to align with expenditure for Happy Homes & Waterloo Corner Roads Entrance	\$200,000

<b>TOTAL</b>	<b>\$1,150,000</b>
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***NB: If parts 1, 2, 3, 4 & 5 of this resolution are moved as recommended this will bring the balance of the Sundry Projects Fund to a balance of \$1,582,334.***

6. Approves the following transfers:

Distribution of Growth Budget 2024/25	\$58,500
Reallocation of funds from Park Maintenance (Internal) Budget to Wetland and Native Landscape Budget	\$60,000
Salisbury Oval Cricket Practice Wicket Renewal	\$28,567
Transfer Department of Human Services (DHS) Grant Funding from Materials, Contracts and Other to Employee Costs	\$107,000
Transfer Employee Costs within Community Development	\$64,100
Transfer funds to Mawson Lakes Feature Landscape Works	\$80,000
Transfer funds to Road Safety Plan for Consultancy Costs	\$5,000
Transfer of Budget funds from Community Compliance Fire Prevention to Field Services Wetland and Native Landscape Maintenance	\$8,000
Transfer of cleaning budget	\$59,800
Transfer of Funds for Playspace Compliance Audits	\$120,000
Transfer of Legal Funds Budget from City Development Administration to Environmental Health	\$20,000
Transfer of Legal Funds budget from City Development Administration to Planning	\$35,000

***NB: If parts 1, 2, 3, 4, 5 & 6 of this resolution are moved as recommended this will bring the balance of the Sundry Projects Fund to a balance of \$1,582,334.***

7. Approves the variation of Loan Borrowings to reflect the bids and transfers approved by Council detailed in parts 1 to 6 of this resolution.

***NB: If parts 1 to 6 of this resolution are moved as recommended, loan borrowings in 2024/25 will decrease by \$1,582,334.***

**CARRIED  
unanimously**

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*For Information*

**2.2.1 Council Finance Report - January 2025**

Moved Mayor G Aldridge  
Seconded Cr S McKell

That Council:

1. Notes the report.

**CARRIED**

**QUESTIONS ON NOTICE**

There were no Questions on Notice.

**MOTIONS ON NOTICE**

There were no Motions on Notice.

**OTHER BUSINESS**

*(Questions Without Notice, Motions Without Notice, CEO Update)*

There were no Other Business Items.

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## ORDERS TO EXCLUDE THE PUBLIC

### 2.4.1 NAWMA (Northern Adelaide Waste Management Authority) First Quarter Budget Review 2024/25

Moved Cr K Grenfell  
Seconded Cr M Mazzeo

That the Finance and Corporate Services Committee:

1. *Orders pursuant to Section 90(2) and (3)(d)(i) and (d)(ii) of the Local Government Act 1999, that it is appropriate and necessary to exclude the public for the consideration of Agenda Item 2.4.1 NAWMA (Northern Adelaide Waste Management Authority) First Quarter Budget Review 2024/25 with the exception of the following people:*
  - *Deputy Chief Executive Officer*
  - *A/General Manager City Infrastructure*
  - *A/General Manager Community Development*
  - *General Manager City Development*
  - *Manager Governance*
  - *Governance Support Officer*
  - *Manager Urban, Recreation and Natural Assets*
  - *Manager Environmental Health and Community Compliance*
  - *Manager People and Performance*
  - *Strategic Communications Advisor*
  - *Manager Community Experience*
  - *Team Leader Community Compliance*

*On the basis:*

- *it relates to commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and*
  - *commercial information of a confidential nature (not being a trade secret) the disclosure of which would, on balance, be contrary to the public interest.*
2. *In weighing up the factors related to disclosure,*
    - *disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations*
    - *Non-disclosure of the matter and discussion of this item in confidence would protect confidential information and Council's commercial position.*

*On that basis the public's interest is best served by not disclosing the **NAWMA (Northern Adelaide Waste Management Authority) First Quarter Budget Review 2024/25** item and discussion at this point in time.*



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3. *Orders pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.*

**CARRIED**

The meeting moved into confidence at 7.24pm.

The meeting moved out of confidence and closed at 7.30pm.

CHAIRMAN.....

DATE.....



<b>ITEM</b>	2.1.1
	<b>FINANCE AND CORPORATE SERVICES COMMITTEE</b>
<b>DATE</b>	17 March 2025
<b>HEADING</b>	Long Term Financial Plan and Budget Workshops Actions Update
<b>AUTHORS</b>	Joe Scordo, Senior Management Accountant, Business Excellence Kate George, Manager Finance and Procurement Services, Business Excellence
<b>CITY PLAN LINKS</b>	4.4 We plan effectively to address community needs and identify new opportunities
<b>SUMMARY</b>	This report provides Council with details of questions noted during the first Budget Workshop, and provides responses to questions taken on notice, or provides a timeline for responses that are pending at the time of preparing this report. The report also provides information related to the upcoming third budget workshop.

**RECOMMENDATION**

That Council:

- 1. Notes the actions and responses provided at paragraphs 3.3 of this report (Item 2.1.1, Finance and Corporate Services Committee, 17 March 2025).

**ATTACHMENTS**

There are no attachments to this report.

**1. BACKGROUND**

- 1.1 This report provides Council with details of the questions raised and taken on notice at the Budget Workshop 1 held 4 March 2025.

**2. CONSULTATION**

- 2.1.1 Internal - Across the organisation to gather responses to queries raised.

**3. REPORT**

- 3.1 The table below detail queries for follow-up raised by Elected Members at Budget Workshop 1 held 4 March 2025. The table below detail who is responsible, the timeframe to respond, and the mechanism for the response to be provided. Several queries are also addressed in the table with the heading "Response" directly below the query raised.

**Budget Workshop 1 – 4 March 2025**

- 3.2 Infrastructure bids, Plant Furniture and Equipment bids Operating bids, IT Bids and Base Operating Budget, were presented at the first budget workshop with the following actions recorded for follow up:

Item	Budget Workshop 1 – 4 March 2025	Who	When	Method
WS1-1	<p><b>PSN001320 Feature Landscapes Upgrade Service Continuity Program</b> Can the priorities listed in the bid be reconsidered as those listed in the bid are not regarded as priority by some Elected Members. Can the split between new and renewal be more clearly explained and also the locations for Tree Screen renewals</p> <p><b>Response:</b> This budget is used to upgrade/renew existing landscapes across our City. Renewal \$338,000 for tree screens and \$550,000 for new landscape treatments. We are receiving increasing number of complaints/request from residents where there is long standing landscape treatments. Existing tree screen budgets do not allow for irrigation and the proposed \$888,000 budget will allow for reasonable lengths of irrigated landscaping, in line with the City Plan 2040. Priority areas for tree screen renewal and landscape upgrades will be discussed with Council before proceeding. Reverting to the existing renewal budget for tree screens will not allow any irrigated landscape treatments</p>	GMCI	March 2025	Response Provided
WS1-2	<p><b>PBN001301 Clubs/Sporting Facilities Service Continuity Program (Minor Infrastructure Grants Program)</b> This bid should be reviewed to consider increasing to the 2024/25 revised funding level of approximately \$750k</p> <p><b>Response:</b> Confirm the current 2024/25 revised budget of \$750K and will amend budget bid PBN001301 to \$750k for 2025/26 budget and reflect this in the first Consolidated Summary reported to Council.</p>	GMCI	March 2025	Response Provided
WS1-3	<p><b>Transport – School Traffic Framework</b> When will this framework be completed and presented to Council?</p> <p><b>Response:</b> Administration are expecting to have the framework completed by June ready to report back to Council in July 2025.</p>	GMCI	July 2025	Urban Services Committee report
WS1-4	<p><b>TRN001337 City Wide Trails Service Continuity Program</b> Detail to be provided regarding the initiatives within this bid, what we have invested in, what we have committed to, and what are the opportunities to reprioritise, with potential to fund a trail from Fairbanks Drive Reserve to the Salisbury City Centre.</p> <p><b>Response:</b> The detail required to respond to this request will take some time and can be reported to the May 2025 Finance &amp; Corporate Services Committee.</p>	GMCI	May 2025	Finance and Corporate Services Committee report

Item	Budget Workshop 1 – 4 March 2025	Who	When	Method
WS1-5	<b>PSN001419 ELECTED MEMBER BID: Mawson Lakes Dog Park Additional Shade</b> This bid has the wrong Elected Member detailed	MF&P S	March 2025	Response Provided
	<b>Response:</b> This bid has been updated to reflect Cr B Brug as the Elected Member and is attached to the Budget Bids 2025/26 report included in the 17 March 2025 FACS Committee Agenda for reference.			
WS1-6	<b>Elected Member Bids</b> What is the mechanism for these bids to be reviewed	MF&P S	March 2025	Response Provided
	<b>Response:</b> These bids will be separately detailed in the Budget Bids 2025/26 report included in the 17 March 2025 FACS Committee Agenda for Council consideration			
WS1-7	<b>OPN0001415 Large Scale Events</b> How much does Adelady cost and what was the cost of last year's International Women's day event. Can we have a report – breakdown of all of our events, what we have budgeted and what are the actuals	GMCi D	March 2025	Finance and Corporate Services Committee Report
	<b>Response:</b> Details are provided in the Event Budget - financial year 2024/25 report included in the 17 March 2025 FACS Committee Agenda for Council consideration.			

### Budget Workshop 3 – 26 March 2025

- 3.3 There will be a presentation of the Long Term Financial Plan at the Third Budget Workshop which will be updated following the presentations on the operating budget and capital budget bids at Budget Workshop 1. NAWMA are also scheduled to present their proposed budget at the Third Budget Workshop, with business plan presented to Council subsequently as a formal item.

## 4. CONCLUSION / PROPOSAL

- 4.1 Elected Members questions from the First Budget Workshop held 4 March 2025 have been noted in this report with response provided where ready. Where responses have not yet been provided these will be reported in subsequent update reports or stand-alone items.
- 4.2 Budget Workshop 3 will provide members with the opportunity to review the updated Long Term Financial Plan and receive a presentation from NAWMA on their budget for the coming year.



<b>ITEM</b>	2.1.2
	<b>FINANCE AND CORPORATE SERVICES COMMITTEE</b>
<b>DATE</b>	17 March 2025
<b>HEADING</b>	Budget Bids 2025/26
<b>AUTHOR</b>	Joe Scordo, Senior Management Accountant, Business Excellence
<b>CITY PLAN LINKS</b>	4.4 We plan effectively to address community needs and identify new opportunities
<b>SUMMARY</b>	<p>All Budget Bids have been presented to Elected Members at the Budget Workshop 1 held 4 March 2025. In this forum, scope and funding of proposed bids were presented and discussed with the opportunity for questions and feedback to be provided.</p> <p>This report summarises any changes to bids since Budget Workshop 1 and considers Elected Member Bids. Council's consideration and approval is sought for Budget Bids to be further considered for inclusion in the draft 2025/26 Long Term Financial Plan and Annual Business Plan (ABP) for community consultation.</p>

## RECOMMENDATION

### That Council:

1. Considers the following bids that are above current service levels and/or currently not funded through existing programs totalling \$520,000, which were discussed by Council at Budget Workshop 1 and resolves to:
  - a. PBN001410 Elected Member Bid: CCTV around Sir Douglas Mawson Lake, Mawson Lakes \$320,000 (Attachment 1)
    - (i) Option 1: Remove the bid from further budget considerations; **OR**
    - (ii) Option 2: Fund the project through deferral or cancellation of another project; **OR**
    - (iii) Option 3: Additional budget funding be provided.
  - b. TRN001411 Elected Member Bid: Salisbury North Oval Pedestrian & Traffic Improvements \$150,000 (Attachment 2)
    - (i) Option 1: Remove the bid from further budget considerations; **OR**
    - (ii) Option 2: Fund the project through deferral or cancellation of another project; **OR**
    - (iii) Option 3: Additional budget funding be provided.

- c. PSN001419 Elected Member Bid: Mawson Lakes Dog Park Additional Shade \$50,000 (Attachment 3)
  - (i) Option 1: Remove the bid from further budget considerations; **OR**
  - (ii) Option 2: Fund the project through deferral or cancellation of another project; **OR**
  - (iii) Option 3: Additional budget funding be provided.
2. Approves the four-year program (Attachment 4) with 2025/26 net expenditure of:
  - Infrastructure Bids: net capital \$39,196,000 and operating \$1,756,900
  - Plant Furniture and Equipment Bids: net capital \$2,907,000 and operating \$25,200
  - Operating Bids: operating \$2,068,400
  - IT Bids: net capital \$2,009,400 and operating \$575,100which will be updated following Council decision in relation to part 1 of this recommendation.
3. Notes Confidential bid PBN001413 presented on 4 March 2025 is proposed to be revised into three separate bids should Council resolve as per Item 2.1.2, 17 March 2025, Salisbury Downs Oval Facilities, Urban Services Committee and subsequent Council resolution.

## ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. PBN001410 Elected Member Bid: CCTV around Sir Douglas Mawson Lake, Mawson Lakes
2. TRN001411 Elected Member Bid: Salisbury North Oval Pedestrian & Traffic Improvements
3. PSN001419 Elected Member Bid: Mawson Lakes Dog Park Additional Shade
4. Budget Bids Schedule 2025/26

## BACKGROUND

- 1.1 A Budget workshop held on Tuesday, 4 March informed Elected Members of the proposed budget bids. This meeting provided an overview, scope and funding of each bid, and enabled the Elected Members to ask questions and provide feedback.
- 1.2 This report provides further opportunity to formally consider the budget bids and to resolve which bids should progress into the next stages of the budget process, with Council provided further opportunities for consideration, before the draft budget culminates in late April with the adoption of the draft 2025/26 Long Term Financial Plan and Annual Business Plan (2025/26 LTFP & ABP) for consultation.
- 1.3 The final decision on the overall budget and the various bids is planned to occur at the June 2025 Council meeting as has occurred in past budget adoptions.



1.4 A summary of the budget bids is also included in this report.

## 2. CONSULTATION / COMMUNICATION

### 2.1 Internal

2.1.1 There has been extensive internal review of bids through stakeholder groups and Executive, and with Elected Members through the Budget Workshops.

### 2.2 External

2.2.1 The Budget Bids will be considered by Council again in April and then included in the draft 2025/26 LTFP & ABP for public consultation for community input into Council's future programs.

## 3. REPORT

3.1 All bids have been reviewed by Elected Members at Budget Workshop 1 held 4 March 2025 with scope and funding requirements discussed, with the opportunity provided for questions and feedback.

3.2 Changes since these workshops have been specifically detailed in this report. This report is the first opportunity to formally consider the Budget Bids, with a further opportunity provided in April prior to public consultation.

3.3 Four Confidential Bids are included in the program.

### Elected Member Bids

3.4 The following bids totalling \$520,000 propose further increases in service levels:

- PBN001410 Elected Member Bid: CCTV around Sir Douglas Mawson Lake, Mawson Lakes \$320,000 (Attachment 1)
- TRN001411 Elected Member Bid: Salisbury North Oval Pedestrian & Traffic Improvements \$150,000 (Attachment 2)
- PSN001419 Elected Member Bid: Mawson Lakes Dog Park Additional Shade \$50,000 (Attachment 3)

In assessing these bids Council needs to consider the overall financial sustainability and ability of Council to fund these projects without impacting other services or requiring additional income through rate revenue. The current program of works is extensive, and consideration should be given to whether these proposed bids are a greater priority to the existing infrastructure capital program.

Regarding TRN001411 Salisbury North Oval Pedestrian & Traffic Improvements \$150,000, the bid refers to the proposed Salisbury North Master Plan which may encompass the required works covered by the bid but also ensure alignment with the broader master plan. It is noted that this bid may need to be reviewed subject to Council's consideration of the broader master plan.

To manage these potential increased service levels, direction is sought from Council as follows as detailed in Recommendation 1:

- (i) Option 1: Remove the bid from further budget considerations; **OR**
- (ii) Option 2: Fund the project through deferral or cancellation of another project; **OR**
- (iii) Option 3: Additional budget funding be provided.

### **Proposed Budget Bid Changes**

3.5 The attached schedule sorts the bids into categories of Infrastructure Bids, Plant Furniture and Equipment Bids, Operating Bids and IT Bids. Elected Members considered 2025/26 budget bids at Budget Workshop 1 held 4 March 2025. There was one proposed action associated with bids resulting from these discussions:

- PSN001419 Elected Member Bid: Mawson Lakes Dog Park Additional Shade \$50,000 had the wrong Elected Member detailed and the bid has been subsequently updated to reflect Cr B Brug as the Elected Member making the bid submission. The corrected bid is included as Attachment 2.

3.6 Confidential bid PBN001413 presented at the Elected Member Budget Workshop on 4 March 2025 will be revised into three separate bids should Council resolve in accordance with Item 2.1.2, Salisbury Downs Oval Facilities report presented at Urban Services Committee 17 March 2025 and subsequent Council resolution.

### **Infrastructure Bids**

3.7 Infrastructure Budget Bids to be endorsed by Council as part of this report total net capital \$39,196,000 and operating \$1,756,900 and are consistent with detail provided at the Elected Member Budget Workshop 1 on 4 March 2025, which will be updated further following consideration and decisions on other recommendations of this report.

### **Plant Furniture and Equipment Budget Bids**

3.8 The Plant, Furniture and Equipment Budget Bids, highlighted in purple on the attachment total net capital \$2,907,000 and operating \$25,200 and are consistent with detail provided at the Elected Member Budget Workshop 1 on 4 March 2025, with no changes or updates required.

### **Operating Budget Bids**

3.9 The Operating Budget Bids highlighted in green on the attachment total net \$2,068,400 and are consistent with details provided at the Elected Member Budget Workshop 1 on 4 March 2025, with no changes or updates required.

### **IT Budget Bids**

3.10 The IT Budget Bids highlighted in yellow on the attachment, totaling net capital \$2,009,400 and operating \$575,100 and are consistent with detail provided at the Elected Member Budget Workshop 1 on 4 March 2025, with no changes or updates required.

**4. CONCLUSION / PROPOSAL**

- 4.1 Following the extensive review and discussion of Budget Bids it is appropriate for Council to formally consider the bids that will progress for further consideration and adoption in April for inclusion in the 2025/26 Long Term Financial Plan and Annual Business Plan for public consultation purposes, noting that Council will have further opportunities to review bids prior to adoption for public consultation.



<b>2025/26 Financial Year</b>	<b>PBN001410</b>
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	<p><b>ELECTED MEMBER BID: CCTV around Sir Douglas Mawson Lake, Mawson Lakes</b></p>
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<b>Id Number:</b>	40109
<b>Department:</b>	City Infrastructure
<b>Key Direction:</b>	A welcoming and liveable City

<b>Financial Year:</b>	2026
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<b>Executive Summary:</b>	To install CCTV surveillance network around Sir Douglas Mawson Lake to improve community safety of the location following recent anti-social events.
<b>Scope:</b>	<p>To install CCTV around Sir Douglas Mawson Lake to contribute to community safety improvement of the location. A new power supply and network may be required to support CCTV installation around the Lake.</p> <p>Scope of works includes:</p> <ul style="list-style-type: none"> <li>Capital \$320,000</li> <li>- 20 Cameras (10k per camera)</li> <li>- New Poles (50k)</li> <li>- Power Supply and Cable (\$50k)</li> <li>- Cloud Connectivity/Licensing/Data set up (\$20k)</li> </ul> <p>Operating ongoing (\$50k)</p> <ul style="list-style-type: none"> <li>- 6 month maintenance checks (proactive)</li> <li>- operational maintenance (reactive)</li> <li>- Data, connectivity, licensing expenses</li> </ul>
<b>Justification:</b>	<p>Following recent anti-social events around Sir Douglas Mawson Lake and surrounds where community observed wildlife being harassed and abused, with other community safety concerns also being raised.</p> <p>A request has been raised by West Ward Councillor (Cr B Brug) to install CCTV around Sir Douglas Mawson Lake and surrounds to provide monitoring of this popular and highly utilised open space to contribute to public safety of the area.</p> <p>Establishing CCTV around Sir Douglas Mawson Lake and surrounds will require the establishment of new power supply network (connection/s and cabling) as there is not a suitable existing service to connect to. In addition to this advisory signage will be installed around the open space area of the location informing the community that CCTV is operational and in use.</p>

	<p>As this is a new CCTV system an ongoing operational budget is required to manage and maintain the system and network, this is estimated to be \$50,000/ year.</p> <p>Matters for Consideration (Staff Comment):                  In accordance with the City Plan 2040, Strategic Intent 4.1 ‘Our public spaces, residential areas and environs are safe and inviting’ and Critical Action 4.1.2 ‘Ensure our CCTV Program is delivered to meet our community needs’, together with a review of public lighting and CCTV throughout the city, a strategy will be developed to inform a future program of CCTV works. This bid is not currently supported as a high priority site amongst other locations across the city.</p>
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<b>Project Stakeholders</b>	
<b>Manager:</b>	Jonathan Foong
<b>General Manager:</b>	John Devine
<b>Asset Owner:</b>	Craig Johansen
<b>Elected Member:</b>	Cr B Brug

<b>Budget Bid Financial Summary</b>					
	2026	2027	2028	2029	Total
Capital Expenditure	320,000	0	0	0	320,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	0	50,000	51,000	53,000	154,000
Operating Expenditure - Depreciation	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
<b>Net Budget Bid</b>	<b>320,000</b>	<b>50,000</b>	<b>51,000</b>	<b>53,000</b>	<b>474,000</b>

<b>Budget Bid Projects</b>					
	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>Total</b>
New CCTV & Associated Infrastructure	320,000	0	0	0	320,000
<b>Income</b>	0	0	0	0	0
<b>Expenses</b>	320,000	0	0	0	320,000
Ongoing System Management & Maintenance	0	50,000	51,000	53,000	154,000
<b>Income</b>	0	0	0	0	0
<b>Expenses</b>	0	50,000	51,000	53,000	154,000
				<b>Total</b>	<b>474,000</b>

Item 2.1.2 - Attachment 1 - PBN001410 Elected Member Bid: CCTV around Sir Douglas Mawson Lake, Mawson Lakes





<b>2025/26 Financial Year</b>	<b>TRN001411</b>
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	<p><b>ELECTED MEMBER BID: Salisbury North Oval Pedestrian &amp; Traffic Improvements</b></p>
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<b>Id Number:</b>	40116
<b>Department:</b>	City Infrastructure
<b>Key Direction:</b>	A growing City that creates opportunities

<b>Financial Year:</b>	2026
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<b>Executive Summary:</b>	Pedestrian and traffic safety and network improvements at Cheney Terrace, Salisbury North Oval.
<b>Scope:</b>	With the report of near misses at Cheney Terrace, Salisbury North Oval, this location has been identified as critical to improve safety for pedestrians crossing in this area, deliver clear path networks and links, provide traffic improvements to clearly define paths of travel for vehicles, consideration of clearly defined parking spaces, and ensuring access and egress for emergency services vehicles and delivery vehicles. It is proposed to undertake investigation, consultation and design to inform a construction and site management solution.
<b>Justification:</b>	<p>Recent incidents have occurred at Cheney Terrace, Salisbury North Oval, where children have nearly been hit by cars crossing from the Salisbury North Oval Clubrooms over Cheney Terrace to the ovals. In order for visitors of the clubrooms to access any of the oval spaces as a pedestrian, it requires crossing Cheney Terrace which is also a roadway for vehicles. Whilst driver and pedestrian behaviour appears to have also contributed to the incidents, with investigation and design, it is expected that infrastructure and site management solutions can be delivered to mitigate the risk of further incidents.</p> <p>Salisbury North Oval holds many regular activities and events which sees the quantum of people and vehicles to the site increase and vary at different times. This busy location provides many services and facilities for the community, with this bid prepared to support safer travel and movement whilst visiting and enjoying this community destination.</p> <p>Matters for Consideration (Staff Comment):                  Staff support this bid in consultation with the master plan for Salisbury North Oval. Following consultation, the master plan will be presented to Council and then best placed to inform a design and management solution for this bid. Noting a provisional budget has been provided for this bid which will require review upon determination of the scope of works required and outcome of the master plan.</p>

Project Stakeholders	
<b>Manager:</b>	Jarred Collins
<b>General Manager:</b>	John Devine
<b>Asset Owner:</b>	Chris Haskas
<b>Elected Member:</b>	Cr Hood

Budget Bid Financial Summary					
	2026	2027	2028	2029	Total
Capital Expenditure	150,000	0	0	0	150,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	0	0	0	0	0
Operating Expenditure - Depreciation	0	1,900	1,900	1,900	5,700
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
<b>Net Budget Bid</b>	<b>150,000</b>	<b>1,900</b>	<b>1,900</b>	<b>1,900</b>	<b>155,700</b>

Budget Bid Projects					
	2026	2027	2028	2029	Total
Salisbury North Oval Pedestrian & Traffic Improvements	150,000	0	0	0	150,000
<b>Income</b>	0	0	0	0	0
<b>Expenses</b>	150,000	0	0	0	150,000
Depreciation	0	1,900	1,900	1,900	5,700
<b>Income</b>	0	0	0	0	0
<b>Expenses</b>	0	1,900	1,900	1,900	5,700
				<b>Total</b>	<b>155,700</b>

<b>2025/26 Financial Year</b>	<b>PSN001419</b>
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	<b>ELECTED MEMBER BID: Mawson Lakes Dog Park Additional Shade</b>
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<b>Id Number:</b>	40344
<b>Department:</b>	City Infrastructure
<b>Key Direction:</b>	A welcoming and liveable City

<b>Financial Year:</b>	2026
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<b>Executive Summary:</b>	Provision of additional shade for Mawson Lakes Dog Park, Dry Creek Linear Park, Mawson Lakes.
<b>Scope:</b>	Review current dog park configuration, plantings, existing infrastructure and undertake a shade analysis to determine what form of shade solution/s will achieve the best outcome for users. A nominal \$50k has been included pending design to determine the type, size and quantity of shade solutions required.
<b>Justification:</b>	<p>Provision of new shade facilities for the community and dog park users to mitigate sun exposure and heat.</p> <p>Matters for Consideration (Staff Comment): The Mawson Lakes Dog Park is located along the leafy Dry Creek Linear Park where it is deemed to have sufficient shade. It has a single shelter with a picnic setting in accordance with the current level of service. It is to be noted should additional shelter be provided it will be above current service standards.</p>

<b>Project Stakeholders</b>	
<b>Manager:</b>	Jarred Collins
<b>General Manager:</b>	John Devine
<b>Asset Owner:</b>	Chris Haskas
<b>Elected Member:</b>	Cr B Brug

<b>Budget Bid Financial Summary</b>					
	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>Total</b>
Capital Expenditure	50,000	0	0	0	50,000
Capital Income	0	0	0	0	0

PSN001419 - Page | 1  
Date Produced: 06-Mar-2025

Item 2.1.2 - Attachment 3 - PSN001419 Elected Member Bid: Mawson Lakes Dog Park Additional Shade

Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	0	0	0	0	0
Operating Expenditure - Depreciation	0	2,500	2,500	2,500	7,500
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
<b>Net Budget Bid</b>	<b>50,000</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>57,500</b>

<b>Budget Bid Projects</b>					
	2026	2027	2028	2029	Total
Additional Shade	50,000	0	0	0	50,000
<b>Income</b>	0	0	0	0	0
<b>Expenses</b>	50,000	0	0	0	50,000
Depreciation	0	2,500	2,500	2,500	7,500
<b>Income</b>	0	0	0	0	0
<b>Expenses</b>	0	2,500	2,500	2,500	7,500
				<b>Total</b>	<b>57,500</b>

**Budget Bids**  
2025/26 Financial Yr

**Legend:**  
Contains re-timings from 24/25 Program

Infrastructure & Operating Summary 2025/26 Financial Yr	2025/26								2026/27								2027/28								2028/29							
	CAPITAL 000'S			Variance to 24/25 Yr 2	OPERATING 000'S			Variance to 24/25 Yr 2	CAPITAL 000'S			Variance to 24/25 Yr 3	OPERATING 000'S			Variance to 24/25 Yr 3	CAPITAL 000'S			Variance to 24/25 Yr 4	OPERATING 000'S			Variance to 24/25 Yr 4	CAPITAL 000'S			Variance to 24/25 Yr 4	OPERATING 000'S			
	Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net	Exp
<b>Program Works Bid Synopsis</b>																																
<b>Bid Project Asset Category: Drainage &amp; Waterways</b>																																
<b>New</b>																																
DWN 001292 Local Flooding Service Continuity Program	117	0	117	0	122	0	122	(0)	120	0	120	1	126	0	126	0	123	0	123	1	129	0	129	0	127	0	127	133	0	133		
DWN 001293 Major Flooding Mitigation Service Continuity Projects	424	0	424	1	0	0	0	(3)	437	0	437	3	0	0	0	(7)	449	0	449	3	0	0	0	(11)	460	0	460	0	0	0		
DWN 001294 Minor Drainage Networks	502	0	502	1	0	0	0	(2)	513	0	513	3	0	0	0	(7)	159	0	159	1	0	0	0	(12)	0	0	0	0	0	0		
DWN 001295 Ryans Road Flood Mitigation Basin	0	0	0	(810)	0	0	0	(1)	836	0	836	836	0	0	0	(9)	0	0	0	0	9	0	9	0	0	0	0	9	0	9		
<b>Subtotal - New</b>	<b>1,043</b>	<b>0</b>	<b>1,043</b>	<b>(808)</b>	<b>122</b>	<b>0</b>	<b>122</b>	<b>(6)</b>	<b>1,906</b>	<b>0</b>	<b>1,906</b>	<b>842</b>	<b>126</b>	<b>0</b>	<b>126</b>	<b>(22)</b>	<b>731</b>	<b>0</b>	<b>731</b>	<b>5</b>	<b>138</b>	<b>0</b>	<b>138</b>	<b>(22)</b>	<b>587</b>	<b>0</b>	<b>587</b>	<b>142</b>	<b>0</b>	<b>142</b>		
<b>Renewal</b>																																
DWR 001296 Watercourse Management Renewal Program	849	0	849	2	0	0	0	(2)	874	0	874	5	0	0	0	(3)	898	0	898	6	0	0	0	(5)	920	0	920	0	0	0		
DWR 001297 Dam Renewal Program	80	0	80	0	0	0	0	0	82	0	82	1	0	0	0	0	224	0	224	2	0	0	0	0	230	0	230	0	0	0		
DWR 001298 Coleman Road Landfill, Waterloo Corner, Land Management Renewal Program	106	0	106	0	0	0	0	(75)	109	0	109	1	0	0	0	(77)	112	0	112	1	0	0	0	(79)	115	0	115	0	0	0		
DWR 001299 St Kilda Breakwaters Renewal Program	0	0	0	0	0	0	0	0	437	0	437	3	0	0	0	0	0	0	0	0	0	0	0	0	460	0	460	0	0	0		
DWR 001300 Major Drainage Renewal Program	350	0	350	1	0	0	0	0	251	0	251	1	0	0	0	0	370	0	370	3	0	0	0	0	265	0	265	0	0	0		
DWR 001405 Ornamental Lakes Renewal Program	350	0	350	350	0	0	0	0	361	0	361	361	0	0	0	0	370	0	370	370	0	0	0	0	380	0	380	0	0	0		
<b>Subtotal - Renewal</b>	<b>1,735</b>	<b>0</b>	<b>1,735</b>	<b>353</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(77)</b>	<b>2,114</b>	<b>0</b>	<b>2,114</b>	<b>371</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(80)</b>	<b>1,975</b>	<b>0</b>	<b>1,975</b>	<b>381</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(84)</b>	<b>2,369</b>	<b>0</b>	<b>2,369</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>TOTAL - Drainage &amp; Waterways</b>	<b>2,777</b>	<b>0</b>	<b>2,777</b>	<b>(455)</b>	<b>122</b>	<b>0</b>	<b>122</b>	<b>(82)</b>	<b>4,020</b>	<b>0</b>	<b>4,020</b>	<b>1,213</b>	<b>126</b>	<b>0</b>	<b>126</b>	<b>(102)</b>	<b>2,706</b>	<b>0</b>	<b>2,706</b>	<b>386</b>	<b>138</b>	<b>0</b>	<b>138</b>	<b>(106)</b>	<b>2,956</b>	<b>0</b>	<b>2,956</b>	<b>142</b>	<b>0</b>	<b>142</b>		
<b>Bid Project Asset Category: Property &amp; Buildings</b>																																
<b>New</b>																																
PBN 001301 Clubs/Sporting Facilities Service Continuity Program (Minor Infrastructure Grant)	477	0	477	1	42	0	42	(7)	492	0	492	3	44	0	44	(14)	505	0	505	4	45	0	45	(22)	518	0	518	46	0	46		
PBN 001302 Miscellaneous Land Acquisition Service Continuity Program	25	0	25	(33)	0	0	0	0	26	0	26	(34)	0	0	0	0	26	0	26	(35)	0	0	0	0	27	0	27	0	0	0		
PBN 001409 NON-DISCRETIONARY - Lindblom Park New Changeroom Facilities	1,200	0	1,200	1,200	0	0	0	0	0	0	0	52	0	52	52	0	0	0	0	0	53	0	53	53	0	0	54	0	54			
PBN 001410 ELECTED MEMBER BID: CCTV around Sir Douglas Mawson Lake, Mawson Lakes	320	0	320	320	0	0	0	0	0	0	0	0	50	0	50	50	0	0	0	0	51	0	51	51	0	0	53	0	53			
PBN 001413 CONFIDENTIAL	1,224	0	1,224	1,224	0	0	0	0	2,224	0	2,224	2,224	50	0	50	50	0	0	0	0	52	0	52	52	0	0	53	0	53			
PBN 001418 RESOLUTION: New Clubroom Facilities, Para Hills Oval	150	0	150	150	0	0	0	0	4,000	0	4,000	4,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
<b>Subtotal - New</b>	<b>3,396</b>	<b>0</b>	<b>3,396</b>	<b>2,862</b>	<b>42</b>	<b>0</b>	<b>42</b>	<b>(7)</b>	<b>6,742</b>	<b>0</b>	<b>6,742</b>	<b>6,193</b>	<b>195</b>	<b>0</b>	<b>195</b>	<b>137</b>	<b>531</b>	<b>0</b>	<b>531</b>	<b>(31)</b>	<b>201</b>	<b>0</b>	<b>201</b>	<b>134</b>	<b>545</b>	<b>0</b>	<b>545</b>	<b>207</b>	<b>0</b>	<b>207</b>		
<b>Renewal</b>																																
PBR 001304 Building Furniture and Equipment Renewal Program	106	0	106	0	0	0	0	0	109	0	109	1	0	0	0	0	112	0	112	1	0	0	0	0	115	0	115	0	0	0		
PBR 001305 Building Renewal Program	4,425	0	4,425	508	142	0	142	0	4,043	0	4,043	24	146	0	146	1	5,836	0	5,836	41	150	0	150	1	5,981	0	5,981	155	0	155		
<b>Subtotal - Renewal</b>	<b>4,531</b>	<b>0</b>	<b>4,531</b>	<b>508</b>	<b>142</b>	<b>0</b>	<b>142</b>	<b>0</b>	<b>4,152</b>	<b>0</b>	<b>4,152</b>	<b>24</b>	<b>146</b>	<b>0</b>	<b>146</b>	<b>1</b>	<b>5,948</b>	<b>0</b>	<b>5,948</b>	<b>42</b>	<b>150</b>	<b>0</b>	<b>150</b>	<b>1</b>	<b>6,096</b>	<b>0</b>	<b>6,096</b>	<b>155</b>	<b>0</b>	<b>155</b>		
<b>TOTAL - Property &amp; Buildings</b>	<b>7,928</b>	<b>0</b>	<b>7,928</b>	<b>3,370</b>	<b>184</b>	<b>0</b>	<b>184</b>	<b>(7)</b>	<b>10,894</b>	<b>0</b>	<b>10,894</b>	<b>6,218</b>	<b>341</b>	<b>0</b>	<b>341</b>	<b>138</b>	<b>6,479</b>	<b>0</b>	<b>6,479</b>	<b>11</b>	<b>351</b>	<b>0</b>	<b>351</b>	<b>134</b>	<b>6,641</b>	<b>0</b>	<b>6,641</b>	<b>361</b>	<b>0</b>	<b>361</b>		
<b>Bid Project Asset Category: Parks &amp; Streetscapes</b>																																
<b>New</b>																																
PSN 001306 Streetscape Renewal Program	1,061	0	1,061	(4)	0	0	0	(21)	1,093	0	1,093	(0)	0	0	0	(42)	1,122	0	1,122	2	0	0	0	(64)	1,150	0	1,150	0	0	0		
PSN 001307 Major Entry Sites Landscape Enhancements Service Continuity Program	180	0	180	0	0	0	0	(3)	44	0	44	0	5	0	5	(15)	168	0	168	1	6	0	6	(18)	46	0	46	6	0	6		
PSN 001308 Community Use Sports Court Lighting Service Continuity Program	11	0	11	0	5	0	5	(8)	164	0	164	1	5	0	5	(9)	11	0	11	0	11	0	11	(11)	173	0	173	11	0	11		
PSN 001309 Developer Funded Service Continuity Program	212	212	0	0	0	0	0	(3)	219	219	0	0	0	0	0	(7)	224	224	0	0	0	0	(11)	230	230	0	0	0	0			
PSN 001310 Playspace Renewal at Laurence's Green Parafield Gardens	441	0	441	1	0	0	0	0	0	0	0	13	0	13	13	0	0	0	0	13	0	13	13	0	0	14	0	14				
PSN 001311 4 x New Pump Tracks in various locations	700	0	700	0	10	0	10	(35)	0	0	0	0	20	0	20	(70)	0	0	0	0	20	0	20	(70)	0	0	0	0	0			
PSN 001320 Feature Landscapes Upgrade Service Continuity Program	888	0	888	888	0	0	0	0	930	0	930	799	0	0	0	0	957	0	957	957	15	0	15	15	983	0	983	30	0	30		
PSN 001377 RESOLUTION: New Playspace at Mario Reserve, Paralowie	300	0	300	300	0	0	0	0	0	0	0	15	0	15	15	0	0	0	0	15	0	15	15	0	0	16	0	16				
PSN 001379 RESOLUTION: New Playspace at Metala Reserve, Paralowie	300	0	300	300	0	0	0	0	0	0	0	10	0	10	10	0	0	0	0	10	0	10	10	0	0	11	0	11				
PSN 001380 RESOLUTION: Playspace Improvements at Carlyle Reserve, Pooraka	85	0	85	85	0	0	0	0	0	0	0	5	0	5	5	0	0	0	0	5	0	5	5	0	0	5	0	5				
PSN 001382 RESOLUTION: Basketball/Netball Half Court at Coogee Reserve, Paralowie	98	0	98	98	0	0	0	0	0	0	0	5	0	5	5	0	0	0	0	5	0	5	5	0	0	5	0	5				
PSN 001402 Electrical Asset Protection Measures	100	0	100	100	0	0	0	0	103	0	103	103	0	0	0	0	106	0	106	106	0	0	0	0	109	0	109	0	0	0		
PSN 001406 RESOLUTION: Parafield Gardens BMX Track Upgrade	1,000	0	1,000	1,000	0	0	0	0	0	0	0	0	20	0	20	20	0	0	0	0	21	0	21	21	0	0	21	0	21			
PSN 001419 ELECTED MEMBER BID: Mawson Lakes Dog Park Additional Shade	50	0	50	50	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
<b>Subtotal - New</b>	<b>5,426</b>	<b>212</b>	<b>5,214</b>	<b>2,818</b>	<b>15</b>	<b>0</b>	<b>15</b>	<b>(70)</b>	<b>2,552</b>	<b>219</b>	<b>2,333</b>	<b>903</b>	<b>98</b>	<b>0</b>	<b>98</b>	<b>(74)</b>	<b>2,590</b>	<b>224</b>	<b>2,365</b>	<b>1,066</b>	<b>121</b>	<b>0</b>	<b>121</b>	<b>(88)</b>	<b>2,691</b>	<b>230</b>	<b>2,461</b>	<b>119</b>	<b>0</b>	<b>119</b>		
<b>Renewal</b>																																
PSR 001318 Dog Park Renewal Program	216	0	216	0	0	0	0	0	171	0	171	1	5	0	5	0	171	0	171	1	6	0	6	0	179	0	179	6	0	6		
PSR 001319 Irrigation Renewal Program	350	0	350	1	0	0	0	0	361	0	361	2	0	0	0	0	370	0	370	2	0	0	0	0	380	0	380	0	0	0		
PSR 001322 Playground Renewal Program	1,485	0	1,485	3	0	0	0	0	1,639	0	1,639	10	0	0	0	0	2,132	0	2,132	15	0	0	0	0	2,070	0	2,070	0	0	0		
PSR 001323 Outdoor Sports Court Renewal Program	53	0	53	0	0	0	0	0	460	0	460	3	0	0	0	0	58	0	58	(0)	0	0	0	0	485	0	485	0	0	0		
PSR 001324 Fitness Equipment Renewal Program	0	0	0	(64)	0	0	0	0	66	0	66	0	0	0	0	0	67	0	67	0	0	0	0	0	69	0	69	0	0	0		
PSR 001325 Outdoor Furniture Renewal Program	53	0	53	0	0	0	0	0	55	0	55	0	0	0	0	0	56	0	56	0	0	0	0	0	58	0	58	0	0	0		
PSR 001326 Open Space Signage Renewal Program	53</																															

**Budget Bids**  
2025/26 Financial Yr

**Legend:**  
Contains re-timings from 24/25 Program

Infrastructure & Operating Summary 2025/26 Financial Yr	2025/26								2026/27								2027/28								2028/29											
	CAPITAL 000'S			Variance to 24/25 Yr 2	OPERATING 000'S			Variance to 24/25 Yr 2	CAPITAL 000'S			Variance to 24/25 Yr 3	OPERATING 000'S			Variance to 24/25 Yr 3	CAPITAL 000'S			Variance to 24/25 Yr 4	OPERATING 000'S			Variance to 24/25 Yr 4	CAPITAL 000'S			Variance to 24/25 Yr 4	OPERATING 000'S							
	Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net		Exp	Funding	Net	Exp	Funding	Net		
<b>Program Works Bid Synopsis</b>																																				
<b>Bid Project Asset Category: Strategic Property</b>																																				
<b>New</b>																																				
SPN 001328 CONFIDENTIAL	4,216	16,739	(12,523)	0	0	0	0	0	2,539	5,593	(3,054)	1	0	0	0	0	7,707	2,660	5,047	(0)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal - New	4,216	16,739	(12,523)	0	0	0	0	0	2,539	5,593	(3,054)	1	0	0	0	0	7,707	2,660	5,047	(0)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
<b>TOTAL - Strategic Property</b>	4,216	16,739	(12,523)	0	0	0	0	0	2,539	5,593	(3,054)	1	0	0	0	0	7,707	2,660	5,047	(0)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Bid Project Asset Category: Strategic Projects</b>																																				
<b>New</b>																																				
STN 001394 CONFIDENTIAL	10,000	0	10,000	10,000	0	0	0	0	10,000	0	10,000	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal - New	10,000	0	10,000	10,000	0	0	0	0	10,000	0	10,000	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Renewal</b>																																				
STR 001329 Asset Auditing & Valuation Renewal Program	721	0	721	0	0	0	0	0	743	0	743	1	0	0	0	0	763	0	763	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
STR 001330 Investigation & Design for Renewal Future Works not elsewhere covered	403	0	403	1	0	0	0	0	415	0	415	3	0	0	0	0	426	0	426	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal - Renewal	1,124	0	1,124	1	0	0	0	0	1,158	0	1,158	4	0	0	0	0	1,189	0	1,189	5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL - Strategic Projects</b>	11,124	0	11,124	10,001	0	0	0	0	11,158	0	11,158	10,004	0	0	0	0	1,189	0	1,189	5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Bid Project Asset Category: Transportation</b>																																				
<b>New</b>																																				
TRN 001331 Jones Road Bolivar - Site Rehabilitation for Future Clean Fill Disposal	58	0	58	0	34	0	34	0	60	0	60	0	35	0	35	0	62	0	62	0	36	0	36	0	0	0	0	0	0	0	0	0	0	0	0	0
TRN 001332 Minor Traffic Improvements Service Continuity Program	170	0	170	0	64	0	64	(4)	175	0	175	1	66	0	66	(8)	180	0	180	1	68	0	68	(12)	184	0	184	0	184	0	184	0	0	0	0	0
TRN 001333 Major Traffic Improvements Service Continuity Program	106	0	106	0	0	0	0	(9)	1,353	600	753	7	0	0	0	(11)	112	0	112	1	0	0	0	(30)	1,424	700	724	0	0	0	0	0	0	0	0	0
TRN 001334 School Zones and Pedestrian Crossings Service Continuity Program	790	263	527	263	0	0	0	(20)	273	0	273	2	0	0	0	(26)	281	0	281	2	0	0	0	(33)	288	0	288	0	0	0	0	0	0	0	0	0
TRN 001335 New Footpath and Kerb Ramps Service Continuity Program	515	0	515	1	23	0	23	(5)	318	0	318	2	24	0	24	(11)	327	0	327	2	25	0	25	(15)	345	0	345	25	0	0	0	0	0	0	0	0
TRN 001336 Bicycle Network Improvements Service Continuity Program	212	50	162	0	0	0	0	(3)	328	130	198	2	0	0	0	(5)	224	50	174	2	0	0	0	(9)	230	50	180	0	0	0	0	0	0	0	0	
TRN 001337 City Wide Trails Service Continuity Program	849	300	549	2	0	0	0	(31)	874	300	574	5	0	0	0	(63)	552	150	402	(5)	0	0	0	(95)	567	150	417	0	0	0	0	0	0	0	0	
TRN 001338 Footpath Trading Pedestrian Service Continuity Protection	27	13	14	0	0	0	0	(1)	27	13	14	0	0	0	0	(1)	28	14	15	0	0	0	0	(2)	29	14	15	0	0	0	0	0	0	0	0	
TRN 001339 Staff Capitalisation Overhead	3,523	0	3,523	(42)	0	0	0	(47)	3,629	0	3,629	(29)	0	0	0	(95)	3,727	0	3,727	(26)	0	0	0	(145)	3,820	0	3,820	0	0	0	0	0	0	0	0	
TRN 001411 ELECTED MEMBER BID: Salisbury North Oval Pedestrian & Traffic Improvements	150	0	150	150	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Subtotal - New	6,400	625	5,775	375	121	0	121	(119)	7,037	1,043	5,994	(10)	125	0	125	(221)	5,493	214	5,279	(22)	129	0	129	(341)	6,949	914	6,036	132	0	0	0	0	0	0		
<b>Renewal</b>																																				
TRR 001340 Fences and Bollards Renewal Program	53	0	53	0	0	0	0	0	55	0	55	0	0	0	0	0	56	0	56	0	0	0	0	0	58	0	58	0	0	0	0	0	0	0	0	
TRR 001341 Mawson Lakes and Edinburgh Sound Attenuation Walls Renewal Program	318	0	318	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	173	0	173	0	0	0	0	0	0	0	0	
TRR 001342 Public Lighting Renewal Program	823	0	823	2	254	0	254	0	854	0	854	4	56	0	56	0	937	0	937	6	57	0	57	0	960	0	960	59	0	0	0	0	0	0	0	
TRR 001343 Carpark Renewal Program	212	0	212	0	0	0	0	0	219	0	219	1	0	0	0	0	244	0	244	22	0	0	0	0	230	0	230	0	0	0	0	0	0	0	0	
TRR 001344 Bridge Renewal Program	350	0	350	1	100	0	100	99	361	0	361	2	103	0	103	101	370	0	370	3	106	0	106	103	380	0	380	109	0	0	0	0	0	0	0	
TRR 001345 Asphalt Shared Use Paths Renewal Program	206	0	206	(6)	0	0	0	(2)	212	0	212	(5)	0	0	0	(4)	218	0	218	(5)	0	0	0	(6)	230	0	230	0	0	0	0	0	0	0	0	
TRR 001346 Bus Shelter and Bus Stop Improvement Renewal Program	233	0	233	1	16	0	16	(2)	240	0	240	1	17	0	17	(4)	247	0	247	2	17	0	17	(6)	253	0	253	18	0	0	0	0	0	0		
TRR 001347 Road Reseal Renewal Program	10,578	0	10,578	21	944	0	944	0	10,917	0	10,917	62	973	0	973	4	12,344	0	12,344	84	1,002	0	1,002	8	12,653	0	12,653	1,029	0	0	0	0	0	0		
TRR 001348 Signalised Pedestrian Renewal Program	62	0	62	30	0	0	0	0	64	0	64	31	0	0	0	0	65	0	65	32	0	0	0	0	67	0	67	0	0	0	0	0	0	0		
Subtotal - Renewal	12,836	0	12,836	49	1,315	0	1,315	95	12,921	0	12,921	97	1,148	0	1,148	97	14,483	0	14,483	144	1,183	0	1,183	99	15,003	0	15,003	1,215	0	0	0	0	0	0		
<b>TOTAL - Transportation</b>	19,236	625	18,611	424	1,436	0	1,436	(24)	19,958	1,043	18,915	88	1,273	0	1,273	(123)	19,975	214	19,762	121	1,311	0	1,311	(243)	21,952	914	21,038	1,347	0	0	0	0	0	0		
<b>Bid Project Asset Category: Salisbury Water Business</b>																																				
<b>New</b>																																				
WBN 001349 Salisbury Water - Bellchambers Managed Aquifer Recharge (MAR) Scheme	698	698	0	(5,795)	0	0	0	(188)	698	698	0	0	130	200	(70)	(291)	0	0	0	0	200	315	(115)	(246)	0	0	0	260	440	(180)	0	0	0	0	0	
WBN 001350 Salisbury Water - Pump Station Upgrade Program	150	0	150	0	0	0	0	(3)	0	0	0	(170)	0	0	0	(7)	170	0	170	170	0	0	0	(11)	0	0	0	0	0	0	0	0	0	0	0	
WBN 001351 Salisbury Water - Recycled Water Supply to Reactivated Reserves	250	0	250	0	15	0	15	(3)	250	0	250	0	30	30	0	(6)	250	0	250	0	45	0	45	(9)	250	0	250	60	60	0	0	0	0	0	0	
WBN 001388 Salisbury Water - Edinburgh South MAR Reactivation	198	0	198	198	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
WBN 001389 City of Salisbury Integrated Catchment Risk Framework & Risk Management Plans	200	0	200	200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Subtotal - New	1,496	698	798	(5,397)	15	15	0	(194)	948	698	250	(170)	160	230	(70)	(304)	420	0	420	170	245	360	(115)	(266)	250	0	250	320	500	(180)	0	0	0	0		
<b>Renewal</b>																																				
WBR 00135																																				







<b>ITEM</b>	2.1.3
	<b>FINANCE AND CORPORATE SERVICES COMMITTEE</b>
<b>DATE</b>	17 March 2025
<b>HEADING</b>	Salisbury Water Budget 2025/26 Report
<b>AUTHORS</b>	Bruce Naumann, Manager Salisbury Water, Business Excellence Roseanne Irvine, Salisbury Water Administration Coordinator, Business Excellence Joe Scordo, Senior Management Accountant, Business Excellence
<b>CITY PLAN LINKS</b>	2.2 We make the most of our resources including water, waste and energy 4.2 We deliver quality outcomes that meet the needs of our community
<b>SUMMARY</b>	The following report details the performance of the Salisbury Water Business Unit (SWBU) to February 2025 of the 2024/25 financial year. The report also provides the proposed 2025/26 budget including budget bids, fees and charges, for consideration by Council.

**RECOMMENDATION**That Council:

1. Adopts the Salisbury Water 2025/26 budget, including budget bids, fees and charges and the water pricing policy as included in Attachment 1 (Item no 2.1.3, Finance and Corporate Services Committee, 17 March 2025) for consideration in the 2025/26 Council Budget.

**ATTACHMENTS**

This document should be read in conjunction with the following attachments:

1. Salisbury Water 2025-26 Pricing Policy Statement

**1. BACKGROUND**

- 1.1 The City of Salisbury is a licensed water retailer under the *SA Water Industry Act 2012*. Council formed Salisbury Water, as a business unit in the Business Excellence Department, to ensure that all obligations under the *Water Industry Act 2012* and other relevant legislation, are met.
- 1.2 Salisbury Water strives to be an innovative and reliable 'alternative water' service provider supporting Council initiatives to deliver economic, environmental and social benefits to the community.
- 1.3 In 2023/24, Salisbury Water delivered:
  - 1.3.1 **1,294 million litres** of alternative water to 1,299 external community customers

- 1.3.2 **\$1.4 million** savings to these external community customers by providing a fit-for-purpose, lower cost, substitute for drinking water
  - 1.3.3 **1,398 million litres** of alternative water to irrigate Council's community spaces
  - 1.3.4 **\$1.45 million** reduction to business loan borrowings
  - 1.3.5 **1,908 million litres** less polluted stormwater runoff discharged to the Barker Inlet by harvesting, cleansing and storing this stormwater for future reuse.
- 1.4 As part of the budget deliberations of Council each year, business units report their most up to date results for the current year (up to February 2025) and the proposed budget for the coming year (2025/26).

**2. CONSULTATION / COMMUNICATION**

- 2.1 Internal
  - 2.1.1 Business Excellence – Financial Services
  - 2.1.2 Salisbury Water Management Advisory Board

**3. REPORT**

- 3.1 2024/25 Review

To February 2024, Salisbury Water has delivered:

  - 3.1.1 **479 million litres** of alternative water to 1,306 external customers.
  - 3.1.2 **392 million litres** of alternative water to Council's community spaces.
  - 3.1.3 **1,121 million litres** less polluted stormwater runoff to the Barker Inlet by harvesting, cleansing and storing the stormwater for future reuse.
  - 3.1.4 Financial results for the 8 months to February 2025 are provided in the table below:

Details	YTD Actual	YTD Budget	Favourable/ (Unfavourable) Variance	Variance %
<b>Revenue</b>				
Sale of Water	1,017,852	961,704	56,148	5.84%
Water Connections	6,981	0	6,981	100.00%
Internal Water Supply	1,194,497	1,083,270	111,227	10.27%
External Grants & Subsidies				
Reimbursements	0	94	(94)	-100.00%
Salisbury Water Rebate	0	(1,400)	1,400	-100.00%
<b>Total Revenue</b>	<b>2,219,330</b>	<b>2,043,668</b>	<b>175,662</b>	<b>8.60%</b>
<b>Expenditure</b>				
Wages & Salaries	501,165	457,296	(43,869)	-9.59%
Contractual Services	912,790	875,386	(37,404)	-4.27%
Materials	538,336	586,739	48,403	8.25%
Depreciation	1,663,994	1,663,994	0	0.00%
Other Expenses	694,977	715,145	20,168	2.82%
<b>Total Expenditure</b>	<b>4,311,262</b>	<b>4,298,560</b>	<b>(12,702)</b>	<b>-0.30%</b>
<b>Net Position</b>	<b>(2,091,932)</b>	<b>(2,254,892)</b>	<b>162,960</b>	<b>7.23%</b>

Note: A favourable variance within the table above indicates an increase in income or a decrease in expense. An unfavourable variance indicates a decrease in income or an increase in expense.

- 3.1.5 The SWBU completed the first 8 months of the financial year with a favorable variance against budget of \$162,960.
- 3.1.6 Income totaling \$2,219,330 was received. This was \$175,662 above the YTD budget.
- 3.1.7 154mm of rainfall was recorded at Parafield Airport for the first half of the year, which is 92mm below the average rainfall for this period. This has resulted in stronger demand by most irrigation-based customers to maintain cool, green spaces for the community along with ongoing ornamental lake fill to maintain lake amenity and water quality.
- 3.1.8 A total of 1,121ML of stormwater has been harvested to date (compared to 1,795ML for the same period last year) bringing the combined aquifer balance to 11,600ML. This balance provides an important buffer for the business in future years.
- 3.1.9 Operational expenditure was \$12,702 below the YTD budget due to minimal operational maintenance and network failures across the first half of the year and lower than forecast interest rates. This will be offset over the remainder of the financial year with higher irrigation demand and supply schemes operating at peak capacity.
- 3.1.10 The forecast result for the full financial year (to 30 June 2025) is provided in the table below:

Details	Revised Budget	Original Budget	Forecast EOY	Favourable/ (Unfavourable) Variance	Variance %
<b>Revenue</b>					
Sale of Water	2,734,100	2,734,100	2,734,100	0	0.00%
Water Connections	1,600	1,600	1,600	0	0.00%
Internal Water Supply	3,610,900	3,610,900	3,610,900	0	0.00%
External Grants & Subsidies					
Reimbursements	300	300	300	0	0.00%
Salisbury Water Rebate	(3,500)	(3,500)	(3,500)	0	0.00%
<b>Total Revenue</b>	<b>6,343,400</b>	<b>6,343,400</b>	<b>6,343,400</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditure</b>					
Wages & Salaries	680,100	680,100	680,100	0	0.00%
Contractual Services	1,648,792	1,598,792	1,648,792	(50,000)	-3.13%
Materials	950,103	950,103	950,103	0	0.00%
Depreciation	2,218,658	2,218,658	2,218,658	0	0.00%
Other Expenses	1,035,651	1,035,651	1,035,651	0	0.00%
<b>Total Expenditure</b>	<b>6,533,304</b>	<b>6,483,304</b>	<b>6,533,304</b>	<b>(50,000)</b>	<b>-0.77%</b>
<b>Net Position</b>	<b>(189,904)</b>	<b>(139,904)</b>	<b>(189,904)</b>	<b>(50,000)</b>	<b>35.74%</b>

Note: A favourable variance within the table above indicates an increase in income or a decrease in expense. An unfavourable variance indicates a decrease in income or an increase in expense.

3.1.11 The full year outlook has only been adjusted to reflect the \$50k carry forward amount to deliver the Environmental Data Monitoring System, resulting in a forecast budget deficit of \$189,904. The decision not to adjust the full year outlook further at this stage is due to the business being heavily dependent on weather conditions across the remainder of the year. Supply is highly geared to irrigation and whilst drier than average conditions are forecast across the next 3 months, the impact on sales and operational costs is difficult to predict.

3.1.12 The forecast includes a \$2,218,658 allowance for depreciation.

3.1.13 Excluding depreciation, Council's water business is predicted to deliver a positive cash equivalent position for 2024/25 of **\$2,028,754**.

### 3.2 2025/26 Business Plan

3.2.1 The 2025/26 financial year will continue to be focused on organic growth, with minor reserve irrigation reactivations being the priority.

3.2.2 The Salisbury Water Strategic Action Plan is focused on the following objectives:

- continue to develop Salisbury Water through research and development to provide a competitive edge for firms located in the region (*City Plan 2040 Foundation 2 – Our city's growth is well planned and supported by the integrated delivery of infrastructure*);
- continue to effectively manage actual and perceived water quality issues, including constantly reviewing the costs and benefits of treating water to a higher quality standard;
- continue to investigate alternative power management options in order to reduce significant ongoing power costs;

- develop a strategy and program of works in conjunction with the Department for Education (DfE) under the Sustainable Schools program, to expand supply to additional schools, including outside Council's boundary, but in close proximity to the existing distribution network;
- continue to optimise existing supply schemes and plan for potential new schemes; and
- purchase permanent groundwater licence entitlements, as they either come onto the market or are made available by the Department for Water and Environment (DEW), in order to provide additional water supply security should drought conditions impact on stormwater harvesting.

3.2.3 The following initiatives are underway to meet the Strategic Action Plan objectives:

- New capital initiatives, summarised in the table below, are proposed to address water security issues, capacity building, risk management and asset renewal.
- Capital initiatives proposed for 2025/26 total \$2,431,000 net. Of this \$1,098,000 is a continuation of bids approved in previous years, \$1,633,000 is for asset renewal and \$398,000 relates to 2 new bids.

Bid No	Asset Cat	Project Title	'000's		
			Exp	Inc	Net
001349	G	Salisbury Water - Bellchambers Managed Aquifer Recharge (MAR) Scheme *	698	698	0
001350	I	Pump Station Upgrade Program	150	-	150
001351	G	Recycled Water Supply to Reactivated Reserves	250	-	250
001388	I	Salisbury Water – Edinburgh South MAR Reactivation	198	-	198
001389	-	City of Salisbury Integrated Catchment Risk Management Framework & Risk Management Plans	200	-	200
001352	R	Salisbury Water – Asset Renewal Program	1,633	-	1,633
<b>Total New Water Business Unit</b>			<b>3,129</b>	<b>698</b>	<b>2,431</b>

Asset Categorisation: G = Growth, I – Improvements, R = Renewal

\* State and Australian Government funding is currently being finalised to progress this project

3.3 Financial Analysis

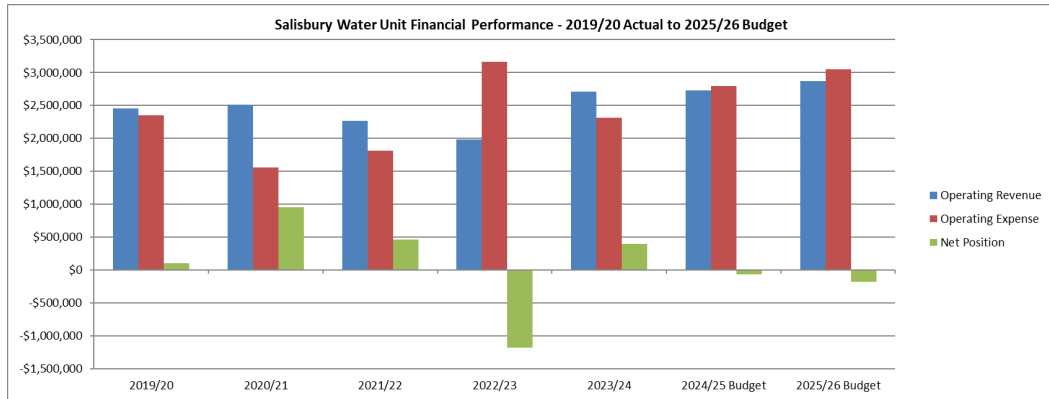
**2025/26 Draft Budget**

Details	2024/25 Budget	2025/26 Budget	Favourable/ (Unfavourable) Variance	Variance %
<b>Revenue</b>				
Sale of Water	2,734,100	2,867,200	133,100	4.87%
Water Connections	1,900	1,900	0	0.00%
Salisbury Water Rebate	(3,500)	0	3,500	-100.00%
External Grants & Subsidies	0	0	0	0.00%
Internal Water Supply	3,610,900	3,697,000	86,100	2.38%
<b>Total Revenue</b>	<b>6,343,400</b>	<b>6,566,100</b>	<b>222,700</b>	<b>3.51%</b>
<b>Expenditure</b>				
Wages & Salaries	680,100	714,079	(33,979)	-5.00%
Contractual Services	1,598,792	1,604,380	(5,588)	-0.35%
Materials	950,103	932,843	17,260	1.82%
Depreciation	2,218,658	2,434,133	(215,475)	-9.71%
Other Expenses	1,035,651	1,061,208	(25,557)	-2.47%
<b>Total Expenditure</b>	<b>6,483,304</b>	<b>6,746,643</b>	<b>(263,339)</b>	<b>-4.06%</b>
<b>Net Position</b>	<b>(139,904)</b>	<b>(180,543)</b>	<b>(40,639)</b>	<b>29.05%</b>
Operating Budget Bids	0	0	0	0.00%
<b>Net Position including 25/26 New Initiatives</b>	<b>(139,904)</b>	<b>(180,543)</b>	<b>(40,639)</b>	<b>29.05%</b>
<b>CASH POSITION</b>	<b>2,078,754</b>	<b>2,253,590</b>	<b>174,836</b>	<b>8.41%</b>

Note: A favourable variance within the table above indicates an increase in income or a decrease in expense. An unfavourable variance indicates a decrease in income or an increase in expense.

Note 1: 'Other Expenses' expenditure category includes: Interest on borrowings, legal expenses, water licences, internal vehicle hire, internal maintenance charges, finance overhead charges, advertising, insurance and telephone costs.

Note 2: 'Materials' includes consumables such as chlorine and power costs.



3.4 Commentary on 2025/26 Budget

3.4.1 The 2025/26 budget for the SWBU forecasts a net deficit position of \$180,543. This result includes a \$2,434,133 allowance for depreciation.

3.4.2 Excluding depreciation, the SWBU is forecast to deliver a positive net cash equivalent position of **\$2,253,590** for 2025/26.

- 3.4.3 The equivalent cash surplus each year is used to pay down borrowings.
- 3.4.4 Sales volumes are budgeted at **2,561ML**, which will deliver a sustainable alternative water supply to customers and the community, reducing the City's reliance on valuable mains water supplies.
- 3.4.5 Revenue forecasts have allowed for a nominal 3% increase in water price for 2025/26. A small price rise is proposed for the following reasons:
- the City of Salisbury is currently regulated under a 'light handed' approach, with the Essential Services Commission of South Australia (ESCOSA) setting a price determination that applies to Minor and Intermediate retailers. The City of Salisbury is classified as an Intermediate retailer as it has over 500 external customers;
  - this determination has been based on National Water Initiative (NWI) pricing principles. In alignment with these principles, it is appropriate to establish pricing based on the efficient operation, maintenance, planning and administrative costs of the water business; plus a 'reasonable return' on the business assets;
  - price stability and a consistent pricing approach sends the right signals to the market regarding Council's ability to provide alternative water at an affordable price to existing customers and still be attractive to potential new customers; and
  - the substantive retail price of Salisbury Water is recommended to increase by a nominal 3% from \$3.03 per Kilolitre to \$3.12 per Kilolitre for 2025/26.
- 3.4.6 Expenditure forecasts have allowed for increases and decreases across the following areas of the business:
- Wages & Salaries - upward pressure in line with annual adjustments and maintaining a 24/7, 365 days/year service;
  - Materials – slight downward movement in electricity rates based on an assessment of network charges and tariffs in comparison to volume supplied; and
  - Depreciation – upward movement in line with the Asset Management Plan, including new assets coming online and identified renewal of existing assets.
- 3.4.7 Total capital initiatives of \$2,431,000 are proposed. Of this:
- \$1,098,000 is a continuation of bids approved in previous years;

- \$1,633,000 is for renewal of existing Salisbury Water assets;
- \$198,000 relates to 1 new bid for design consultancy services to develop a reactivation solution for Edinburgh South and Kaurna Park MAR wells; and
- \$200,000 relates to 1 new City Infrastructure bid to deliver an Integrated Risk Management Plan to manage contamination of land and water across the entire City. This work is required to complete identified actions arising from the Internal Audit of Systems & Controls Relating to Contaminated Sites for the City of Salisbury in August 2020 (*Audit & Risk Committee – Item 7.2.1, February 2024, Attachment 2 – Audit Log Item 35, Action Plan Status Update*).

The impact of these bids is not reflected in the draft operating statement until endorsed by Council, noting that the majority of any impact will be in future years.

- 3.4.8 Rainfall dependency and the cyclical nature of weather is a key issue for the business. Many customers utilise alternative water for irrigation. Consequently, a wet season is useful for replenishing the aquifer 'stock' but means that not as much water is sold. The Bureau of Meteorology (BoM) long range forecast is for a return to an 'ENSO-neutral state' for the southern hemisphere during autumn 2024 which indicates average temperature and rainfall conditions.

### 3.5 Fees and Charges

- 3.5.1 Council provides alternative water to a range of customers including local business, schools, residential properties, and for its own community spaces.
- 3.5.2 Fees and charges are set out in accordance with Section 188 of the *Local Government Act 1999* and in-line with the *Water Industry Act 2012* as regulated by ESCOSA.
- 3.5.3 The fees and charges proposed for 2025/26 are provided in the following table.



ITEM 2.1.3

Fees	2024/25 \$	2025/26 \$	Commentary
<b>Non-Residential Properties</b>			
Substantive Retail Water Supply (per kL)	3.03	3.12	3% increase
Day Time Supply to Tank Only *	2.75	2.83	3% increase
Water Banking & Licensed Transfer of Credits (per kL)	By Negotiation	By Negotiation	no changed proposed
Community Based Not for Profit Organisation (upon application) (per kL)	1.97	2.03	3% increase
Bulk Water Supply (negotiated) (per kL)	1.97	2.03	3% increase
Supply Charge (meter reading, administration, cross connection audits etc.) per annum	40.00	40.00	no changed proposed
<b>Residential Properties</b>			
Substantive Retail Water Supply - allotment sizes over 300m2 (per kL)	3.03	3.12	3% increase
Supply Charge (meter reading, cross connection audits etc.) per annum	40.00	40.00	no changed proposed
Fixed Annual Charge - allotment size up to 300m2 (External Supply Only)	121.00	124.60	3% increase
Fixed Annual Charge - allotment size up to 300m2 (Internal/External supply)	145.80	150.20	3% increase
<b>Other</b>			
Non-Payment – Flow Restrictor - Installation and Removal Fee plus - Administration costs	\$345.00	\$356.00	3% increase
Disconnection – nonpayment - Contractor Plumbing works plus - Administration costs	Actual cost	Actual cost	no change proposed
Connection Fee - 20mm meter / 50 mm meter	Quoted price on application	Quoted price on application	no change proposed
Meter Relocation Fee	Actual cost	Actual cost	no change proposed
Damaged 20mm Service – Standard Meter Repair/ Replacement	\$213.00	\$221.00	4% increase
Damaged 20mm Service – Non-Standard Repair/ Replacement	Actual cost	Actual cost	no change proposed
Damaged 40mm, 50mm, 80mm Service – Repair/Replacement	Actual cost	Actual cost	no change proposed
Special/Final Meter Read	\$34.00	\$35.00	3% increase
Cross Connection Audit Fee	-	\$146.00	New fee to cover customer requests for out of schedule audits or for instances where re-audits continue to fail
Dishonoured Payment Fee / Charge Back Payment Fee	\$25.00	\$27.00	6.2% increase in line with Council's Fees & Charges

Item 2.1.3

\* This is an off-peak/tank incentive offered to customers to compensate for their investment in tanks or dams and pumps. They receive a reduced sized connection, limiting the distribution pressure impact on the Salisbury Water network. Their consumption volume does not entitle them to the lower bulk water supply price.

### 3.5.4 Negotiated Price Scheme (for upfront Capital Contribution)

Council may offer an industry, a commercial enterprise, business, sporting complex, community organisation or a neighbouring Council (i.e. non-residential user) that is a major user of mains water, an incentive to become a Salisbury Water user. In lieu of the non-residential entity partially or completely funding the costs to install Salisbury Water infrastructure to their property or expenditure to increase their utilisation of Salisbury Water, Council may, by agreement, offer a conditional discounted price to that customer for a limited discount period.

Any negotiated price offered to a non-residential user must be approved by the Chief Executive Officer.

### 3.5.5 Who Should Pay: The ratepayer/taxpayer or the water customer? (Public Benefit vs Private Benefit)

Provision of water for irrigation of open space provides improved amenity to the suburbs. This improves the image of the City and makes this a very important part of creating a welcoming and livable City.

High levels of community 'greening' is seen as crucial in combatting 'urban heat'. Research has shown that urban temperatures can be up to 10 degrees higher than neighboring rural areas. Irrigation has a significant impact on local climate by supporting the growth of shade trees and lawns. This improves evaporation and transpiration rates and can reduce local temperature by several degrees. This, in turn, reduces the energy required to run air-conditioners in homes and offices.

Establishing and maintaining high quality turf for sports facilities and school ovals has flow-on benefits to the broader community by facilitating sport and active play, helping to support a healthy lifestyle and combat obesity. This helps to reduce health costs associated with obesity, diabetes etc. It also encourages social inclusion by encouraging group sports and the strong social connections developed in sporting clubs. Active sports participation, especially by youth, has been shown to dramatically reduce negative social issues such as graffiti and vandalism.

Provision of cheaper alternative water to local business and industry can help to attract and sustain these businesses, keeping them in the area, where they provide jobs for local residents. This has a significant flow-on effect to the local economy, generating more job opportunities.

Maintaining water levels in ornamental lakes provides visual amenity that can significantly improve property values.

All of these reasons make a very strong argument for some level of 'public subsidy' for water use.

With these significant broader community benefits, all levels of government support the 'beneficiary-pays' principle for water pricing. The beneficiary-pays approach builds on the 'user-pays' approach but is broader. It acknowledges that benefits accrue to others beyond the direct customer base and allows for costs to be allocated across a broader base, ie:

***'The ratepayer or taxpayer can subsidise the water consumer. The water consumer should not be inadvertently subsidising other community services'.***

For this reason, Council formed the Salisbury Water Business Unit in the Business Excellence Department, rather than the City Infrastructure Department. The intention was to better demonstrate transparency between our water services/pricing and the other community services that Council provides.

In accordance with guidelines established by the NWI and now regulated by the Essential Services Commission of SA (ESCOSA) under the *SA Water Industry Act 2012*, staff undertake a careful 'ring-fencing' of all Salisbury Water business assets and the costs of water services that are provided. Where costs are not directly booked to the water business an independent estimated provision is made. This includes an estimate of the labour costs for the numerous supporting Council services (e.g. Customer Service, Human Resources, Finance, CEO and Governance etc.) that all contribute to the successful running of Council's water business. The objective is to ensure that the water prices that Council sets for their water customers are a fair and accurate reflection of the 'cost' of providing the water service to the water customer and that the price paid by the customer is not in any way contributing to general Council services or broader community benefits that should be funded by the broader ratepayer/taxpayer base.

#### 3.5.6 Competitive Forces / Market Forces / Comparison with Competitors

The primary competitor for Salisbury Water continues to be mains drinking water supplied by SA Water. The tier 2 mains water price (currently \$3.21) is the applicable price for the majority of our customers and it is currently 18 cents higher than Salisbury Water price (\$3.03).

For 2025/26 it is predicted that a similar price differential will continue, noting that SA Water are required to follow similar pricing rules and are regulated by ESCOSA in an identical way.

There is a strong market perception that the price difference between drinking water and alternative (recycled) water should be much higher to reflect the difference in quality. However, interstate recycled water prices are frequently higher than drinking water, reflecting full cost recovery pricing and the customers are often prepared to pay a premium for recycled water. However, it is unlikely that we will change the local market perception in the short term. Over the past 4 years, several potential new small-scale customers declined to connect to recycled water given there was little financial incentive compared to mains water.

Several of our major customers are engaged under 'legacy' contracts, with a wide range of contracted prices. This is often the result of a significant financial contribution towards the installation of Salisbury Water supply infrastructure to their property. Hence, setting a higher retail price has no impact on these customers.

While sales will continue to be grown by conventional marketing, this delivers a steady and incremental improvement. The majority of the large irrigation customers in the Salisbury area i.e. schools, golf courses and Council maintained sports facilities have already been secured. Further expansion in the irrigation market must be carefully managed as it becomes increasingly expensive to install new pipework over longer distances to reach new and often quite small customers.

The success of Council's Salisbury Water business has been built on working closely with government, industry and community partners to provide 'tailored' outcomes. Our objective is to continue in this way in order to achieve continued steady growth and maintain a sustainable water business.

We are mindful that competition may come from the use of native groundwater wells, rainwater tanks, dams and technological innovation eg. recycling. It is important to remember Council's business/community/environmental support role and this sometimes may involve supporting our customers to develop alternative water options, which may negatively impact the financial return of the water business.

### 3.5.7 Cost Structure

The cost structure reflects the following:

Variable Costs:

- Maintenance (pumps, pipe flushing, desilting etc.)
- Repairs (pumps, pipe bursts, blocked meters etc.)
- Electricity (pumping power demand)
- Water Quality Assurance (QA) and Environmental Monitoring
- Licensing

Fixed Costs:

- Wages

- Financing Costs (loan borrowings to fund asset construction)
- Depreciation allowance
- Rental Charges (e.g. Parafield Airport Limited for land for the wetland)

#### **4. CONCLUSION / PROPOSAL**

- 4.1 The Salisbury Water business will continue a steady organic growth approach in 2025/26 by supplying the local community and businesses with 2,561 million litres of alternative 'fit for purpose' water, supporting Council initiatives to deliver economic, environmental and social benefits to the community.
- 4.2 Council will continue to provide direct savings in the order of \$1.1 million per year to customers and the community, by providing a lower cost alternative to mains water.
- 4.3 Staff will continue to pursue negotiations with developers and businesses in order to improve the long-term sustainability of the water business.
- 4.4 Council is asked to adopt the proposed Salisbury Water 2025/26 operating budget, new budget initiatives, fees and charges and pricing policy statement, for further consideration in the 2025/26 Council budget.



# Salisbury Water

## 2025-26 Pricing Policy Statement



### Introduction

The City of Salisbury is a licenced intermediate sized water retailer, supplying recycled water (Salisbury Water) to residential and non-residential customers.

This Pricing Policy Statement sets out how the City of Salisbury has determined its costs and developed prices for its regulated water retail service.

### Background

Economic regulation of retailers of water and sewage services in South Australia was introduced via the Water Industry Act 2012 (SA) to provide mechanisms for the transparent setting of prices within the water industry and to facilitate pricing structures that reflect the true value of services provided by participants in this industry.

The Water Industry Act 2012 (SA) requires the Essential Services Commission of South Australia (ESCOSA) to adopt or apply the National Water Initiative (NWI) pricing principles when making a price determination for retail services. The NWI principles relate to cost recovery, pricing and transparency for water services.

All licenced entities are required to issue a Pricing Policy Statement that demonstrates how the National Water Initiative (NWI) pricing principles have been applied in determining the costs and developing prices for their regulated water retail service.

### Description of Regulated Retail Service – Recycled Water Services

The City of Salisbury provides a non-drinking water supply service, known as Salisbury Water.

Salisbury Water is treated to a standard which is satisfactory for its intended use and as a minimum meets National Stormwater Guidelines as defined in the Australian Guidelines for Water Recycling: Stormwater Harvesting and Reuse published by the Natural Resource Management Ministerial Council, the Environment Protection and Heritage Council and the National Health and Medical Research Council.

Salisbury Water is recycled stormwater and native groundwater, managed and supplied entirely from an extensive network of Managed Aquifer Recharge (MAR) wells.

Salisbury Water is supplied to residential and non-residential customers, including local industry, schools, sporting and community groups. Salisbury Water is also supplied to Council reserves, sporting fields and parks and gardens providing improved amenities for the broader community.

### City of Salisbury Pricing Policy

The City of Salisbury's pricing policy is designed to ultimately achieve full cost recovery and return on the capital investment in the MAR schemes and water distribution infrastructure. Within this context, the most important considerations in setting prices relate to the markets willingness to pay, the price of substitutes and pricing certainty for consumers.

The City of Salisbury plans to achieve full cost recovery and return on capital investment through continued incremental sales growth and optimised use of existing infrastructure, rather than by increasing prices.

The City of Salisbury has established a separate recycled water business (Salisbury Water Business Unit, SWBU) in order to effectively 'ring-fence' or 'quarantine' the costs and revenues of its water service separately from the costs of its normal Council operations. This facilitates a more effective determination of the true water business costs and hence a transparent development of water pricing.

# Salisbury Water

## 2025-26 Pricing Policy Statement



### Price Movements between 2024/25 and 2025/26

Council adopted its 2025/26 Annual Plan and Budget focused on delivering services that are important for its community whilst continuing to invest and protect community assets for the future.

The challenge of increasing cost pressures is continuing on the business and a conservative increase has been adopted taking into consideration the current rising cost of living pressures impacting the community.

Consumption charges for 2025/26 have increased by 3% in line with regulatory pricing guidelines. Supply charges remain unchanged.

Other Ancillary & Related Retail Services fees have increased in line with material and administration costs to deliver these services.

A copy of the pricing schedule for the 2025/26 year, including a comparison with those of the 2024/25 year is provided in Appendix 1.

### Achievement of Principles set out in the Price Determination for Minor/Intermediate Retailers

The City of Salisbury is required to demonstrate that its pricing is consistent and compliant with the National Water Initiative (NWI) Pricing Principles.

The following analysis provides an explanation as to how the City of Salisbury charges relating to the provision of recycled water services complies with the relevant pricing principles.

#### 1. Flexible Regulation

*Light handed and flexible regulation (including use of pricing principles) is preferable, as it is generally more cost-efficient than formal regulation. However, formal regulation (e.g. establishing maximum prices and revenue caps to address problems arising from market power) should be employed where it will improve economic efficiency.*

Light handed and flexible regulation is part of the framework currently established by ESCOSA.

#### 2. Cost Allocation

*When allocating cost, a beneficiary pays approach, typically including direct user pays contributions, should be the starting point, with specific costs shared across beneficiaries based on the scheme's drivers (and other characteristics of the recycled water/storm water reuse scheme)*

Costs are allocated to the SWBU within the three broad groupings of Production, Distribution, and Retail. Council has carefully defined rules for Asset and Service 'ownership' so that costs relating to 'normal' Council responsibilities, such as drainage, flood control, landscaping etc are not allocated to the SWBU.

Where appropriate, specific fees may be charged to a water customer where the costs are providing a direct benefit to that customer (eg connection fees).

#### 3. Water Usage Charge

*Prices to contain a water usage (ie. volumetric) charge.*

In general water usage charges are based on the metered volume supplied. The only exceptions relate to the annual supply charge (for 5 yearly cross-connection audit, meter reading and billing) and a fixed annual charge for small area properties (<300m<sup>2</sup>) where the annual consumption/revenue does not justify the cost of meters and meter reading. While this practice does not reflect the NWI bias for volumetric charges it is gaining acceptance as an appropriate practice based on cost/benefit considerations.



# Salisbury Water

## 2025-26 Pricing Policy Statement



#### 4. Substitutes

*Regard to the price of substitutes (potable water and raw water) may be necessary when setting the upper bound of a price band.*

Pricing is established independent of that for potable water with the objective being to achieve full cost recovery, however the price of substitutes (eg. potable water, recycled waste water), competition, alternative storage or the water saving strategies open to a customer, are key considerations in determining prices.

#### 5. Differential Pricing

*Pricing structures should be able to reflect differentiation in the quality or reliability of water supply.*

At this stage there has been no requirement to apply differential pricing on the basis of quality and reliability of supply as these factors are consistent across the network. Should it be necessary to treat water to a different standard for a customer then differential pricing would be considered.

#### 6. Integrated Water Resource Planning

*Where appropriate, pricing should reflect the role of recycled water as part of an integrated water resource planning (IWRP) system.*

Salisbury Water was created in the context of a broader water resource planning framework with objectives to reduce dependence on River Murray water/potable water, reducing stormwater pollution to the Barker Inlet, drought proofing the community, assisting flood mitigation, and improving the amenity of the area. Staff of the SWBU continue to be involved in dialogue at a range of forums with respect to resource planning and development.

However, activities external to the SWBU, such as catchment activities that may improve the quality of water, are not currently factored in pricing decisions.

#### 7. Cost Recovery

*Prices should recover efficient, full direct costs — with system-wide incremental costs (adjusted for avoided costs and externalities) as the lower limit, and the lesser of stand-alone costs and willingness to pay (WTP) as the upper limit. Any full cost recovery gap should be recovered with reference to all beneficiaries of the avoided costs and externalities. Subsidies and Community Service Obligation (CSO) payments should be reviewed periodically and, where appropriate, reduced over time.*

*Direct costs include any joint/common costs that a scheme imposes, as well as separable capital, operating and administrative costs. This definition of direct costs does not include externalities and avoided costs.*

Pricing policy is designed to ultimately achieve full cost recovery and a return on capital investment. Within this context, the most important considerations in setting prices relate to the markets willingness to pay, the price of substitutes, and pricing certainty for consumers.

In particular willingness to pay which implicitly factors in substitute water costs, conservation, and competition, remains a constraint on achieving upper bound pricing on current cost structures.

The SWBU aims to achieve full cost recovery and return on capital through an incremental growth in sales volume from existing infrastructure, rather than increasing prices.

#### 8. Transparency

*Prices should be transparent, understandable to users and published to assist efficient choices.*

As a public sector organisation with highly open and visible processes to the public, including our budget and pricing decisions, the requirements of transparency are well and truly met. This is reinforced with the provision governing the SWBU as a regulated entity.

# Salisbury Water

## 2025-26 Pricing Policy Statement



9: Gradual Approach

*Prices should be appropriate for adopting a strategy of 'gradualism' to allow consumer education and time for the community to adapt.*

Council is conscious of the impact of large price increases.

Consumption charges have been increased by 3% for this year based on the efficient operating, maintenance, planning and administration costs of the business.

# Salisbury Water

## 2025-26 Pricing Policy Statement



APPENDIX 1

### Salisbury Water 2025 - 2026 Pricing Schedule

#### Recycled Water Services

Non-Drinking Water Retail Services	Unit of measurement	Current Year \$/unit	Previous Year \$/unit	Percentage Price Change
<b>Non-Residential</b>				
Substantive Retail Water Supply	<i>per kL</i>	3.12	3.03	3%
Supply Charge <i>(meter reading, administration, cross connection audits)</i>	<i>per annum</i>	40.00	40.00	0%
Day time Supply to Tank Only	<i>per kL</i>	2.83	2.75	3%
Community Based Not for Profit Organisation <i>(upon application)</i>	<i>per kL</i>	2.03	1.97	3%
Bulk Water Supply <i>(negotiated)</i>	<i>per kL</i>	2.03	1.97	3%
Water Banking and Licenced Transfer of Credits	<i>per kL</i>	By Neg	By Neg	-
<b>Residential</b>				
Substantive Retail Water Supply <i>(allotment sizes over 300m<sup>2</sup>)</i>	<i>per kL</i>	3.12	3.03	3%
Supply Charge <i>(meter reading, administration, cross connection audits)</i>	<i>per annum</i>	40.00	40.00	0%
Fixed Annual Charge - allotment size up to 300m <sup>2</sup> (External Supply Only)	<i>per annum</i>	124.60	121.00	3%
Fixed Annual Charge - allotment size up to 300m <sup>2</sup> (Internal/External supply)	<i>per annum</i>	150.20	145.80	3%

# Salisbury Water

## 2025-26 Pricing Policy Statement



### Salisbury Water 2025 - 2026 Pricing Schedule

#### Recycled Water Services

Other Ancillary & Related Retail Services	Unit of measurement	Current Year \$/unit	Previous Year \$/unit	Percentage Price Change
Non Payment - Flow Restrictor	<i>per event</i>	356.00	345.00	3%
Disconnection - non payment	<i>per event</i>	Actual cost	Actual cost	-
Connection Fee - 20mm meter / 50mm meter	<i>per connection</i>	Price upon application	Price upon application	-
Meter Relocation	<i>per meter</i>	Actual cost	Actual cost	-
Special/Final Meter Read	<i>per property</i>	35.00	34.00	3%
Damaged 20mm Service – Standard Meter Repair/Replacement	<i>per meter</i>	221.00	213.00	4%
Damaged 20mm Service – Non-Standard Meter Repair/Replacement	<i>per meter</i>	Actual cost	Actual cost	-
Damaged 40mm, 50mm, 80mm Service – Repair/Replacement	<i>per meter</i>	Actual cost	Actual cost	-
Cross Connection Audit Fee	<i>per audit</i>	146.00	-	-
Dishonoured Payment Fee/Charge Back Payment Fee	<i>per charge back</i>	27.00	25.00	8%

**INFORMATION ONLY ITEM**

2.2.1

**FINANCE AND CORPORATE SERVICES COMMITTEE****DATE**

17 March 2025

**HEADING**

Event Budget - financial year 2024/25

**AUTHOR**

Tom Beales, Team Leader Sport, Recreation &amp; Events, Community Development

**CITY PLAN LINKS**

1.2 Our community is physically and mentally healthy and connected  
 3.3 Our city centres are active and prospering  
 4.3 Our council is recognised for delivering exceptional community experiences and quality outcomes

**SUMMARY**

This report and financial information regarding events expenditure is provided as requested by Elected Members at Budget Workshop 1.

**RECOMMENDATION**That Council:

1. Notes the report and financial information regarding events expenditure in Attachment A as requested by Elected Members at Budget Workshop 1.

**ATTACHMENTS**

This document should be read in conjunction with the following attachments:

1. Event expenditure table

**1. BACKGROUND**

- 1.1 Every year, Council delivers a range of events for the community that encourage residents to engage more broadly with their community, connect with others and attend experiences that they would not otherwise attend.
- 1.2 The events calendar presents a mix of both large scale (15,000 participants) and small scale events (<1,000) and are mainly held in open reserves or Council owned facilities within the City of Salisbury Council area.
- 1.3 The feedback from events delivered this financial year has been overwhelmingly positive and anecdotal feedback has acknowledged the quality of the events that Council delivers, the affordability and convenience of the locations.

1.4 Over time, the cost to deliver this event program has increased in alignment with inflation within industries and sectors such as infrastructure, labour hire, entertainment and hospitality.

**2. EXTERNAL CONSULTATION / COMMUNICATION**

2.1 Nil.

**3. DISCUSSION**

3.1 Budget bid was provided to Council as part of the 2024/25 budget process to support the growth of three (3) key events that Council delivers including Christmas Carols, Fringe Carnival and International Women's Day.

3.2 Whilst the events budget does not itemize the expenditure of each event individually to allow for some flexibility within the delivery of events, these three (3) events have quickly expanded in size, scale and quality that necessitates an increase to the budgeted expenditure to maintain the current service level.

3.3 A breakdown of each event, a description of the event, the expenditure and income as well as the participant numbers is provided in Attachment A to assist Council in understanding the cost, size and scale of each event, as well as the impact in terms of attendance.

**4. FINANCIAL OVERVIEW**

4.1 A summary of the Events Budget is provided in Attachment A.

**5. CONCLUSION**

5.1 Every year Council delivers a range of events for the community that encourage residents to engage more broadly with their community, connect with others and attend experiences that they would not otherwise attend.

5.2 A budget bid was provided to Council as part of the 2024/25 budget process to support the growth of three (3) key events that Council delivers including Christmas Carols, Fringe Carnival and International Women's Day.

5.3 A breakdown of each event, a description of the event, the expenditure and income as well as the participant numbers is provided in Attachment A to assist Council in understanding the cost, size, scale of each event, as well as the impact in terms of attendance.

5.4 Whilst the events budget does not itemize the expenditure of each event individually to allow for some flexibility within the delivery of events, these three (3) events have quickly expanded in size, scale and quality that necessitates an increase to the budgeted expenditure to maintain the current service level.

Event / Program	Event / Program Date	Location	24/25 Actual Expenditure	24/25 Budget Expenditure	Income	Attendance Numbers	Key Details
Lights @ Mawson	Friday 12 <sup>th</sup> – Sunday 14 <sup>th</sup> July 2024	Mawson Lakes	\$68,784.00 (net \$65,284)	\$50,000.00	\$3,500.00	Approx. 5,000 per night for a total of 15,000	<b>A family friendly event that provides an economic boost for local businesses &amp; a access for families to a free light display in the North.</b> The event has grown significantly from the initial concept of a smaller activation, to a large scale event.
Salisbury Community Fun Day (#1)	Sunday 11 <sup>th</sup> August 2024	Salisbury Community Hub	\$19,835.00	\$20,000.00	N/A	1,500	<b>Free community events held in various locations within the CoS with different themes (eg, Science &amp; Nature)</b>
Vietnam Veterans Day	Sunday 18 <sup>th</sup> August 2024	Henderson Square	\$8,234.00	\$10,000.00	N/A	200	<b>Annual memorial service for Vietnam Veterans</b> Inflation impacts
Salisbury Community Fun Day (#2)	Saturday 12 <sup>th</sup> October 2024 (Rescheduled from June 2024)	Parafield Gardens Recreation Centre	\$13,075.00	\$20,000.00	N/A	1,500	<b>Free community events held in various locations within the CoS with different themes (eg, Science &amp; Nature)</b>
Salisbury Community Fun Day (#3)	Saturday 9 <sup>th</sup> November 2024	Fairbanks Reserve	\$16,450.00	\$20,000.00	N/A	1,500	<b>Free community events held in various locations within the CoS with different themes (eg, Science &amp; Nature)</b>
Asbestos Victims	Friday 29 <sup>th</sup> November 2024	Pitman Park	\$4,550.00	\$4,000.00	N/A	100	<b>Annual memorial service for those living with or have lost loved ones to Asbestos related diseases</b> Inflation impacts
SBA Christmas Parade	Saturday 30 <sup>th</sup> November 2024	Salisbury City Centre	\$7,500.00	\$7,500.00	N/A	Supported Event	<b>Annual Christmas Parade arranged by SBA. CoS is part of the working group and supports with traffic management plan and CRM's</b>

Item 2.2.1 - Attachment 1 - Event expenditure table

Event / Program	Event / Program Date	Location	24/25 Actual Expenditure	24/25 Budget Expenditure	Income	Attendance Numbers	Key Details
Salisbury Community Christmas Carols	Saturday 7 <sup>th</sup> December 2024	Carisbrooke Park	\$54,567.79	\$30,000.00	N/A	3,000	<b>Community focussed Christmas celebration with live performances, activities &amp; fireworks display.</b> Inflation impacts. Additional budget bid no longer available. Previously offered as a \$30k budget bid for external organisation. Require substantial lighting & infrastructure.
Salisbury Starlight Cinema	Friday 10 <sup>th</sup> January 2025	Kentish Green	\$7,295.66	\$4,000.00	N/A	1,500	<b>Free open-air cinema</b> Inflation impact & larger than expected numbers at first event for 2025 which required additional facilitates to be provided (larger screen, traffic management plan, extra toilets etc)
Australia Day	Sunday 26 <sup>th</sup> January 2025	Carisbrooke Park	\$55,270.00 (net \$45,270)	\$45,000.00	\$10,000.00	2,000	<b>Celebration incorporating Australia Day Awards &amp; Citizenship Ceremony, with free breakfast &amp; activities.</b> Inflation impacts & growth of event.
Salisbury Fringe Carnival	Friday 21 <sup>st</sup> & Saturday 22 <sup>nd</sup> February 2025	Carisbrooke Park	\$218,380.89	\$214,000.00	N/A	15,000 – 20,000	<b>City of Salisbury's largest event of the year, held over two days featuring full stage lineup, Fringe style performances, roaming performers and free amusement rides.</b> Inflation impact. Event growing annually with more demand and higher attendee numbers



Event / Program	Event / Program Date	Location	24/25 Actual Expenditure	24/25 Budget Expenditure	Income	Attendance Numbers	Key Details
International Women's Day	Wednesday 5 <sup>th</sup> March 2025	Salisbury Community Hub	\$27,062.06 (net \$19,302)	\$5,000.00	\$7,760.00	205	<b>An event to recognise and celebrate women's achievements.</b> Attracting relevant keynote speakers, MC's and entertainment, as well as improved quality of catering, has lead to an increase in costs.
Salisbury Starlight Cinema	Friday 14 <sup>th</sup> March 2026	Kentish Green	\$8,000.00	\$4,000.00	N/A	500	<b>Free open-air cinema</b> Inflation impact. Due to larger event in January, the same contingency have been put in place for the March cinema. Consider consolidating to one cinema (January) for 2025 / 2026 FY
Salisbury Community Fun Day (#4)	Saturday 5 <sup>th</sup> April 2025	Pitman Park	\$21,000.00	\$20,000.00	N/A	1,500	<b>Free community events held in various locations within the CoS with different themes (eg, Science &amp; Nature)</b>
ANZAC Day	Friday 25 <sup>th</sup> April 2025	Salisbury War Memorial	\$2,500.00	\$2,000.00	N/A	Supported Event	<b>Annual ANZAC Day Dawn Service arranged by Salisbury RSL. CoS is part of the working group and supports with traffic management plan and CRM's</b> Inflation impacts
Watershed Art Prize Opening Night and month long exhibition	Friday 9 <sup>th</sup> May 2025	Salisbury Community Hub	\$15,000.00	\$15,000.00	N/A	Event: 110 Exhibition: 500	<b>An art competition open for the community to share their artistic creations.</b> <b>Theme: "Spirit of Salisbury – a place to call home"</b>

Event / Program	Event / Program Date	Location	24/25 Actual Expenditure	24/25 Budget Expenditure	Income	Attendance Numbers	Key Details
Salisbury Community Fun Day (#5)	Sunday 1 <sup>st</sup> June 2025	Ingle Farm Recreation Centre	\$16,000.00	\$20,000.00	N/A	1,500	<i>Free community events held in various locations within the CoS with different themes (eg, Science &amp; Nature)</i>
Waste Management	Annual Budget	Various	\$30,000.00	\$30,000.00	N/A	N/A	Spread across all events
<b>TOTAL</b>			<b>\$571,244.34</b>	<b>\$520,500.00</b>	<b>\$21,260.00</b>		